

A Joint Powers Authority for the Rural California Counties of Alpine - Colusa - Del Norte - Lassen - Modoc - Mono - Plumas - San Benito - Sierra - Sutter - Trinity

PRESIDENT VICE-PRESIDENT SECRETARY
Nate Black Roberta Allen Van Maddox

Location: GoToMeeting

Date & Time: Thursday, September 23, 2021

1:00 PM - 5:00 PM

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Date & Time: Friday, September 24, 2021

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ORDER OF BUSINESS

As to each agenda item, the Board may take action, give direction and/or receive informational reports.

Call to Order and establishment of a quorum

I. Roll Call

Article IV, Section 3. Of the Bylaws: Quorum-A majority of the Directors holding office shall constitute a quorum for the transaction of business at any meeting. All actions of the Board shall require the affirmative vote of a majority of the members at a meeting duly held at which a quorum is present.

II. Public Comment

Matters under the jurisdiction of the Board, whether or not on the posted Final Agenda, may be addressed by the general public at this time. The total amount of time for public comment shall be no more than fifteen minutes. The Chair, with consensus of the Board, may establish reasonable regulations including, but not limited to, limiting the amount of time allocated for a particular issue and for each speaker. No action is to be taken or substantive discussion pursued on matters not on the posted Final Agenda.

III. Consent Calendar

- a. Approval of Minutes, May 27th & 28th, 2021
- b. Approval of Minutes, June 28th, 2021 special meeting. *An action to approve the Minutes of the prior meetings.*

IV. Reports

- a. Committee Reports
 - i. Claims Review Committee
 - ii. Executive Committee

b. Staff Reports

Informational reports by Executive Director on all departments

- i. Loss prevention Department
- ii. Liability Property Department
- iii. Workers' Compensation Department
- iv. Administration Department

c. Treasurers Report

i. Informational report by Executive Director





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V. Programs

a. WC Claims Audit

An action Item to adopt WC Claims Audit

b. Liability Claims Audit

An action Item to adopt Liability Claims Audit

c. Proposed Changes to the Liability MOC

An action Item to approve changes to the Liability MOC

d. Return of Funds Resolution 22-01

Adopt resolution 22-01 and approve 2021-22 return of funds.

e. Department Name Change

An action Item to approve department name change from "Loss Prevention Services" to "Risk Control".

VI. General Business

a. Check Register & Invoices

An action to approve check register & invoices for the fourth quarter of the 2020-21 fiscal year pursuant to Bylaws Article XIV, Section 2.

b. Budget adjustment 2020-21

Approve proposed budget adjustment

c. Fourth Quarter Budget and Financial Statements for Fiscal Year 2020/2021.

Review Statement of Net Assets, Statement of Revenues Expenses and changes in Net Assets and Budget to Actual as of 06/30/2021.

d. Underwriting Policy Resolution 14-02

Review

e. Ratify Remote Working Policy

An action item to review and ratify.

f. Discussion on catastrophic Wildfires, Insurance –FEMA-state- deductible, suppression, litigation USFS.

Future strategies or implementation steps that may improve our organization

g. Future Meetings

Informational for review and comment, select date of January 2022 meeting and location of May 2022 meeting.

VII. Closed Session

a. Executive Directors Evaluation

Government Code Section 54957.6

VIII. Adjournment

Disability Access: The meeting room is wheelchair accessible and disabled parking is available at the meeting location. If you are a person with a disability and you need disability-related modification or accommodations to participate in this meeting, please contact the Executive Director at (phone) 530-623-2322, (fax) 530-623-5019 or (email) dnelson@trindel.org. Requests for such modifications or accommodations must be made at least two full business days before the start of the meeting.

Phone (530) 623-2322 • Fax (530) 623-5019

P.O. Box 2069, Weaverville, CA 96093



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ROLL CALL

CALL MEETING TO ORDER

Alpine County	Nichole Williamson Sarah Simis	Plumas County	Roberta Allen Gabriel Hydrick
Colusa County	Kaline Moore Todd Manouse	San Benito County	Edgar Nolasco
Del Norte County	Neal Lopez Cathy Hafterson	Sierra County	Van Maddox Judi Behlke
Lassen County	Richard Egan Tony Shaw	Sutter County	Nate Black Jason Claunch
Modoc County	Chester Robertson Tex Dowdy	Trinity County	Richard Kuhns Becca Cooper
Mono County	Robert Lawton Jay Sloane	Total Member Entity's (6 members are require	

Other people present:

ESTABLISHMENT OF A QUORUM

Article IV, Section 3. Of the Bylaws: Quorum-A majority of the Directors holding office shall constitute a quorum for the transaction of business at any meeting. All actions of the Board shall require the affirmative vote of a majority of the members at a meeting duly held at which a quorum is present.

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PUBLIC COMMENT

Allow public to address the Board of Directors:

Matters under the jurisdiction of the Board, whether or not on the posted Final Agenda, may be addressed by the general public at this time. The total amount of time for public comment shall be no more than fifteen minutes. The Chair, with consensus of the Board, may establish reasonable regulations including, but not limited to, limiting the amount of time allocated for a particular issue and for each speaker. No action is to be taken or substantive discussion pursued on matters not on the posted Final Agenda.

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CONSENT CALENDAR

The consent calendar is a tool to streamline Board meetings by collection routine, non-controversial items into a group whereby all are passed with a single motion and vote.

If a member of the board would like to discuss an item from the consent calendar they would ask for it to be pulled from consent to a regular scheduled item.

This enables the item to be considered and voted upon separately if discussion is needed or if a decision-maker needs to not vote on that item because of a disqualifying conflict of interest.

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TRINDEL BOARD MEETING

PROGRAMS

Sept 23, 2021

AGENDA ITEM III. a-b.

SUBJECT: Consent Calendar

ACTION FOR CONSIDERATION: Approval of Minutes from May 27^{th} – May 28^{th} meeting and June 28^{th} meeting.

BACKGROUND: The minutes for both meeting were sent out to each of you on 7/23/2021 any additions or changes have been made.

FISCAL IMPACT: N/A

RECOMMENDATION: Approve minutes from the May and June meetings.

TRINDEL INSURANCE FUND BOARD OF DIRECTORS

AGENDA

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PRESIDENT VICE-PRESIDENT SECRETARY
Chester Robertson Nate Black Van Maddox

Date: Thursday, May 27th, 2021

Time: 1:00 PM to 5:00 PM

Date : Friday May 28th , 2021 **Time:** *9:00 AM to 12:00 noon*

Location: Plumas County Nakoma Resort 348 Bear Run, Clio CA 96106

Meeting of Minutes

I. Roll Call

Call to Order: Thursday, May 27, 2021 at 1:07 PM

Attendees: May 27th, 2021

Alpine County Nichole Williamson (Arrived at 1:37 PM)

Colusa County Todd Manouse
Del Norte County Cathy Hafterson
Lassen County Tony Shaw

Modoc County Chester Robertson, William 'Tex' Dowdy

Mono County Jay Sloane

Plumas County Roberta Allen, Gabriel Hydrick

San Benito County Absent

Sierra County Van Maddox, Judi Behlke

Sutter County Nathan Black
Trinity County Rebecca Cooper

Trindel Staff David Nelson, Randy Robertson, Andrew Fischer, Katie Twitchell,

Brian Ralph, Heather Rowbury

Prism Gina Dean

BOARD OF DIRECTORS

AGENDA

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May 28th, 2021

Alpine County
Colusa County
Del Norte County
Lassen County
Nichole Williamson
Todd Manouse
Cathy Hafterson
Tony Shaw

Modoc County Chester Robertson

Mono County Jay Sloane

Plumas County Roberta Allen, Gabriel Hydrick

San Benito County Absent

Sierra County Van Maddox, Judi Behlke

Sutter County Nathan Black
Trinity County Becca Cooper

Trindel Staff David Nelson, Randy Robertson, Andrew Fischer, Katie Twitchell,

Brian Ralph, Heather Rowbury

Prism Gina Dean **Aon** Kyle Powell

II. Public Comment

No Public Comment

III. Consent Calendar

- a. Approval of Minutes, January 14th & 15th, 2021. Chester Robertson, President announced the minutes from the January 2021 meeting were previously distributed to board members for review and approval. Motion by Nathan Black of Sutter County to approve January 14th & 15th, 2021 Minutes, Seconded by Jay Sloane of Mono County. Motion carried with 9 ayes in favor, Alpine County and San Benito County absent.
- b. Approval of check register & invoices for December of 2020 and the third quarter of the 2021-22 fiscal year pursuant to Bylaws Article XIV, Section 2. Motion by Jay Sloane of Mono County to approve check register & invoices for December of 2020 and the third quarter of the 2021-22 fiscal year. Seconded by Todd Manouse of Colusa County. Motion carried with 9 ayes in favor, Alpine County and San Benito County absent.

TRINDEL INSURANCE FUND BOARD OF DIRECTORS AGENDA

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IV. Reports

- a. Committee Reports
 - Workers' Compensation Pool Claims Review Committee.
 David Nelson, Executive Director presented update of activities for Workers' Compensation Pool Claims Review Committee.

b. Staff Reports

- i. Liability Property Department Andrew Fischer, Director of Liability and Property presented staff report for Liability and Property Department with updates since last board meeting.
- ii. Workers' Compensation Department Katie Twitchell, Director of Workers' Compensation presented staff report for Workers' Compensation Department with updates since last board meeting.
- iii. Loss Prevention Department
 Randy Robertson, Director of Loss Prevention presented staff
 report for Loss Prevention Department with updates on programs
 and activities since last board meeting.
- iv. Administration Department David Nelson, Executive Director presented staff report for Administrative Department with updates since last board meeting. Presented Randy Robertson with 8 Years Of Service Retirement Plaque.

c. Treasurers Report

 Informational Report on fund balances and earned income.
 David Nelson, Executive Director reviewed highlights from Treasurers Report.

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v. Programs

a. WC Pooling Policy and MOC for 2020-2021

An action to review and approve WC Pooling Policy and MOC. Motion by Jay Sloane of Mono County to approve Workers' Compensation Program Pooling Policy, but table MOC until Friday, May 28, 2021. Seconded by Rebecca Cooper of Trinity County.

Motion carried with 10 Ayes, 0 Noes, 1 Absent

Ayes: 10- Alpine County, Colusa County, Del Norte County, Lassen County, Modoc County, Mono County, Plumas County, Sierra County, Sutter County, Trinity County

Noes: 0

Absent: 1- San Benito County

b. Liability & WC Program Structure Options

An action item to select pooling and excess provider. Motion by Jay Sloane of Mono County to form a Liability Pool from \$250,000.00 to \$1,000,000.00 and table excess placement until Friday, May 28, 2021.

Seconded by Nathan Black of Sutter County.

Motion carried with 10 Ayes, 0 Noes, 1 Absent

Ayes: 10- Alpine County, Colusa County, Del Norte County, Lassen County, Modoc County, Mono County, Plumas County, Sierra County, Sutter County, Trinity County

Noes: 0

Absent: 1- San Benito County

Adjourned for Break (On item V.b): Thursday, May 27, 2021 3:35 PM

Reconvened after Break (On item V.b): Thursday, May 27, 2021 3:55 PM

TRINDEL INSURANCE FUND BOARD OF DIRECTORS AGENDA

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Liability Pooling Policy, MOC, and Fund Creation
An action to review and approve Liability Pooling Policy, MOC, and Fund
Creation. Motion by Van Maddox of Sierra County to approve as amended
Liability Pooling Policy, and creation of new fund to account for the pool
transactions (Fund 35). Tabled MOC until Friday, May 28, 2021. Seconded by
Todd Manouse of Colusa County.

Motion carried with 10 Ayes, 0 Noes, 1 Absent

Ayes: 10- Alpine County, Colusa County, Del Norte County, Lassen County, Modoc County, Mono County, Plumas County, Sierra County, Sutter County, Trinity County

Noes: 0 Absent: 1- San Benito County

d. Budget and Salary Schedule for all Programs. An action to review and approve budget and salary schedule for all programs. Requires 2/3 Vote. Motion by Roberta Allen of Plumas County to approve budget and salary schedule for all programs, Seconded by Nathan Black of Sutter County. Motion carried with 10 Ayes, 0 Noes, 1 Absent Ayes: 10- Alpine County, Colusa County, Del Norte County, Lassen County, Modoc County, Mono County, Plumas County, Sierra County, Sutter County, Trinity County

Noes: 0 Absent: 1- San Benito County

e. Revise How Safety funds are Accounted For: Resolution 21-04. An action Item to change how safety funds are managed. Requires 2/3 Vote. Motion by Nathan Black of Sutter County to approve Resolution 21-04: Establishing A Procedure For The Funding Of, Accounting For, And Use of The Leadership Training Funds, Safety Funds, And Excess Insurers Risk Management / Loss Prevention Funds. Seconded by Todd Manouse of Colusa County.

Motion carried with 10 Ayes, 0 Noes, 1 Absent

Ayes: 10- Alpine County, Colusa County, Del Norte County, Lassen County, Modoc County, Mono County, Plumas County, Sierra County, Sutter County, Trinity County

Noes: 0 Absent: 1- San Benito County

TRINDEL INSURANCE FUND BOARD OF DIRECTORS AGENDA

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f. Adopt Return of funds calculation

An action to review and approve return of funds for 2021-2022 fiscal year. Motion by Van Maddox of Sierra County to redraft the return of funds calculation and bring back at September 2021 meeting with the revision to limit the ability to take a return of funds in one fund if another fund is negative. Seconded by Jay Sloane of Mono County. Motion carried with 10 ayes in favor, San Benito County absent.

g. Program Premiums

An action Item to approve 2021-22 Premiums. Motion by Nathan Black of Sutter County to approve 2021-22 Premiums, Seconded by Tony Shaw of Lassen County. Motion carried with 10 ayes in favor, San Benito County absent.

Adjourned: 5:30 PM on Thursday, May 27, 2021 with Session to continue on Friday, May 28, 2021.

Call to Order: Reconvene on Friday, May 28, 2021 at 9:00 AM

V. Tabled from Thursday, May 27, 2021

V. Programs

- b. Liability & WC Program Structure Options An action item to select pooling and excess provider. Reconvene to bring back tabled item from previous day for selection of excess provider. Yesterday motion carried to form a Liability Pool from \$250,000.00 to \$1,000,000.00 and tabled excess placement until Friday, May 28, 2021.
- WC Pooling Policy and MOC for 2020-2021.
 An action to review and approve MOC tabled from previous day.
 Remains continued based on decision under item V.b.

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c. Liability Pooling Policy, MOC, and Fund Creation.

An action to review and approve MOC. Remains continued based on decision under item V.b.

Motion from Jay Sloane of Mono County to purchase coverage through Prism, Seconded by Todd Manouse of Colusa County. Motion fails with 2 Ayes, 8 Noes, 1 Absent.

Ayes: 2- Colusa County, Mono County.

Noes: 8- Alpine County, Del Norte County, Lassen County, Modoc County,

Plumas County, Sierra County, Sutter County, Trinity County

Absent: 1- San Benito County

Motion by Nate Black of Sutter County to move discussion to a special meeting on June 28, 29, or 30, 2021. Seconded by Rebecca Cooper of Trinity County.

Motion carried with 10 Ayes, 0 Noes, 1 Absent

Ayes: 10- Alpine County, Colusa County, Del Norte County, Lassen County, Modoc County, Mono County, Plumas County, Sierra County, Sutter County, Trinity County

Noes: 0 Absent: 1- San Benito County

Adjourned for Break: Friday, May 28, 2021 11:07 AM

Reconvened after Break: Friday, May 28, 2021 11:30 AM

VI. General Business

- a. Fiscal Year 2020/2021 Third Quarter Budget and Financial Statements.
 Brian Ralph, Financial Analyst presented Statement of Net Assets,
 Statement of Revenues Expenses and changes in Net Assets and Budget to Actual as of 03/31/2021.
- b. Authorize Treasurer Duties

An action item to authorize Treasurer Duties for fiscal year 2021-22. Motion by Tony Shaw of Lassen County to authorize Treasurer Duties for fiscal year 2021-22, Seconded by Van Maddox of Sierra County. Motion carried with 9 ayes in favor, Modoc County absent out of room, San Benito County absent.

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c. Investment Policy

Action Item to Review and approve Investment Policy. David Nelson, Executive Director reviewed investment policy with no changes from last year. Motion by Van Maddox of Sierra County to accept investment policy without change, Seconded by Tony Shaw of Lassen County. Motion carried with 9 ayes in favor, Modoc County absent out of room, San Benito County absent.

d. Conflict of Interest Code

An action to review and approve changes to Conflict of Interest Code. David Nelson, Executive Director reviewed changes to and update on Conflict of Interest Code. Motion by Tony Shaw of Lassen County to approve Conflict of Interest Code, Seconded by Nichole Williamson of Alpine County. Motion carried with 9 ayes in favor, Modoc County absent out of room, San Benito County absent.

e. Remote Working Policy

An action to review and adopt Remote Working Policy. David Nelson, Executive Director reviewed Remote Working Policy. Motion by Nathan Black of Sutter County to revise Remote Working Policy to make it voluntary and designed to be cost neutral. Remove internet stipend. For each remote working plan to include beginning date, end date, and review on an annual basis. Remote Work Policy with revisions to be brought back to the board to ratify at September 2021 board meeting. Seconded by Van Maddox of Sierra County. Motion carried with 10 ayes in favor, San Benito County absent.

f. Contractors Evaluations

Discuss and evaluate current contractors. David Nelson, Executive Director reviewed list of contractors with discussion from board on utilization and quality of services. Trinity County and Modoc County said Jennifer Shaw has been very helpful.

TRINDEL INSURANCE FUND BOARD OF DIRECTORS AGENDA

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h. Election of Officers

An action to nominate and elect officers of the board for fiscal year 2021-22. Election of President, Vice-President and Secretary for the 2021-22 fiscal year. Motion by Chester Robertson of Modoc County to elect Nathan Black of Sutter County for President, Seconded by Tony Shaw of Lassen County. Motion by Roberta Allen of Plumas County to elect Roberta Allen of Plumas County for Vice-President, seconded by Nathan Black of Sutter County. Motion by Chester Robertson of Modoc County to elect Van Maddox of Sierra County for Secretary, seconded by Tony Shaw of Lassen County. Motion carried with 10 ayes in favor, San Benito County absent.

g. Election of Executive Committee

An action to nominate and elect two members to the Executive Committee for fiscal year 2021-22. Motion by Nathan Black of Sutter County to elect Chester Robertson of Modoc County to Executive Committee, Seconded by Van Maddox of Sierra County. Motion by Tony Shaw of Lassen County to elect Richard Egan of Lassen County to Executive Committee, Seconded by Van Maddox of Sierra County. Motion carried with 10 ayes in favor, San Benito County absent.

i. Future Meetings

Special Meeting will be held on June 28, 2021 at 9:00 AM. The next board meeting will be held in Mono County on September 23rd & 24th, 2021. The January 2022 board meeting will be held virtually with dates to be determined.

Chester Robertson, President announced the board will enter into Closed Session at 12:30 PM to discuss Executive Directors Evaluation.

VII. Closed Session

Executive Director Evaluation
 Government Code Section 54957, David Nelson

TRINDEL INSURANCE FUND BOARD OF DIRECTORS AGENDA

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Chester Robertson, President announced the board has left Closed Session at 1:18 PM and Reconvened into Open Session. No action taken.

VIII. Reconvene in Open session

- a. Report out of Closed Session at 1:18 PM
- b. Executive Directors Contract An action to review and approve the Executive Directors contract for 2021-22 fiscal year in the monthly amount of \$15,834 and the 2022-23 fiscal year in the monthly amount of \$16,334. Motion by Van Maddox of Sierra County to approve Executive Directors Contract for 2021-22 & 2022-23, Seconded by Nathan Black of Sutter County. Motion carried with 10 ayes in favor, San Benito County absent.

IX. Adjournment

Meeting Adjourned at 1:19 PM on Friday, May 28, 2021.

TRINDEL INSURANCE FUND BOARD OF DIRECTORS

AGENDA

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PRESIDENT
Chester Robertson

VICE-PRESIDENT
Nate Black

SECRETARY Van Maddox

SPECIAL MEETING

Meeting of Minutes

Call to Order

A meeting of the Trindel Insurance Fund Board of Directors was held via teleconference. GoToMeeting https://global.gotomeeting.com/join/339304717 Call In Number: 1 (669) 224-3412 Access Code: 339-304-717.

The meeting began at 9:03 am on June 28, 2021, and President Chester Robertson presided over it.

I. Roll Call

Alpine County
Colusa County
Todd Manouse
Del Norte County
Lassen County
Tony Shaw

Modoc County Chester Robertson

Mono County Jay Sloane Plumas County Roberta Allen

San Benito County Absent

Sierra County
Sutter County
Nate Black, Jason Claunch
Trinity County
Richard Kuhns, Becca Cooper
Trindel Staff
David Nelson, Andrew Fischer,

Brian Ralph, Rachael Hartman, Heather Rowbury, Katie Twitchell

Alliant Kevin Bibler

Aon William Deeb, Kyle Powell

Prism Gina Dean
Colusa County Wendy Tyler

TRINDEL INSURANCE FUND BOARD OF DIRECTORS AGENDA

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II. Public Comment

No Public Comment

III. 2021-22 Excess Coverage Placement for WC & Liability

- a. Approve excess policy placement with PRISM (Alliant) or Safety National (AON)
- b. Approve MOC for Workers' Compensation Program
- c. Approve MOC for Liability Program

a.b, and c. Reviewed long term goals. Aon pricing was slightly higher. Prism coverage was broader with multiple aggregates. Motion by Van Maddox of Sierra County to place with Prism (Alliant) and approve MOC's to pool at \$1,000,000.00 for Workers' Compensation and Liability programs, Seconded by Nate Black of Sutter County. Motion carried with 10 ayes in favor, San Benito County absent.

IV. Adjournment

Meeting adjourned at 9:37 am on June 28, 2021.

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REPORTS

IV

- a. Committee Reports
- b. Staff Reports
- c. Treasurers Report

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TRINDEL BOARD MEETING

Sept 23, 2021

PROGRAMS

AGENDA ITEM IV.a.

SUBJECT: Committee Reports

ACTION FOR CONSIDERATION: Review claim graph.

BACKGROUND: Review claim and funding totals

FISCAL IMPACT: N/A

RECOMMENDATION: N/A

	Total Incurred	Paid	Funding
2018-19	1,631,078	-	1,675,195
2019-20	143,668	-	1,824,491
2020-21	-	-	2,096,000
2021-22 YTD	-	-	2,201,000



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TRINDEL BOARD MEETING

Sept 23, 2021

REPORTS

AGENDA ITEM IV.b.

SUBJECT: Staff Reports

ACTION FOR CONSIDERATION: The Board may give direction on any of the items discussed in staff reports.

BACKGROUND: Staff reports give an account of activities since the prior board meeting. This is an opportunity for the board to ask questions about Trindel and member activities.

FISCAL IMPACT: None

RECOMMENDATION: None



September 23rd & 24th 2021 Trindel Board of Directors Meeting Loss Prevention Services Staff Report

Loss Prevention Services Summary of Activities for June through August 2021:

General Summary:

- 2020/2021 Audits have been completely. All 11 counties received 80% or above to pass their audit. Subsidiary checks have been mailed.
- The department subscribed to Top Health and Top Safety newsletters, in electronic version. This is to the help department safety representatives with the resources they need to conduct a monthly safety meeting. The goal is to see an increase in safety meetings for member county audits.
- The department subscribed to HR Specialist Employment Law and will also receive HR
 Professionals newsletter. This is being circulated to member HR professionals. The goal
 is to educate and update staff and prevent/reduce EPLI claims.
- The Loss Prevention Services department slowly began entering back into member counties to conduct in-person trainings. This was going well and it was obvious that attendees needed the interaction of in-person trainings. However, with the spread of the Delta variant of Covid-19, most if not all out of county trainings have been put back on hold.

Counties Visited in Person: Sutter, Colusa, San Benito, and Mono.

- Trindel Insurance Fund LPS is the proud recipient of the PRISM Eagle Award for 2021.
 The category won is for "Innovation and Excellence in Law Enforcement" The application submitted was for the LEAP Program.
- Loss Prevention Services created a "Month in Review" newsletter. This newsletter is emailed to board members, alternative board members, Human Resource Managers,

and Risk Managers. The goal is to be transparent of the work conducted by the loss prevention services department and share claim information. This will be emailed out the first week of each month.

- Loss Prevention Services contracted with an outside safety company, Bitco. The goal for
 this partnership is to provide a professional who is able to conduct high level site
 inspections, ergonomic assessments or other services as needed, and provide a written
 report for claims that could potentially reach SIR.
- Loss Prevention Specialist Law Enforcement position ~ still open.

Trainings Conducted:

Rachael and Tony have continued to produce a combination of in-person and webinar based trainings. More than 10 webinars have been conducted and numerous in person trainings.

Rachael created a new series called "A Managers Guide" and presented the following:

"A Managers Guide to Motivating without Money"

"A Managers Guide to Making Teams Succeed at Work"

"A Managers Guide to Overcoming Negativity in the Workplace"

"A Managers Guide to Preventing People Problems"

The goal of this new series is to provide training and resources to supervisors, to help them manage their employees in a successful manner, preventing future EPLI claims.

Tony conducted numerous in person trainings. First Aid/AED training has been the top request. Mono, San Benito, Sutter and Colusa have all been certified in this training over the past few months. The goal for this training is to get first responders compliant with mandated trainings.

Tony has also been conducting a monthly DSR meeting with excellent attendance.

CF2F Training. In June we held our first in-person overnight training at Rolling Hills Casino.

Desert Waters Correctional Outreach flew out from Colorado and conducted the two half-day

trainings to more than 25 correction staff. The training was very well received and we will continue to partner with Desert Waters.

Subject Matter Experts

Margaret Long, from Prentice Long law firm presented two sessions of "AB1234 Mandatory Ethics Training for County Employees and Officials." There were more than 175 people in attendance. Margaret will be back as our subject matter expert for September and will be conducting two sessions of "The Brown Act" training.

Glen Norling, Retired FBI Special Agent conducted one session of "Front Office Safety – Active Shooter" Training. There were more than 375 people in attendance. This training received a lot of excellent feedback and we have plans to bring Mr. Norling back at a later date.

Staff:

Rachael:

Working towards her Associates in Insurance Services designation.

Attended in-person SHRM Conference and hosted five member HR Directors.

Attended Northstate SHRM training

Attended 8-hour Women in Leadership training

Tony:

Working towards his Associate Safety Professional designation.

Attended Grand Opening of San Benito County Jail



September 23 & 24, 2021 Trindel Board of Directors Meeting Liability and Property Program Staff Report

Liability and Property Program Summary of Activities May - September, 2021:

- Continued training Property and Liability Claims Technician, Penny Jones, to be able to successfully handle first party auto losses, auto liability property damage, and misdirected liability claims in accordance with claims handling guidelines.
- Penny also began work on obtaining the Associate in Claims (AIC) professional designation with a focus on liability claims through the Insurance Institutes.
- Attended Claims and Litigation Management Alliance ongoing webinar series about preventing nuclear verdicts.
- Multiple meetings with members regarding ongoing and potential litigation as well as property claims.
- Attended multiple mediations on liability claims.
- Met with new Colusa County Counsel, Richard Stout, and did a claims review.
- Cancelled County Counsel/Risk Management Meeting but will provide monthly trainings via zoom on liability topics.
- Unfortunately had to spend an inordinate amount of time on a Del Norte County matter that resulted in our proposed changes to the MOC that we will discuss later in the meeting.

Current Status Policy Year 21-22:

Liability

- There are no reportable liability claims or lawsuits at this time but there was an officer involved shooting that occurred in Del Norte County that is still pending a report from the County.
- There are 5 claims with a date of loss in this policy period with only \$1,059.38 incurred.

Property

• There are currently 8 property claims filed in this fiscal year with a total incurred of \$188,500.

- Two of those claims are related to wild fire: the Tamarack Fire caused damage to Alpine County property, and the Dixie Fire caused damage to property owned by County of Plumas. We are not aware of any Lassen County property claims from the Dixie Fire.
- These losses will likely end up being in excess of 7 figures but we will only use member funds to satisfy their retentions all other payments in excess of the SIR will come directly from the property insurer.

Future:

- Continue to develop team to be able to handle more complex claims in accordance with claims handling guidelines.
- Perform monthly trainings on liability topics to foster member understanding of the liability claims exposures, and the ways to handle in the most cost effective manner.
- Continue to attend and be involved in Claims and Litigation Management Alliance Trainings, as well as the CAJPA Liability, Insurance, Tort, and Litigation program.

2021 Fiscal Year Recap:

See attached backup material

Property Claims Opened in Fiscal Year

Count of Open Date	Column Labels											
Row Labels	2011-2012	2	012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	Grand Total
Alpine County		1	3	2	2	4	3	8	5	2	4	34
Colusa County		2	2	1		3	2	3	2	3	1	19
Del Norte County		7	5	13	17	6	15	11	11	6	11	102
Lassen County		9	11	7	7	5	7	10	3	10	3	72
Modoc County		4	7	8	8	2	9	4	10	1	4	57
Mono County				5	9	3	15	2	7	3	7	51
Plumas County		7	9	7	11	10	9	14	13	7	8	95
San Benito County		2	1	4	3	8	5	9	5	6	6	49
Sierra County		1	3	1	2	1	3	6	2	2	1	22
Sutter County								3	5	6	13	27
Trinity County		3	4	3	2	3	4	7	4	2	3	35
Grand Total		36	45	51	61	45	72	77	67	48	61	563

Property Program Total Aggregate Indemnity Payments by Fiscal Year

Sum of Transaction Amount	Column Labels										
Row Labels	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	Grand Total
Alpine County	4,515	23,180	20,804	1,062	182,164	239,588	173,853	36,274	159,335	6,301	847,078
Colusa County	10,267	21,974			9,237	3,464	216,774	6,687	65,413	20,858	354,675
Del Norte County	28,664	2,320	89,737	906,172	9,802	101,851	320,608	168,672	31,908	35,477	1,695,211
Lassen County	30,197	18,442	203,966	101,206	124,884	23,241	197,359	5,788	90,987	44,246	840,318
Modoc County	22,970	21,817	11,110	68,129	109,597	62,890	24,004	45,224	82,371	85,440	533,553
Mono County	5,150		6,154	12,214	10,133	36,955	35,872	9,417	12,585	19,891	148,370
Plumas County	112,723	34,708	52,316	163,977	62,253	184,116	197,306	64,723	220,701	119,971	1,212,794
San Benito County	31,594	3,526	7,977	63,414	96,553	58,315	62,045	40,987	9,389	64,260	438,060
Sierra County	2,390	9,782	93,249	2,276	41,431	5,111	13,684	5,752	5,150		178,824
Sutter County							9,601	122,573	46,520	1,865,875	2,044,570
Trinity County	2,287	30,530	6,917	8,005	202,845	23,588	72,477	14,288	2,644	24,346	387,926
Grand Total	250,757	166,280	492,230	1,326,455	848,898	739,119	1,323,584	520,389	727,003	2,286,665	8,681,380

Number of Liability Claims Opened in Fiscal Year

Count of Open Date	Column Labels											
Row Labels	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	Grand Total
Alpine County		:	L 5	2	4	1	3	1	5	3	1	26
Colusa County		4	1 4	5	9	5	8	8	6	2	5	56
Del Norte County		1 34	1 21	30	22	20	30	22	16	17	16	229
Lassen County		1 24	1 21	17	21	5	18	21	16	13	11	168
Modoc County		į	5 8	6	9	4	9	7	6	3	2	59
Mono County		10	10	6	8	6	9	3	4	6	8	70
Plumas County		10	8 (10	7	9	7	16	20	8	4	99
San Benito County		2:	L 12	16	29	24	28	24	20	14	11	199
Sierra County		į	5 5	6	6	1	5	2	3	3	4	40
Sutter County		13	3 17	22	16	11	34	29	32	37	21	232
Trinity County		g	9 19	8	12	8	5	6	5	17	8	97
Grand Total		2 130	130	128	143	94	156	139	133	123	91	1275

General Liability Aggregate Indemnity Paid by Fiscal Year for All Dates of Loss

Sum of Transaction Amount	Column Labels											
Row Labels	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	Grand Total
Alpine County			40,000	42,500	36,992			1,500	107,180	10,963	1,663	240,798
Colusa County		96,095	370,479	1	250,000	6,048	18,263	21,616	90,000			852,501
Del Norte County	-1,491	97,149	944,796	305,562	20,940	383,801	21,829	21,670	6,094	5,036	69,086	1,874,471
Lassen County		48,673	80,353	492,227	115,688	28,500	20,911	46,034	83,074	21,825	13,547	950,831
Modoc County		340	75,060	4,238		98,000	301,653	340,570	5,063		96,500	921,424
Mono County		28,350	22,192	5,000	77,046	1,152,368	107,007	660	1,453		22,148	1,416,224
Plumas County	-2,500	4,292	17,010	4,833	3,411	871	327,999	13,246	21,474	28,762	2,806	422,204
San Benito County		8,488	11,600	5,169	6,658	302,390	99,651	4,776	192,273	17,905	1,324	650,234
Sierra County		281,085	603	4,550,000	1	82,116	802	772	150	1,472	8,422	4,925,421
Sutter County		80,000	16,320	160,000	12,862	154,041	43,279	549,333	250,412	130,701	24,134	1,421,081
Trinity County		23,393	273,864	8,923	9,022			5,310		2,937	1,400	324,848
Grand Total	-3.991	667.864	1.852.275	5.578.453	532.619	2.208.134	941.395	1.005.486	757.173	219.600	241.030	14.000.038

General Liability Aggregate Total Legal Paid by Fiscal Year for All Dates of Loss

Sum of Transaction Amount	Column Labels										
Row Labels	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	Grand Total
Alpine County	800	14,790	50,477	65,557	77,246	321,078	45,106	23,524	42,729	5,802	647,110
Colusa County	119,145	76,864	32,620	39,174	79,463	3,290	149,966	56,201	14,794	17,617	589,133
Del Norte County	196,624	487,104	494,796	371,480	256,832	230,849	62,939	67,971	158,402	105,107	2,432,105
Lassen County	85,342	237,045	229,317	271,749	44,120	79,840	102,219	139,640	64,815	111,509	1,365,594
Modoc County	17,332	96,473	121,230	261,637	326,073	253,838	150,384	95,993	71,929	94,348	1,489,238
Mono County	64,083	104,885	336,908	217,551	146,272	81,672	22,364		7,134		980,869
Plumas County	111,320	14,354	10,622	5,237	2,725	45,786	105,780	41,201	149,765	168,131	654,921
San Benito County	17,318	95,435	118,750	41,225	107,165	58,387	166,372	321,419	59,122	64,975	1,050,166
Sierra County	240,266	317,416	160,897	23,764	3,054						745,396
Sutter County	152,809	44,498	93,228	41,056	149,843	170,187	180,030	193,585	194,824	129,646	1,349,704
Trinity County	63,582	94,585	56,495	11,662	21,516	13,383	11,184	26,385	54,272	198,940	552,005
Grand Total	1.068.620	1.583.448	1.705.341	1.350.091	1.214.309	1.258.309	996.344	965.919	817.786	896.075	11.856.241



September 23 and 24, 2021 Trindel Board of Directors Meeting Workers' Compensation Staff Report

Trindel staff activities from April 1, 2021 – September 1, 2021

Total claims opened in period: 76
 Total claims closed in period: 9
 An increase from previous year 62 claims
 A decrease from previous years 13 claims

Total Open Claims by County – 354

Den Claims by County – 334

Trinity – 25

•	Alpine – 8	\$3,332,770
•	Colusa – 8	\$ 238,557
•	Del Norte – 34	\$ 860,492
•	Lassen – 46	\$1,750,303
•	Modoc – 15	\$ 578,919
•	Mono – 30	\$1,546,558
•	Plumas – 52	\$1,828,509

San Benito – 50 \$2,374,900
 Sierra – 19 \$1,131,136
 Sutter – 62 \$3,117,625

Total claims by adjustor:

Total outstanding reserves

\$ 763,555

Total Outstanding Reserves - \$17,523,324

Anita – 147	\$5,801,824
Jordan – 109	\$6,905,429
Jennifer – 96	\$4,649,093
Katie – 2	\$ 166.977



Other Activities/Future Planning

All staff attended multiple on-line trainings

Jennifer Loomis-Martens has been promoted to claims examiner handling Sutter and Mono counties Melissa Robinson has completed 120 hours of workers' compensation claims classes and is eligible to handle medical only claims

Hiring and training new claims assistant
Setting up a webinar for our members to train on the IDR process
Completed the Office of Self-Insured Plan report
All staff planning on attending in person conferences

COVID-19 claims

As of this writing we have 15 accepted COVID-19 exposure claims – only 1 claim had lost time and all claimants have recovered and returned to work without restrictions. Only 2 claims remain open for processing final billings and will be closed upon receipt

We have 2 claims that have been denied



Admin Staff Report

9/20/2021

Our Team

Rachael earned a new designation of Associate in Insurance Services (AIS)

PRISM Eagle Award (Members)

Appreciation plaque

MEMBERS

San Benito participation

Del Norte County Counsel cooperation, coverage membership

OFFICE

Financial audit, actuarial, CAJPA accreditation- enterprise risk management standards

Net File contract for 700 form reporting

Fire evacuation order for the office. Disaster recovery plan – Servers and computers moved to Redding and Advanced office space.

Moving forward- phase out desktop computers and convert to laptops, docking stations, two fire walls, host server costs.

Web site update

Server Update: Windows 2016 (2012), NET framework 4.8 (4.5)

Looked at a New Claims software that included artificial intelligence.

PRISM benchmarking data Reports

BUILDING

Sign, Parking

BOARD OF DIRECTORS AGENDA

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TRINDEL BOARD MEETING

September 23, 2021

REPORTS

AGENDA ITEM IV.c.

SUBJECT: Treasurers Report

ACTION FOR CONSIDERATION: Informational only

BACKGROUND: The attached report shows the fiscal year 2020-21 account balances and

investment and interest earnings by month.

FISCAL IMPACT: \$606,494.83

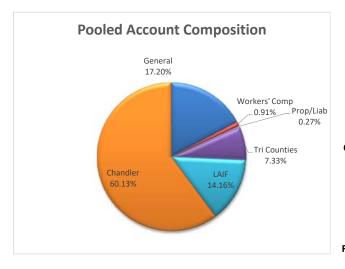
RECOMMENDATION: Informational only.

Trindel Insurance Fund Treasurers Report

This Treasurers Report is submitted in accordance with the investment policy adopted on September 25, 2020 and all investment are in compliance. Per California Government Code 53646, sufficient liquidity is available to meet all anticipated obligations during the next six months.

David Nelson

Date	General Account 1010 Tri Counties	Workers' Comp Account Tri Counties	Prop Liab Account Tri Counties	Money Mrk Account Tri Counties	Local Agency Investment Fund	Chandler Asset Management	Total
7/31/2020				\$2,207.94	\$2,513.45	\$52,924.00	57,645.39
8/31/2020				\$2,208.73	\$0.00	\$51,340.00	53,548.73
9/30/2020				\$2,138.38	\$21,361.53	\$50,740.00	74,239.91
First Qtr. Earnings	\$0.00	\$0.00	\$0.00	\$6,555.05	\$23,874.98	\$155,004.00	185,434.03
9/30/2020 Cash Bal	2,537,863.06	293,889.59	17,295.94	5,205,589.78	10,080,561.63	32,971,308.00	51,106,508.00
10/31/2020				\$2,210.57	\$0.00	\$48,503.00	50,713.57
11/30/2020				\$2,140.17	\$0.00	\$47,158.00	49,298.17
12/31/2020				\$2,212.42	\$15,938.65	\$45,979.00	64,130.07
Second Qtr. Earnings	\$0.00	\$0.00	\$0.00	\$6,563.16	\$15,938.65	\$141,640.00	164,141.81
12/31/2020 Cash Bal	11,681,087.64	147,279.79	25,787.14	5,212,152.94	10,096,500.28	33,005,742.00	60,168,549.79
1/31/2021				\$2,213.36	\$0.00	\$45,286.00	47,499.36
2/28/2021				\$2,821.92	\$0.00	\$41,961.00	44,782.92
3/31/2021				\$4,338.76	\$11,030.32	\$42,855.00	58,224.08
Third Qtr. Earnings	\$0.00	\$0.00	\$0.00	\$9,374.04	\$11,030.32	\$130,102.00	150,506.36
3/31/2021 Cash Bal	2,076,991.74	211,376.06	33,939.52	10,221,526.98	10,107,530.60	37,963,564.00	60,614,928.90
4/30/2021				\$4,200.59	\$0.00	\$41,457.00	45,657.59
5/31/2021				\$4,342.39	\$0.00	\$39,621.00	43,963.39
6/30/2021				\$3,313.69	\$8,252.51	\$38,376.00	49,942.20
First Qtr. Earnings	\$0.00	\$0.00	\$0.00	\$11,856.67	\$8,252.51	\$119,454.00	139,563.18
6/30/2021 Cash Bal	12,282,362.07	651,366.54	190,128.76	5,233,383.65	10,115,783.11	42,949,856.00	71,422,880.13
- -	General	Workers' Comp	Prop/Liab	Tri Counties	LAIF	Chandler	



	Earnings	FYTD Rate	
Tri Counties	\$34,348.92	0.66%	
LAIF	\$ 59,096.46	0.58%	
Chandler	\$546,200.00	1.27%	
Total FY Int.	\$639,645.38	0.90%	
Chandler fee First \$25 mil 0.10 of 1% = 10 basis points Second \$25 mil 0.08 of 1% = 8 basis point NET Gain/Loss	\$ 33,150.55 606,494.83	0.08% 0.85%	
FYTD change in fair Market value	\$ (479,322.00)	-0.67%	

Simple Annualized

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PROGRAMS

V

- a. WC Claims Audit
- b. Liability Claims Audit
- c. Proposed Changes to the Liability MOC
- d. Return of Funds Resolution 22-01
- e. Department Name Change

BOARD OF DIRECTORS AGENDA

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TRINDEL BOARD MEETING

PROGRAMS

Sept 23, 2021

AGENDA ITEM V.a.

SUBJECT: 2021 Workers' Compensation Claims Audit

ACTION FOR CONSIDERATION: Discussion / adoption of the 2021 Workers' Compensation Claims Audit.

BACKGROUND: PRISM as our excess provider requires a claims audit every two years and every year if your score is under 80%.

Previous scores: 2017 was %74.65

2018 was %79.21

2019 was %85.91

2021 is %87.55

FISCAL IMPACT: N/A

RECOMMENDATION: Adopt the audit as presented.

MAY 2021 PRISM EIA AUDIT REPORT

TRINDEL INSURANCE FUND



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Addendum I – POA, S/R and Excess Detail Results
Addendum II – Audit Cross Reference List
Addendum III – Audit Worksheets

EXECUTIVE SUMMARY

This section will serve as an overview of the audit findings with recommendations for moving forward. The overall claims handling of the TPA is *Meets Expectations* as measured in accordance with the standards set forth in the Guidelines.

Performance Strengths

Outstanding results in were achieved in the categories of adjuster caseload, payments on correct claims, initial reserve for probable value, medical bills paid timely, apportionment ruled in/out, apportionment pursued appropriately, proactive return to work, TD/4850 reserves separate, PD exposure includes life pension, settlement valuation, member settlement authority requested, litigation management, periodic contact with third party and subrogation pursued for maximum recovery.

The following categories did not score 100% but did show significant improvement:

Examiner Reviews Timing (POAs) Prior score 48.98% Current score 85.52% Initial Employee Contact Prior score 63.16% Current score 86.36% Timely Subsequent Excess Reporting Prior score 36.36% Current score 84.78%

Performance Improvement Recommendations

Upon notice of any surgery approvals, we recommend that a diary be set 1-2 business days after the procedure to contact the employee. The earlier diary dates will assist for any unplanned delays in getting the contact done. When the employee is off work, we recommend a separate diary for ongoing contact to ensure the 30-day standard is met or exceeded.

When indemnity benefits are initiated, we recommend an automatic 180-day diary be set to complete file balancing. Additionally, we recommend review of the PRISM standards (updated 07/01/19) wherein there is now a requirement to complete balancing upon termination of benefits.

We recommend a system generated diary for the adjuster, to reoccur daily the first three days after the claim is opened, to prompt timely three-point contacts.

We recommend an annual diary for future medical files to ensure an annual OSIP compliant reserve review is completed. Additionally, training for appropriately calculating OSIP reserves may be beneficial.

Due to the consistent low scores, the standard for initial excess reporting should be reviewed with the claims team. An automatic diary requiring reporting when a reserve change pierces the reporting threshold may also be of benefit.

There were two subcategories where only one downgraded file produced a low score. We consider these to be outliers and not adverse trends. The categories impacted were member notice of permanent work restrictions and timely excess reimbursement requests.

Audit Demographics

The audit criterion was formed by using the PRISM Claims Administration standards. The file audits specifically focused on claims handling activity from 05/15/19 through the date of the audit. Trindel provided a list of the open inventory covered by the PRISM program and a random selection of the files was pulled to gather 50 files from the open inventory. The file selection consisted of a mix of indemnity claims, future medical files and medical only claims. File documents, notes, payments, letters and reserves are maintained in electronic form. The files were accessed remotely. Each worksheet was provided to Katie Twitchell for review and comment. She engaged with the auditors and submitted all questions, feedback or disputes prior to the conclusion of the audit.

AUDIT TEAM

Angela Mudge

Owner, President & CEO

Over 30 years of workers' compensation claims experience
IEA Certificate, Self-Insured Certificate & WCCP Designation
Prior positions held - adjuster, supervisor, claims manager and vice president

Anne Ruiz

Chief Operating Officer

Over 25 years of workers' compensation claims experience
Associate in Claims Designation, Self-Insured Certificate & WCCA Designation
Prior positions held - adjuster, supervisor, claims services liaison and central services manager

Tera Martin Del Campo

Senior Collaborator

Over 20 years of workers' compensation claims experience IEA Certificate, Self-Insured Certificate and WCCA Designation Prior positions held – adjuster and claim compliance analyst.

Sherri' Ventimiglia

Senior Collaborator

Over 30 years of workers' compensation claims experience Self-Insured Certificate & WCCP Designation Prior positions held – adjuster, claims analyst, supervisor, manager, director of claims and assistant vice president of claims.

Fernando Rodriguez

Collaborator

Over 8 years of workers' compensation claims experience Bachelor of science in business administration, Self-Insured Certificate Prior positions held – adjuster and supervisor trainee

AUDIT SCORESHEETS

Overview

Category	Points Available	Points	Score	%
Claim Handling - Administrative	814	711	Meets Expectations	87.35%
Caseload	1	1	Exceeds Expectations	100.00%
Case Review and Documentation	699	614	Meets Expectations	87.84%
Communication	2	0	Unsatisfactory	0.00%
Fiscal Handling	16	14	Meets Expectations	87.50%
Claim Creation	46	33	Below Expectations	71.74%
Reserves	50	49	Exceeds Expectations	98.00%
Claims Handling - Technical	286	252	Meets Expectations	88.11%
Payments	39	39	Exceeds Expectations	100.00%
Apportionment	13	13	Exceeds Expectations	100.00%
Disability Management	5	4	Meets Expectations	80.00%
Reserving	117	100	Meets Expectations	85.47%
Resolution of Claim	33	28	Meets Expectations	84.85%
Settlement Authority	11	11	Exceeds Expectations	100.00%
Litigated Cases	13	13	Exceeds Expectations	100.00%
Subrogation	2	2	Exceeds Expectations	100.00%
Excess Coverage	53	42	Below Expectations	79.25%
Overall Score	1100	963	Meets Expectations	87.55%

Detail

Category	Points Available	Points	Score	%	Prior Score	Variance
Claim Handling - Administrative						
Caseload						
Adjuster Caseload	1	1	Exceeds Expectations	100.00%	100.00%	0.00%
Case Review and Documentation						
Examiner Reviews - Timing	442	378	Meets Expectations	85.52%	48.98%	36.54%
Examiner Reviews - Quality Plan of Action	50	42	Meets Expectations	84.00%	80.85%	3.15%
Supervisor Reviews	207	194	Exceeds Expectations	93.72%	82.98%	10.74%
Medical Only Conversion	0	0	N/A	N/A	N/A	N/A
Communication						
Ongoing Employee Contact	2	0	Unsatisfactory	0.00%	100.00%	-100.00%
Fiscal Handling						
Payments on Correct Claims	9	9	Exceeds Expectations	100.00%	100.00%	0.00%
File Balancing	7	5	Below Expectations	71.43%	72.73%	-1.30%
Claim Creation						
Three Point Contact - Initial Employee Contact	22	19	Meets Expectations	86.36%	63.16%	23.20%
Three Point Contact - Initial Employer Contact	24	14	Unsatisfactory	58.33%	63.16%	-4.83%
Reserves						
Initial Reserves for Probable Value	25	25	Exceeds Expectations	100.00%	100.00%	0.00%
Initial Reserves Timely	25	24	Exceeds Expectations	96.00%	90.00%	6.00%
Score for Claim Handling - Administrative	814	711		87.35%		

Category	Points Available	Points	Score	%	Prior Score	Variance
Claim Handling - Technical						
Payments						
Medical Bills Paid Timely	39	39	Exceeds Expectations	100.00%	96.88%	3.12%
Penalties Coded Correctly	0	0	N/A	N/A	100.00%	N/A
Apportionment						
Apportionment Ruled In/Out	7	7	Exceeds Expectations	100.00%	100.00%	0.00%
Apportionment Pursued Appropriately	6	6	Exceeds Expectations	100.00%	100.00%	0.00%
Disability Management						
Proactive RTW	3	3	Exceeds Expectations	100.00%	100.00%	0.00%
Member Noticed of Perm. Restrictions	2	1	Unsatisfactory	50.00%	N/A	N/A
Reserving						
Reserves Adjusted Timely	50	43	Meets Expectations	86.00%	76.00%	10.00%
TD & 4850 Reserves Separate	4	4	Exceeds Expectations	100.00%	100.00%	0.00%
PD Exposure Includes Life Pension	1	1	Exceeds Expectations	100.00%	0.00%	100.00%
FM Reserve Consistent with OSIP	13	8	Unsatisfactory	61.54%	70.00%	-8.46%
Allocated Reserves Accurate	49	44	Meets Expectations	89.80%	85.42%	4.38%
Resolution of Claim						
Resolution Pursued Timely	21	16	Below Expectations	76.19%	66.67%	9.52%
Settlement Valuation	12	12	Exceeds Expectations	100.00%	100.00%	0.00%
Medicare's Interests Protected	0	0	N/A	N/A	N/A	N/A
Settlement Authority						
EIA Settlement Authority Requested	0	0	N/A	N/A	N/A	N/A
Member Settlement Authority Requested	11	11	Exceeds Expectations	100.00%	100.00%	0.00%
Litigated Cases						
Initiate Investigation Material to Potential Lit.	0	0	N/A	N/A	100.00%	N/A
Litigation Management & Defense Attorney on Panel	13	13	Exceeds Expectations	100.00%	81.82%	18.18%
Subrogation						
Identify and Notice 3rd Party Timely	0	0	N/A	N/A	50.00%	N/A
Periodic Contact with 3rd Party	1	1	Exceeds Expectations	100.00%	100.00%	0.00%
Complaint or Lien Filed Timely	0	0	N/A	N/A	N/A	N/A
Member Involved in Complaint vs. Lien	0	0	N/A	N/A	N/A	N/A
Subrogation Pursued for Maximum Recovery	1	1	Exceeds Expectations	100.00%	100.00%	0.00%
Approval to Accept, Waive, or Settle	0	0	N/A	N/A	N/A	N/A
Excess Coverage						
Timely Initial Excess Reporting	5	2	Unsatisfactory	40.00%	50.00%	-10.00%
Timely Subsequent Excess Reporting	46	39	Meets Expectations	84.78%	36.36%	48.42%
Timely Excess Reimbursement Requests	2	1	Unsatisfactory	50.00%	0.00%	50.00%
Closing Excess Report Sent	0	0	N/A	N/A	N/A	N/A
Score for Claim Handling - Technical	286	252		88.11%		

AUDIT EXCEPTION DETAILS

Claim Handling – Administrative Caseload

Adjuster Caseload

Opportunities 1 | Achieved 1

There are three dedicated indemnity adjusters assigned to this program. The weighted values listed below include adjustment for the 2:1 ratio for future medical and medical only claims.

Trindel Insurance Fund

Adjuster / Supervisor	Indemnity	Med Only	Future Med	Total	Weighted Value
Anita Wheeler	21	27	78	126	74
Jordan Wardrip	18	27	28	73	46
Vicki Lapp	22	44	46	112	67
Total	61	98	152	311	186

Case Review & Documentation

Examiner Reviews - Timing

Opportunities 442 | Achieved 378

Please see Addendum I for a detailed summary of opportunities and plan of actions meeting the criteria for this standard.

Examiner Reviews - Quality Plan of Action Opportunities 50 | Achieved 42

- 1. P-3107 The POAs do not outline proactive efforts to drive the claim to resolution. It has been over 90 days since the C&R inquiry letter was sent and there has been no reply. The file is now eligible for administrative closure and no action has been taken by the adjuster.
- 2. P-3113 The POAs completed during the audit period state that the reserves are appropriate for future medical care, bill review and utilization review. They were not reviewed per OSIP during the audit period which does not meet the standard and based upon the auditor's calculation the reserves are overstated.
- 3. P-3117 The POAs completed during the audit period all have the same reserve information which includes outdated information regarding the life expectancy. The reserves should be reviewed for accuracy at the time of each POA.
- 4. P-3124 The POAs completed during the audit period prior to 08/18/20 all state that reserves were appropriate as the award was paid in full but did not address OSIP compliance. The POAs completed on 08/18/20, 09/15/20, 12/20/20 and 03/09/21 all have the same reserve rationale which is a copy and paste of the 08/18/20 reserve change. It reads as if \$10K is being added at the time of each POA. This does not meet the standard for quality POA.
- 5. P-3129 The POAs completed from the beginning of the audit period through the 10/09/20 POA state that reserves are appropriate for the stipulated status of the claim. The reserve rationale is not supported by the treatment/payment history. The 01/06/21 POA outlines an accurate OSIP calculation for the medical treatment but does not contain a rationale for the current expense reserve which is insufficient for the exposures.

- 6. P-3133 The 08/22/19 and 11/19/19 POAs completed during the audit period both state that the file is excess reportable, however, an excess report was not completed. That field has been removed from subsequent POAs and the file is overdue for excess reporting.
- 7. P-3144 The POAs between 07/29/20 and 01/13/21 indicate the file will stay open until the SOL tolls on 12/07/20. No action was taken, and the file was untimely closed on 03/05/21.
- 8. P-3145 The 02/04/21 POA states that the employee was last seen 05/23/19 for medication refills. This is inaccurate as the employee was seen on 09/04/20 and 02/05/21. The POA contains stale information which does not meet the standard for quality POA.

Supervisor Reviews

Opportunities 207 | Achieved 194

Please see Addendum I for a detailed summary of opportunities and supervisor reviews meeting the criteria for this standard.

Medical Only Conversion

Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Communication

Ongoing Employee Contact

Opportunities 2 | Achieved 0

- 1. P-3103 The employee was TTD from 10/16/20 12/27/20. The employee was not contacted while TTD.
- 2. P-3105 The employee was TTD for the period of 07/25/19 through 11/30/19. There are only two documented contact attempts with the employee on 07/25/19 and 07/31/19.

Fiscal Handling

Payments on Correct Claims

Opportunities 9 | Achieved 9

All claims that met the criteria for this category also met the standard.

File Balancing

Opportunities 7 | Achieved 5

- 1. P-3103 TTD was paid from 10/16/20 12/27/20. The TD ending notice was issued on 01/04/21. The balance sheet was untimely completed on 01/15/21.
- 2. P-3145 PD benefits were paid the entire audit period. There is a gap in balance sheets longer than 180 days from 04/01/19 to 02/11/20 and 02/11/20 to 12/15/20.

Claim Creation

Three Point Contact – Initial Employee Contact

Opportunities 22 | Achieved 19

1. P-3118 The claim was received 12/07/20. The initial contacts were due by 12/10/20. There was a timely initial contact attempt with the employee 12/02/20. A contact letter was sent to the employee this same date. It is not evident to the auditor that there were three contact attempts made.

- 2. P-3140 The claim was received on 11/09/20 with employee initial contact due 11/12/20. Only two employee contact attempts were documented within the first three days. Both were messages left on 11/10/20.
- 3. P-3141 The claim was received on 08/12/20 with employee initial contact due 08/17/20. Only two employee contact attempts were documented within the first three days. Both were messages left on 08/13/20.

Three Point Contact – Initial Employer Contact Opportunities 24 | Achieved 14

- 1. P-3103 The claim was received on 09/28/20 with initial contacts due 10/01/20. Initial employer contact within the first three days is not evident.
- 2. P-3118 The claim was received 12/07/20 with initial contacts due by 12/10/20. There was one initial contact attempt with the employer 12/07/20. It is not evident to the auditor that there were three attempts made.
- 3. P-3119 Initial contacts were due by 12/07/20. It is not evident to the auditor that the initial employer contact was completed or that at least three attempts were made to try and establish initial contact.
- 4. P-3128 The claim was received 12/18/20. The initial contacts were due by 12/23/20. There was an initial contact attempt with the employer 12/21/20. The file notes indicate the adjuster was going to also email the employer. However, the auditor was unable to locate an email. The initial contact was untimely completed 01/06/21.
- 5. P-3131 Initial contact were due by 10/27/20. It is not evident to the auditor that the initial employer contact was completed or that at least three attempts were made to try and establish initial employer contact.
- 6. P-3132 The claim was received on 11/02/20 with initial employer contact due 11/05/20. The auditor is unable to locate any employer contact attempts in the first three days.
- 7. P-3134 The claim was received on 01/28/21 with initial contacts due 02/02/21. The auditor was only able to locate one employer contact attempt in the first three days on 01/29/21.
- 8. P-3136 Claim was received vis blind Application on 10/04/19 with initial contacts due 10/09/19. There were no employer contact attempts in the first three days.
- 9. P-3137 Claim was received vis blind Application on 08/28/19 with initial contacts due 09/02/19. The auditor is unable to locate employer contact attempts in the first three days.
- 10. P-3138 Initial contacts were due by 08/04/20. It is not evident to the auditor that the initial employer contact was completed or that at least three attempts were made to try and establish initial contact.

Reserves

Initial Reserves for Probable Value Opportunities 25 | Achieved 25

All claims that met the criteria for this category also met the standard.

Initial Reserve Timely Opportunities 25 | Achieved 24

1. P-3136 Initial reserves were due by 10/18/19 and they were untimely set on 10/29/19.

Claim Handling – Technical Payments

Medical Bills Paid Timely

Opportunities 39 | Achieved 39

All claims that met the criteria for this category also met the standard.

Penalties Coded Correctly

Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Apportionment

Ruled In/Out

Opportunities 7 | Achieved 7

All claims that met the criteria for this category also met the standard.

Pursued Appropriately

Opportunities 6 | Achieved 6

All claims that met the criteria for this category also met the standard.

Disability Management

Proactive Return to Work

Opportunities 3 | Achieved 3

All claims that met the criteria for this category also met the standard.

Member Noticed of Permanent Work Restrictions

Opportunities 2 | Achieved 1

1. P-3123 The QME MMI report was received on 10/25/19. It is not evident to the auditor that the permanent restrictions were sent to the member within five working days.

Reserving

Reserves Adjusted Timely

Opportunities 50 | Achieved 43

- 1. P-3107 The file became eligible for administrative closure as of 03/12/21; therefore, the current outstanding reserves are overstated as they are not necessary. A reserve decrease is recommended.
- 2. P-3111 An SAR was approved 07/16/19 and a Stipulation order was received 10/19/20. The reserves were untimely adjusted for the settlement 10/27/20.
- 3. P-3113 The last reserve review and adjustment was completed on 05/07/19. This does not meet the standard for timely reserve review as reviews should be completed annually. Based on the auditor's current OSIP calculation, the reserves are overstated by \$7,779.
- 4. P-3117 The last reserve review and adjustment was completed on 05/30/19. This does not meet the standard for timely reserve review as reviews should be completed annually. Based on the auditor's current OSIP calculation, the reserves are overstated by \$20,831.

- 5. P-3124 The last OSIP calculation completed prior to the audit period was on 06/11/18. The next OSIP calculation was untimely completed on 08/18/20. The current OSIP calculation includes non-reoccurring treatment which has created an inaccurate calculation. Auditor still agrees with the current reserve level based on the exposure to lumbar discectomy and/or fusion as outlined by the QME. The expense reserves are insufficient based on the payment history.
- 6. P-3129 During the audit period, the expense reserves were increased five times without a thorough reserve review. Although the examiner appropriately calculated the three year average for medical treatment times the life expectancy at the time of the 01/06/21 reserve review, the expense average is not being considered which is causing a need for regular expense reserve increases. There was an untimely gap in comprehensive reserve reviews longer than one year from 09/29/16 to 01/06/21.
- 7. P-3143 An MMI report was received 12/28/20 and the reserves were untimely adjusted for the exposures 03/30/21.

TD & 4850 Reserved Separately Opportunities 4 | Achieved 4

All claims that met the criteria for this category also met the standard.

PD Exposure Includes Life Pension Opportunities 1 | Achieved 1

The claim that met the criteria for this category also met the standard.

FM Reserves Consistent with OSIP Standards Opportunities 13 | Achieved 8

- 1. P-3107 The last reserves adjustment was made prior to the audit period on 10/16/18. The file was due for an annual OSIP calculation prior to being eligible for administrative closure and it was not completed.
- 2. P-3113 The claim is overdue for an OSIP calculation based on the last review completed on 05/07/19. This resulted in overstated reserves.
- 3. P-3117 The employee was found MMI on 07/25/17 so the file is now eligible and overdue for an OSIP calculation based on a three year average. The examiner reserved for a \$2,000 echocardiogram every other year for the life of the claim but not one has been performed/requested yet. Auditor recommends an updated OSIP calculation review and adjustment as the current reserves are overstated.
- 4. P-3124 The reserves were not addressed annually as required by OSIP. There was a gap longer than one year from 06/11/18 to 08/18/20. The current reserves are \$40,000 over the three year average. The current three year average includes nonrecurring treatment which does not meet the standard although the auditor does not dispute the current medical reserve as there is a likely exposure for lumbar surgery. The expense reserves are not accurate as the payment history supports that expense is costing 50% of the medical.
- 5. P-3129 The 01/06/21 OSIP calculation does not include the average for expense (UR, Bill Review, IMR) which does not meet the standard. There was a gap in OSIP reserve review longer than one year from 09/29/19 to 01/06/21. Currently, expense is costing 73% of the medical, therefore, the expense reserves are not consistent with OSIP.

Allocated Reserve Accurate

Opportunities 49 | Achieved 44

- 1. P-3107 The file is eligible for administrative closure; therefore, the current outstanding allocated/expense reserves are not necessary.
- 2. P-3113 There is \$2,968.03 remaining in reserves for expense. Based on the auditor's current OSIP calculation, the expense reserves are understated by \$779.
- 3. P-3117 The reserves were overdue for an OSIP compliant reserve review and based upon the OSIP calculation completed by the auditor (see audit worksheet), the expense reserves are overstated by \$355.15.
- 4. P-3124 The expense reserves were untimely updated on 08/18/20. The examiner states that expense (UR, Bill Review, IMR) is costing 50% of the medical but because that seems high, they are only adding \$10,000 to the reserves. The three year average for expense exceeds the cost of the three year average for medical treatment. The payment history supports that expense is costing 48% of the medical. Each UR review is costing \$245-\$440 making the current expense reserves insufficient by approximately \$27,000.
- 5. P-3129 Based on the last three years of medical treatment and expense paid, expense is averaging 73% of the medical for bill review, UR, and IMR. The expense reserves are currently understated by \$16,000.

Reserve Detail

No recommended changes 45 claims
Increase recommended 2 claims
Decrease recommended 3 claims
Total estimated reserve variance \$3,522

Resolution of Claim

Resolution Pursued Timely

Opportunities 21 | Achieved 16

- 1. P-3105 The DEU summary rating was received on 05/05/20. A SAR was untimely completed on 09/04/20.
- 2. P-3107 The last provision of benefits is the appointment of 03/12/19. The file became eligible for administrative closure as of 03/12/21. There is no documentation to support why the claim remains open.
- 3. P-3119 The PTP MMI report was received on 01/13/21. A closing letter was untimely sent on 02/10/21.
- 4. P-3138 The PTP MMI report was received on 11/13/20. A closing letter was untimely issued on 12/23/20.
- 5. P-3144 The file was to remain open until the SOL tolled on 12/07/20. Further, the last provision of benefits is the payment of 06/07/18 for DOS 05/10/18; therefore, the file was eligible for administrative closure as of 05/10/20. The file was untimely closed on 03/05/21.

Settlement Valuation

Opportunities 12 | Achieved 12

All claims that met the criteria for this category also met the standard.

Medicare's Interests Protected

Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Settlement Authority

EIA Settlement Authority Requested Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Member Settlement Authority Requested

Opportunities 11 | Achieved 11

All claims that met the criteria for this category also met the standard.

Litigated Claims

Initiate Investigation Material to Potential Litigation Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Proper Litigation Management and Defense Attorney on Panel Opportunities 13 | Achieved 13

All claims that met the criteria for this category also met the standard.

Subrogation

Identify & Notice 3rd Party Timely Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Periodic Contact with 3rd Party

Opportunities 1 | Achieved 1

The claim that met the criteria for this category also met the standard.

Complaint or Lien Filed Timely

Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Member Involved in Complaint vs. Lien

Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Subrogation Pursued for Maximum Recovery

Opportunities 1 | Achieved 1

The claim that met the criteria for this category also met the standard.

Approval to Accept, Waive or Settle 3rd Party Case

Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

Excess Coverage

Timely Initial Excess Reporting Opportunities 5 | Achieved 2

- 1. P-3105 The file became excess reportable with the reserve change of 09/04/20. The initial excess report was untimely completed on 12/14/20.
- 2. P-3123 The file became excess reportable with the reserve change of 06/11/20. The initial excess report was untimely completed on 11/04/20.
- 3. P-3139 The reserves were adjusted 04/10/20 warranting excess reporting. The initial excess report was submitted untimely 10/28/20.

Timely Subsequent Excess Reports Opportunities 46 | Achieved 39

Please see Addendum I for a detailed summary of opportunities and excess reports meeting the criteria for this standard.

Timely Excess Reimbursement Requests Opportunities 2 | Achieved 1

1. P-3151 The file became reimbursable with the payment of 06/23/20. The initial excess reimbursement request was untimely completed on 12/15/20. The payment frequency for this claim warrants quarterly reimbursement requests and subsequent requests have not been completed.

Closing Excess Report Sent Opportunities 0 | Achieved N/A

There were no applicable claims for this category.

AUDITED BUT NOT SCORED RESULTS

Category	Points Available	Points	%	Prior %	Variance
Supervisor Caseload	1	1	100.00%	100.00%	0.00%
Respond to Written Inquiries	7	7	100.00%	82.61%	17.39%
Ongoing Employer Communication/Reporting	0	0	N/A	N/A	N/A
Initial Decision	25	22	88.00%	90.00%	-2.00%
Final Decision	6	6	100.00%	100.00%	0.00%
AOE/COE Investigation	8	8	100.00%	100.00%	0.00%
Indexing	30	29	96.67%	100.00%	-3.33%
Initial TD/PD Payment	9	9	100.00%	70.00%	30.00%
DWC Notice	10	10	100.00%	63.64%	36.36%
Subsequent TD/PD Payments	7	7	100.00%	91.67%	8.33%
Overpayments	1	1	100.00%	100.00%	0.00%
Undisputed Awards Paid Timely	8	8	100.00%	100.00%	0.00%
Copy of Award to Excess	3	2	66.67%	100.00%	-33.33%
Medical Bills Objection Letters	7	7	100.00%	100.00%	0.00%
Employee Reimbursements Timely	10	10	100.00%	100.00%	0.00%
Advance Travel Timely	11	11	100.00%	100.00%	0.00%
Self-Imposed Penalties Paid	1	1	100.00%	66.67%	33.33%
Penalty Reimbursement	0	0	N/A	N/A	N/A
Proper Use of UR	12	12	100.00%	100.00%	0.00%
NCM Used Appropriately	1	1	100.00%	N/A	N/A
Proof of Member/EIA Authority	8	8	100.00%	100.00%	0.00%
Member Involved in Legal Activities Where Appropriate	0	0	N/A	N/A	N/A

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TRINDEL BOARD MEETING

Sept 23, 2021

PROGRAMS

AGENDA ITEM V.b.

SUBJECT: 2021 Liability Claims Audit

ACTION FOR CONSIDERATION: Discussion / Adoption of the 2021 Liability Claims Audit.

BACKGROUND: PRISM as our excess provider requires a claims audit every two years.

FISCAL IMPACT: N/A

RECOMMENDATION: Adopt the 2021 liability audit.



PRISM GENERAL LIABILITY AUDIT REPORT

TRINDEL INSURANCE FUND - 2021

An audit of Trindel was conducted on April 28 and 29, 2021. It consisted of a review of 45 files and was done remotely utilizing the Member's electronic claims system JDI Claims Manager. An RMS Audit Review form was completed on each file reviewed and is included as a confidential document. The Member is a JPA itself and has the following Counties in its Pool – Alpine, Colusa, Del Norte, Lassen, Modoc, Mono, Plumas, San Benito, Sierra, Sutter and Trinity. Trindel is a GL I Member and currently has a \$250K SIR. In June of 2020 they converted to a paperless system and the audit would indicate that this has been successful, as the files were well documented and up to date. They now administer claims for all their Members, after recently taking over for York on the Sutter County claims. They have also added a Claims Adjuster to the staff, to supplement the Director and Senior Claims Adjuster.

The audit results indicate the following:

INVESTIGATION – The claims handling and file documentation indicates a proactive investigation process, both Adjusters work closely with their Members to obtain all the necessary information to accomplish a complete investigation. The investigation includes working with Member-involved departments, obtaining police reports, site visits, witness statements and photos. All investigative information is then well documented in the JDI Claims Manager system.

RESERVES – The files were found to be well reserved, with documented rationale as to reason for setting levels for both loss and expense. The level of reserves is set at a realistic ultimate value and takes into consideration all exposure factors. The Adjusters also complete a POA which discusses exposure and reserve settings.

NOTE: Claim # LAS15-0005 - Need to evaluate the loss reserve, based on plan to settle.

LITIGATION MANAGEMENT – The Member has developed an extensive and appropriate list of proven Defense Counsel for its Membership to utilize. It includes 9 firms, listed by specialty and area of service. All their firms are known to this Auditor and provide excellent legal services and acceptable rates. Trindel Members must request prior approval by the Trindel Litigation Manager before assigning a case to a panel firm.

The Adjusters are very involved in directing the litigation and communicate regularly with their Member and Defense Counsel. There is good strategy discussions and development of a solid defense game plan. The Defense Counsel provides timely initial evaluations and budget. In addition, experts are well vetted for selection. The litigation management follows the PRISM

guidelines and PRISM is kept informed on all activity. The Senior Adjuster is on top of all litigated files and assures the costs stay in line, without sacrificing quality of legal work. Use of pre-litigation Defense Counsel assignment is used effectively on EPL matters.

LIABILITY/DAMAGE EVALUATION – With the completed POA and numerous meetings to discuss the claim in collaboration with their Member, Defense Counsel and when appropriate PRISM, the issues of liability and damages are well evaluated. The files reflect thoughts and reports that address the liability concerns and are well documented with damage information. The overall process helps to determine litigation strategy and reserve setting. Trindel also has a contracted law enforcement consultant to assist in evaluation of police misconduct matters. Their Members also report many matters in the incident stage, which gives the Adjusters additional time to evaluate and handle the risk.

FILE MANAGEMENT – The files are very well managed, and include:

- > Timely and appropriate statutory notices, when appropriate in consult with County Counsel.
- Complete and timely documentation in JDI Claims Manager and effective transition to a paperless system.

NOTE: Claim # TRI92- 0001 – Need to review claim and clarify DOL in system based on PRISM MOC.

- Financials are well tracked and managed.
- Proactive communication with their Member, keeping them well informed on all claim developments.
- Diary is well managed and followed.
- Appropriate claims are reported in a timely manner to PRISM and the PRISM Liability Specialist is kept informed of status by both the Adjuster and Defense Counsel. Trindel is good in collaborating with both PRISM and its excess partners.
- Good risk transfer recognition and follow up.
- Supervisor oversight at two levels.

NEGOTIATION PRACTICES – The handling of meritorious claims and problematic litigation is done in a well thought out and appropriate manner. The Adjusters resolve claims early on and avoid costs for their Members. In litigated matters there is full collaboration in the resolution process and matters are submitted to mediation or judicial settlement conferences in a calculated timeframe to benefit the ultimate settlement amount.

OVERALL – The claims handling by Trindel is done is a professional and competent manner. There is proactive involvement by both Adjusters, with oversight from the Trindel Director. The files were found to be complete, well documented and handled in a manner that is beneficial to Trindel and its Members as well as PRISM and its excess partners. The handling meets or exceeds industry standards, PRISM Claims Handling Guidelines and CAJPA criteria. The two NOTE issues were minor in nature and easily rectified and did not indicate any negative trends in claims handling.

Respectfully submitted,

Kenneth R. Maiolini, ARM-P

Attachments: RMS Audit Review Forms (Confidential Document)

RMS Audit Matrix RMS Audit Checklist

RMS Audit Matrix

Entity Reviewed	Trindel	Program	GL I
Date of Review	4/28-29/2021	# of Claims I	Reviewed45
Average Case Loads	appropriate for staffing	ng	
TPA (If Applicable)	N/A		
Claims Handling Co	ompliance by % and/	or 1-10 Ratin	<u>g</u>
Government Code / Stat	utory Notices	100%	
File Documentation		100%	
Liability Determination		100%	
Damage Evaluation		100%	
Litigation Management	_	100%	
Subrogation		N/A	
Risk Transfer		100%	
Excess Reporting		100%	
Reserving		100%	
Negotiation Practices		100%	1
Supervision Oversight	_	100%	
	Averages	100%	
	Auditor: Kenn	eth Maiolini	

RMS Audit Checklist

Entity Reviewed:	Trindel	Program:	GL I				
Member Contact:	Andrew Fischer	TPA Contact:	N/A				
Auditor Tasks durin	g Audit:						
		Date Com	pleted				
Pre-audit interview	with member	3/31/20	021				
Pre-audit interview	with TPA	N/A					
Exit Interview with	Member	5/1/202	21				
Exit Interview with	TPA	N/A					
combination of pape	What type of filing system does the Entity/TPA operate with? (paperless, paper files, combination of paperless and paper)						
Paperless.							
If paper files exist, v	vere they reviewed? If no, pl	ease explain w	rhy.				
N/A							

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TRINDEL BOARD MEETING

Sept 23, 2021

PROGRAMS

AGENDA ITEM V.c.

SUBJECT: Liability Pool 2021-22 MOC

ACTION FOR CONSIDERATION: Adopting revised Liability Pool MOC for 2021-22 as presented.

BACKGROUND: Trindel has recently experienced non cooperative County Counsel. Some of his actions are in direct conflict with the JPA agreement and bylaws. Fortunate for us and not so much for PRISM the claim with this issue is in the 2018 policy year and is part of the PRISM pool above the SIR and not Trindel's liability pool.

County Board fired defense counsel and appointed County Counsel to lead the case to trial. County Counsel did not cooperate with Trindel or Prism on case management updates and strategy. Prism's Claims review Committee issued a vote of no confidence and associated in it's own counsel with the right to tender with the next reasonable settlement offer. County Counsel still did not cooperate and Prism issued demand letter to County Counsel and the board Chair.

We have drafted some changes using PARSAC, CARMA, and VCJPA memorandum's of coverage that we believe will protect the pool.

- More defined control of defense appointments.
- A provision outlining the covered parties responsibilities.
- Detailed cooperation requirements to report incidents, offenses, wrongful acts, claims and lawsuits as part of the coverage agreement.
- Stronger language for associating in costs and tendering to member if not cooperating.

FISCAL IMPACT: Unknown

RECOMMENDATION: Adopting revised 2021-22 Liability Pool MOC as presented.



Alpine - Colusa - Del Norte - Lassen - Modoc - Mono - Plumas - San Benito - Sierra - Sutter - Trinity

A Joint Powers Authority Established in 1980

www.trindel.org

GENERAL LIABILITY POOL MEMORANDUM OF COVERAGE Reference Number: GLPMOC-2021

ADOPTED _____

In consideration of the payment of the premium, if paid, in reliance upon the statements in the Declarations made a part hereof and subject to all of the terms of this General Liability Pool Program Memorandum of Coverage (Memorandum), Trindel Insurance Fund (**Fund**) agrees with the County (**Member**) as follows:

COVERAGE AGREEMENT

The Fund will reimburse the **covered party** for **ultimate net loss** in excess of the self-insured retention hereinafter stated which the **covered party** shall become legally obligated to pay as **damages** by reason of liability imposed by law or liability assumed by contract because of:

Coverage A. Bodily injury and property damage

to which this Memorandum applies, caused by an occurrence;

Coverage B. Personal injury

to which this Memorandum applies, caused by an offense;

Coverage C. Public officials errors and omissions liability or

Coverage D. Employment practices liability

to which this Memorandum applies, caused by a wrongful act.

DEFENSE AND SETTLEMENT COSTS

The Fund has no duty to defend under this Memorandum. The Fund, however, shall have the right, but not the duty, to associate itself with the **covered party** in the control, investigation, defense or appeal of any claim or **suit** which, in the opinion of the Fund, is or may be covered by the Memorandum. The **covered party** shall fully cooperate in all matters pertaining to such claim or **suit**. Costs of counsel associated into a claim by the Fund shall constitute Ultimate Net Loss under this Memorandum and shall reduce the Fund's Limit of Liability hereunder.

In addition, wWith respect to any covered Claim or Suit against the Member Entity, which in the sole discretion of the Fund is reasonably likely to result in an Ultimate Net Loss in excess of the Retained Limit, the Fund shallmay select and assign counsel to defend the covered party(s) against the Claim or Suit and control the defense of the litigation. The Fund shall select counsel from a list of Panel Counsel established by the Fund. The Fund will consider the wishes of a covered party with respect to the assignment of counsel, however the Fund retains the sole right to make the assignment of counsel. In the event of a disagreement regarding the assignment of counsel, the Covered Party retains the right to appeal to the Trindel Insurance Fund Claims Review Committee, whose decision shall be final. If the covered party refuses to be defended by the counsel assigned by the Fund, then this Memorandum shall not provide any defense or indemnity coverage to such covered party for such Claim or Suit, and the Fund shall not be required to contribute to any Defense Costs, settlement or judgment arising from such Claim or Suit. Costs of defense within the Retained Limit shall be the responsibility of the covered party.

This authority to control the defense of a claim or **Suit** is a sharing of the power of the Named Covered Members pursuant to Government Code sections 990 through 990.8, 825, et seq., 995 et seq., 6503, and 25203. Additionally, the covered party shall present the assignment of panel counsel with a recommendation for approval to their applicable governing body in accordance with whichever statute, law, or ordinance that requires such approval i.e., (CA Gov. Code Section 25203 etc.,) as part of their duty to cooperate. Failure of the governing body to approve counsel under this provision shall mean that the governing body has directed the **covered party** to handle the litigation without the coverage afforded under this Memorandum.

With respect to any covered Claim or Suit for which the Fund elects not to select defense counsel, a covered party may select as its defense counsel from its own approved panel of outside counsel. In addition, the covered party may elect to select to be the in-house County Counsel, general counsel, or any other attorney directly employed as such by the covered party subject to approval from the Director of Property and Liability Claims. If the request to use in-house counsel is denied, the covered party shall retain the right to appeal in writing to the Trindel Insurance Fund Claims Review Committee, whose decision shall be final. For purposes of this provision, "in-house County Counsel, general counsel, or any other attorney employed by the covered party" shall not include any outside counsel or firm hired on a contracted basis to act as a County Counsel, or general counsel, or any other attorney hired by contract

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of the covered party or any outside counsel contracted by the covered party to act as counsel for any Claim. In the event that a covered party selects the in-house County Counsel, general counsel, or any other attorney employed by the covered party to defend any Claim, the Fund shall not be required to contribute to any Defense Costs arising from such Claim or Suit, and any Defense Costs arising from such Claim or Suit or sums incurred by the covered party for salaries, fees, benefits or costs of any nature of the in-house counsel shall not apply toward satisfaction of the Retained Limit.

With respect to any covered Claim or Suit where the covered party selects in-house counsel to defend any Claim or Suit, the covered party shall make that request in writing to the Trindel Insurance Fund Director of Property and Liability Claims. The inhouse counsel shall have a demonstrated record of defending Claims or Suits of the exact nature as the matter in question i.e., (employment, jail, dangerous condition, false arrest/use of force or whichever type may apply to the covered Claim or Suit) and the citations of the cases they have defended shall be provided with a reference from the entity that they defended. In addition to the foregoing, the covered party, at the time of request to use in-house counsel, shall provide in-house counsel's initial case analysis to include a brief summary of the allegations set forth by the plaintiff (s), the factual basis of the litigation, an evaluation of liability and damage exposure including risk transfer opportunities, worst case scenario analysis, and a preliminary strategy for handling the case, including early settlement opportunity in cases of liability for the covered party. The preliminary strategy shall include an assessment of any potential dispotive law and motion, the potential for success and the discovery or development of evidence which must be undertaken to bringing such motions. In-house counsel shall analyze what discovery is anticipated to put the case into perspective for proper evaluation. The Director of Property and Liability Claims will form the basis of approving the use of inhouse counsel, or denying, on the foregoing criteria. The covered party may appeal the Director of Property and Liability Claims denial in writing to the Trindel Insurance Fund Claims Review Committee, whose decision shall be final. In the event in-house counsel is approved to defend a covered Claim or Suit than the in-house counsel shall be obligated to defend the matter in accordance with the Trindel Insurance Fund Litigation Management Guidelines.

After the amount of the **covered party's** self-insured retention has been exhausted by payment of judgments, settlements and/or **defense fees and costs**, the Fund will reimburse the **covered party** for **excess defense fees and costs** the **covered party** incurs on covered losses. A final coverage determination will be made at the conclusion of a claim or **suit**, and if deemed not covered, then the associated defense costs will not be covered. The Fund's liability for **excess defense fees and costs** is subject to, and not in addition to, the Fund's Limit of Liability.

The Fund has no duty to defend under the Memorandum. The Fund; however, shall have the right, but not the duty, to associate itself, at its own costthe sole cost of the **covered party**, with the **covered party**, in the control, investigation, defense or appeal of any claim or **suit** which, in the opinion of the Fund, is or may be covered by the Memorandum. The **covered party** shall fully cooperate in all matters pertaining to such claim or **suit**.

No claim or suit shall be settled for an amount in excess of the covered party's Seelf-linsured Retention without prior written consent of the Fund and the Fund shall not be responsible to contribute to any settlement to which it has not agreed.

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SELF-INSURED RETENTION - THE FUND'S LIMIT OF LIABILITY

Regardless of the number of (1) **covered parties** under this Memorandum, (2) persons or organizations who sustain injury or **damage**, (3) claims made, or (4) **suits** brought on account of **bodily injury**, **property damage**, **personal injury**, **public officials errors and omissions liability**, or **employment practices liability**, the Fund's liability is limited as follows:

- A. With respect to bodily injury, property damage, personal injury, public officials errors and omissions liability, and employment practices liability, or any combination thereof, the Fund's liability shall be only for the ultimate net loss in excess of: (1) the self-insured retention as specified in the Declarations as the result of any one occurrence, offense, or wrongful act, (2) collectible insurance available to a covered party also covering a loss hereunder, whether on a primary, excess or contingent basis; and then for an amount not exceeding the Fund's limit of liability specified in the Declarations as the result of any one occurrence, offense, or wrongful act.
- B. For the purpose of determining the limit of the Fund's liability, as respects Coverages A and B, all damages arising out of continuous or repeated exposure to substantially the same general conditions shall be considered as arising out of one occurrence under Coverage A or one offense under Coverage B. For the purpose of determining the limit of the Fund's liability, as respects Coverages C and D, all damages arising out of a single act, error or omission or a series of related acts, errors or omissions shall be treated as arising from a single wrongful act. There is no limit of the number of occurrences during the Memorandum Period for which claims may be made, except that the liability of the Fund arising out of the Completed Operation Hazard because of all occurrences shall not exceed the amount specified in the Declarations for each twelve months, commencing with the first day of the Memorandum Period.
- C. An occurrence, offense, or wrongful act taking place over more than one Memorandum Period shall be deemed to have taken place during the last Memorandum Period, but no later than the Memorandum Period in effect at the filing of the claim or suit, whichever filing occurs first, and only that limit shall apply.

Notwithstanding the foregoing, if a claim or **suit** names more than one Member, a separate self-insured retention and a separate limit shall apply to each Member.

MEMORANDUM PERIOD, TERRITORY

This Memorandum applies to **bodily injury**, **property damage**, **personal injury**, **public officials errors and omissions liability**, or **employment practices liability**, which occur anywhere in the world during the Memorandum Period.

COVERED PARTY, COVERED PERSONS OR ENTITIES

- A. The Member;
- B. Those individuals, including volunteers, who were or are now elected or appointed officials of the Member, whether or not compensated, including members of the Member's governing body or any other committees, boards, commissions or special districts of the Member, while acting for or on behalf of the Member;
- C. All special districts **governed directly** by the Member's governing board and other districts or agencies which are named on the Memorandum;
- D. Past or present employees of the Member, including volunteers, or other covered entities, whether or not compensated, while acting for or on behalf of the Member or other covered entity;
- E. Notwithstanding sub-paragraphs (A) through (D) above, the determination and findings made in good faith by the Member pursuant to California Government Code Section 995.2 or any other similar provision of law shall be conclusive and binding on PRISM and all other persons for the purposes of coverage under the Memorandum; and
- F. 1937 Act Retirement Association of the Member County and the San Luis Obispo County PensionTrust.

Notwithstanding sections (b) and (d) above, the defense and indemnity coverage afforded by this agreement to a past or present official, employee or volunteer of a member entity (described in (a) above) is not broader than the member entity's duty to defend and indemnify its official, employee or volunteer pursuant to California Government Code sections 815 to 815.3, 825 to 825.6, and 995 to 996.6, inclusive and any amendments thereof. If the member entity which employs the official, employee or volunteer is not obligated under the Government Code to provide a defense, or to provide indemnity, for a claim, or if said member entity refuses to provide such defense and/or indemnity to said official, employee or volunteer, then this agreement shall not provide for any such defense or indemnity coverage to said official, employee or volunteer.

All immunities, defenses, rights and privileges afforded to a member entity under Government Code sections 815 to 815.3, 825 to 825.6, and 995 to 996.6, inclusive and any amendments thereof, shall be afforded to the Authority to bar any defense or indemnity coverage under this agreement to that member entity's official, employee or volunteer.

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EXCLUSIONS

As respects ultimate net loss, this Memorandum does not apply:

- A. To any obligation for which any **covered party** or any carrier as its insurer may be held liable under any workers' compensation, unemployment compensation or disability benefits law, or under any similar law;
- B. To **bodily injury** to any employee of any **covered party** arising out of and in the course of his/her employment by such **covered party**; but this exclusion does not apply to **employment practices liability** or liability assumed by the **covered party** under any written contract;
- C. To injury to or destruction of (1) property owned by a covered party, or (2) property rented or leased to the covered party where the covered party has assumed liability for damage to or destruction of such property unless the covered party would have been liable in the absence of such assumption of liability, or (3) aircraft or watercraft in the care, custody or control of any covered party;
- D. As respects liability assumed by the **covered party** under any contract:
 - To any claim, judgment or agreement from any arbitration proceeding wherein the Fund is not entitled to exercise with the covered party, the covered party's rights in the choice of arbitrators, and in the conduct of such proceedings; or
 - 2. To any obligation for the rendering or failure to render professional services for the covered party, if the indemnitee of the covered party is an architect, engineer or surveyor, arising out of:
- a.) The preparation or approval of contracts, maps, plans, drawings, opinions, reports, tests, surveys, change orders, designs or specifications; or
- b.) The giving or the failure to give directions or instructions by the indemnitee, the indemnitee's agents or employees, provided such giving or failure to give directions or instructions is the primary cause of **bodily injury** or **property damage**;
 - E. To **bodily injury** and **property damage** arising out of any **covered party's** ownership, maintenance, loading or unloading, use or operation of any:
 - 1. Aircraft:
 - 2. Airfields;
 - 3. Runways;
 - 4. Hangars; or
 - 5. Buildings or other properties in connection with aviation activities.

This exclusion shall not apply; however, (1) to liability arising out of the ownership,

operation, rental, or loan of vehicles licensed for highway use while being operated away from the premises of any airfield owned or operated by the **covered party**; or (2) to **non-owned aircraft** operated by or on behalf of the **covered party**;

This exclusion does not apply to liability arising out of the ownership, operation, use, maintenance or entrustment to others of any **Unmanned Aerial Vehicle (UAV)** that is owned or operated by or on behalf of, or rented to, or loaned by, any **covered party**.

- F. To liability arising out of the rendering of or failure to render the following medical professional services:
 - Medical, surgical, dental, x-ray or nursing, service or treatment, to any person, including the furnishing of food or beverages in connection therewith;
 - 2. Service or treatment related to physical or mental health;
 - Furnishing or dispensing of drugs or medical, dental, or surgical supplies or appliances;
 - 4. Handling of or performing post-mortem examination on human bodies;
 - Service by any person as a member of a formal accreditation or similar professional board or committee of the **Member** or as a person charged with the duty of executing directives of any such board or committee; or
 - 6. Any cosmetic or tonsorial service or treatment.

This exclusion shall not apply; however, to any professional activities arising out of the performance of occupational physical examinations, paramedics, emergency first aid, or preventative health services related to: alcoholism, drug abuse, well child healthcare, California children services, immunizations, sexually transmitted diseases, tuberculosis, and family planning.

Notwithstanding such exceptions to this exclusion as are set forth immediately above; however, if any collectible insurance or other coverage, including but not limited to coverage afforded by any other Fund program, is available to the **covered party**, for liability for loss, **damage** or injury arising from the operation of any clinic or other established health care facility (whether on a primary, excess or contingent basis), any coverage afforded hereunder shall apply in excess of, and shall not contribute with, such insurance or other coverage; provided that this clause does not apply with respect to excess insurance purchased specifically to be in excess of this Memorandum, or to insurance or reinsurance which is intended to provide the remainder of the limit of liability stated in the Declarations of this Memorandum when the coverage afforded under this Memorandum provides less than 100 percent of the limit set forth in the Declarations;

G. To liability, directly or indirectly, arising out of or in connection with the principles of eminent domain, condemnation proceedings or inverse condemnation, by whatever name called, whether grounded in federal or state law, regardless of whether such claims are made directly against the covered party or by virtue of any agreement entered into by or on behalf of the covered party.

This exclusion does not apply to any aspect of inverse condemnation liability directly arising out of physical injury to, or destruction of, tangible property neither expected nor intended from the standpoint of the **covered party**; provided; however, this exception does not apply to any nonphysical consequential **damages** or to expert or attorney fees claimed by or awarded to a claimant or a plaintiff in a **suit**.

- H. To liability arising out of the failure to provide an adequate supply of fuel, water or electricity; however, this exclusion applies only if such failure to provide results from any decision by the Member's governing body with respect to (1) obtaining such fuel, water or electricity, or (2) allocating such fuel, water or electricity among the users thereof;
- I. To property damage arising out of subsidence;
- J. To liability for **bodily injury** or **property damage** arising out of any transit authority, transit system or public transportation system owned or operated by any **covered party**. This exclusion shall not apply to transit or public transportation systems operating over non-fixed routes such as dial-a-ride, senior citizen transportation, or handicapped person's transportation;
- K. To liability arising out of the hazardous properties of nuclear material;
- L. To liability imposed upon a covered party (or which is imputed to a covered party) under the "Employment Retirement Income Security Act of 1974" and any law amendatory thereof;
- M. To liability arising out of the rupture, bursting, overtopping, accidental discharge, or partial or complete failure of any dam(s);
- N. To any liability for past, present, or future claims or **suits** arising in whole or in part, either directly or indirectly, out of the mining, manufacture, distribution, sale, resale, rebranding, installation, repair, removal, encapsulation, abatement, replacement or handling of, or exposure to, asbestos or products containing asbestos, whether the asbestos is or was at any time airborne as a fiber or particle, contained in a product, carried on clothing, inhaled, transmitted in any fashion, or found in any form whatsoever:
- O. To liability arising out of the contamination of the environment by pollutants introduced at any time into or upon the environment. This exclusion applies whether the contamination is introduced into the environment intentionally, accidentally, gradually or suddenly, and whether the covered party or any other person or organization is responsible for the contamination.

Unless caused by any of the **covered party's** property that has been discarded, dumped, abandoned, or thrown away, this exclusion shall not apply with respect to:

- Violent breaking open or explosion of any plant, equipment or building for which the **covered party** has legal responsibility, either as owner or operator;
- Fire, lightning or windstorm damage to any plant, equipment or building for which the covered party has legal responsibility, either as owner or operator;
- 3. Collision, overturning or upset of any vehicle, railroad vehicle or mobile equipment; or
- 4. Unintended fire, lightning or explosion not otherwise specified under 1, 2, or 3 above

It is further agreed that this exclusion does not apply to the actual, alleged or threatened discharge, dispersal, release or escape of **pollutants** if:

- a.) It was accidental and was neither expected nor intended by the covered party; and
- b.) It was instantaneous and was demonstrable as having commenced at a specific time and date during the term of this Memorandum; and
- c.) Its commencement became known to the Member within ten days; and
- d.) Its commencement was reported in writing to PRISM within thirty-one days of becoming known to the Member; and
- e.) Reasonable effort was expended by the Member to terminate the situation as soon as conditions permitted.

Notwithstanding the foregoing this Memorandum shall not apply to any claim or **suit** relating to: any liability to test for, monitor, clean-up, remove, contain, treat, detoxify, or neutralize **pollutants**, whether or not any of the foregoing are, or should be, performed by the **covered party** or byothers;

P. To injunctions, equitable relief, writs of mandate or any other form of relief other than the payment of **damages**.

However, this exclusion shall not apply to writs of mandate where **damages** are recoverable. Where this exception to the exclusion applies, coverage is afforded solely for those causes of action under which **damages** are recoverable.

- Q. Under Coverage C, public officials errors and omissions liability, to:
 - 1. Bodily injury, property damage, personal injury, or employment practices liability as defined in the Memorandum;

- 2. Injury to, destruction or disappearance of any tangible property (including money) or the loss of use thereof; or
- 3. Failure to perform, or breach of, a contractual obligation.

Nothing contained in this exclusion shall limit the **covered party's** rights of recovery, if applicable, under Coverages A, B, and D of this Memorandum;

- R. To the refund of taxes, fees or assessments;
- S. To liability of a covered party arising in whole or in part, out of any covered party obtaining remuneration or financial gain to which the covered party was not legally entitled except that any act for which a covered party is responsible shall not be imputed to any other covered party for purposes of this exclusion;
- T. To liability arising out of the willful violation of a penal statute, code, or ordinance committed by or with the knowledge or consent of any covered party except that any act for which a covered party is responsible shall not be imputed to any other covered party for purposes of this exclusion;
- U. To liability of any covered party arising out of estimates of probable costs or cost estimates being exceeded or for faulty preparation of bid specifications or plans or failure to award contracts in accordance with statute or ordinance which under law must be submitted for bids:
- V. To benefits payable under an employee benefit plan (whether the plan is voluntarily established by the covered party or mandated by statute) because of unlawful discrimination;
- W. To any liability arising out of or in connection with any claim for punitive, exemplary or multiples of **damages**/penalties;
- X. Under Coverage D, employment practices liability, to:
 - Strikes and lockouts. This Memorandum does not apply to any claim or suit for loss arising out of a lockout, strike, picket line, replacement or similar actions in connection with labor disputes or labor negotiations;
 - W.A.R.N. Act. This Memorandum does not apply to any claim or suit for loss arising out of the Workers Adjustment and Retraining Notification Act, Public Law 100-379 (1988), or any amendment thereto, or any similar federal. state or local law:
 - Any cost incurred by the covered party to modify or purchase any building or property in order to make said building or property more accessible or accommodating to any disabled person; or
 - 4. Property damage, personal injury, and public officials errors and omissions liability;

Y. To liability arising out of (1) the ownership, maintenance, operation, use, loading or unloading of any mobile equipment or vehicle, including any motorized watercraft, while being used in any prearranged or organized racing, speed or demolition contest or in any stunting activity or in practice in preparation for any such contest or activity, if such contest or activity is sanctioned or permitted by a covered party, or (2) the operation or use of any snowmobile or trailer designed for use therewith when used for recreational, stunting or racing activities;

However, this exclusion shall not apply to liability arising out of the ownership, maintenance, operation, use, loading or unloading of any non-motorized **watercraft**.

For the purpose of this exclusion, "non-motorized watercraft" shall mean watercraft without power motors and watercraft with power motors, which are not in use during an event otherwise excluded hereunder;

Z. Under Coverage A, **bodily injury** and **property damage**, to **personal injury** as defined in the Memorandum.

Nothing contained in this exclusion shall limit the **covered party's** rights of recovery, if applicable, under Coverage B.

- AA. To liability arising out of any breach of fiduciary duty with respect to a retirement **plan**. As used in this exclusion, breach of fiduciary duty means:
 - 1. Violation of any of the responsibilities, obligations or duties imposed upon fiduciaries by:
- a.) The Employee Retirement Income Security Act of 1974 (ERISA) or amendments thereto; or
- b.) The common or statutory law of the United States of America, or of any state or other jurisdiction therein; and
 - 2. Negligent acts, errors or omissions in administration.

Administration as used herein shall mean:

- a.) Giving counsel to participants and beneficiaries with respect to a **plan**; b.) Interpreting a **plan**;
- c.) Providing or failing to provide benefits under a plan;
- d.) Funding of a plan;
- e.) Handling the records connected with a plan; and
- f.) Effecting enrollment, termination or cancellation of participants under a plan.

DEFINITIONS

The following definitions shall govern the meaning of the defined terms for the purposes of this Memorandum. The defined terms are set forth in **bold face** type where used herein.

"Aircraft" means a vehicle designed for the transport of persons or property principally in the air.

"Bodily injury" means bodily harm, sickness, disability or disease sustained by a person, including death resulting from any of these at any time. Bodily injury includes mental injury, mental anguish, humiliation, shock or death if resulting directly from bodily injury. Bodily injury shall include care, loss of services, loss of consortium, or death resulting at any time from the bodily injury.

"Completed operations hazard" includes bodily injury and property damage arising out of operations or reliance upon a representation or warranty made at any time with respect thereto, but only if the bodily injury or property damage occurs after such operations have been completed or abandoned and occur away from premises owned by or rented to the covered party. "Operations" include materials, parts or equipment furnished in connection therewith. Operations shall be deemed completed at the earliest of the following times:

- A. When all operations to be performed by or on behalf of the covered party under the contract have been completed;
- B. When all operations to be performed by or on behalf of the **covered party** at the site of the operations have been completed; or
- C. When the portion of the work out of which the injury or **damage** arises has been put to its intended use by any person or organization other than another contractor or subcontractor engaged in performing operations for a principal as part of the same project.

Operations, which may require further service or maintenance work or correction, repair or replacement because of any defect or deficiency, but which are otherwise complete shall be deemed completed.

The completed operations hazard does not include liability arising out of:

- A. Operations in connection with the transportation of property unless the liability arises out of a condition in or on a vehicle created by the loading or unloading thereof;
- B. The existence of tools, uninstalled equipment or abandoned or unused materials.

"Contamination" includes any unclean, unsafe or unhealthful condition either actual or potential, which arises out of the presence in the **environment** of any **pollutant**, whether permanent or transient.

"Covered party" means any person or organization qualifying as a covered party under

the "COVERED PARTY, COVERED PERSONS OR ENTITIES" section of this Memorandum. The coverage afforded applies separately to each **covered party** against whom claim is made or **suit** is brought, except with respect to the limits of the Fund's liability.

"Dam" means any artificial barrier together with appurtenant works which:

- A. Is twenty-five feet or more in height from the foot of a natural bed of stream or watercourse; or
- B. Has water impounding capacity of fifty acre feet or more.

Except that no structure specifically exempted from jurisdiction by the State of California Department of Water Resources, Division of Safety of Dams shall be considered a **dam**, unless such structure is under the jurisdiction of any agency of the federal government.

"Damages" means monetary compensation resulting from: (a) bodily injury or property damage, (b) personal injury, (c) public officials errors and omissions liability, or (d) employment practices liability.

"Defense Fees and Costs" means

- a) Reasonable fees charged by an attorney, including expenses of a claims servicing organization the **covered party** has engaged, and all other reasonable fees and costs, including expenses attributable to the investigation, defense, administration or appeal of a claim or **suit** within the scope of coverage afforded by this Memorandum; and
- b) Third-party attorney's fees and costs as authorized by law or under a contract, interest of any kind, and any other costs taxed against a covered party, attributable to a claim or suit within the scope of coverage afforded by this Memorandum.

Defense Fees and Costs shall not include any allocated claims expenses, salaries, or overhead incurred by employees of the **covered party**.

Defense Fees and Costs shall not include any fees, costs, or expenses incurred in connection with administrative proceedings where a claimant does not seek **damages**.

"Employment practices liability" means liability, except as related to property damage, personal injury, or public officials errors and omissions liability, arising out of an actual or alleged wrongful act in connection with any person's prospective employment, actual employment or termination of employment by a covered party, including but not limited to wrongful termination, discrimination or sexual harassment.

"Environment" includes land, bodies of water, underground water or water table or aquifer, the atmosphere and any other natural feature of the earth, whether or not altered, developed or cultivated.

"Excess defense fees and costs" means defense fees and costs incurred by the covered party with the written consent of the Fund after the self-insured retention has been exhausted by payment of judgments, settlements and defense fees and costs.

"Governed directly" means the special district is governed by the Member's governing board.

"Non-owned aircraft" means any aircraft other than:

- A. **Aircraft** owned in whole or in part by or registered in the name of the **covered party**;
- B. Aircraft having a seating capacity in excess of forty-five passenger seats; or
- C. Aircraft which are the subject of a lease or service agreement with the **covered** party for a period in excess of thirtydays.

"**Nuclear material**" means source material, special nuclear material, or byproduct material. "Source material", "special nuclear material", and "byproduct material" have the meanings given them in the Atomic Energy Act of 1954 or in any law amendatory thereof.

"Occurrence" means an accident, including injurious exposure to conditions, during the Memorandum Period, which results, in **bodily injury** or **property damage**, neither expected nor intended from the standpoint of the **covered party**. All **damages** arising out of continuous or repeated exposure to substantially the same general conditions shall be considered as arising out of one **occurrence**.

"Personal injury" means injury, including consequential bodily injury or property damage, arising out of one or more of the following offenses: (a) false arrest, detention or imprisonment or malicious prosecution; (b) the publication or utterance of libel or slander, including disparaging statements concerning the condition, value, quality or use of real or personal property, or publication or utterance in violation of rights of privacy; (c) wrongful entry or eviction, or other invasion of the right of private occupancy; (d) assault and battery, not committed by, at the direction of or with the consent of the covered party, unless committed or directed for the purpose of protecting persons or property from injury or death; (e) discrimination based upon race, religion, nationality, national origin, color, creed, sex, sexual orientation, age, nature of employment, or disability, but excluding unlawful discrimination intentionally committed by, at the direction of, or with consent of the covered party.

"Plan" means the written instrument, which sets forth specific benefits and eligibility under a named trust.

"**Pollutants**" include smoke, vapors, soot, fumes, acids, alkalis, chemicals, liquids or gases, thermal **pollutants** and all other irritants or contaminants.

"Property damage" means (1) physical injury to, or destruction of, tangible property, which occurs during the Memorandum Period, including the loss of use thereof at any time resulting therefrom; or (2) loss of use of tangible property which has not been physically injured or destroyed provided such loss of use is caused by an **occurrence** during the Memorandum Period.

"Public officials errors and omissions liability" means any actual or alleged error or

misstatement or act of omission or neglect or breach of duty including misfeasance, malfeasance or nonfeasance by the **covered parties** in the discharge of their duties with the public entity individually or collectively, or any matter claimed against them solely by reason of their being or having been **covered parties**.

- "Subsidence" means any property damage directly or indirectly arising out of, caused by, resulting from, contributed to or aggravated by the settling, sinking, slipping, falling away, caving in, shifting, eroding, mud flow, rising, tilting, or any other movement of land or earth.
- "Suit" means a civil or administrative proceeding, including arbitration and other alternative dispute resolution procedures, in which damages, because of bodily injury, property damage, personal injury, public official's errors and omissions liability, or employment practices liability to which this coverage applies, are alleged.
- "Ultimate net loss" means the total sum, which the covered party becomes legally liable to pay as damages by reason of judgments or by reason of settlements made with the written consent of the covered party and the Fund. Excess defense fees and costs, which are paid as a consequence of any occurrence, offense, or wrongful act covered hereunder are reimbursed by the Fund as part of the ultimate net loss as defined herein.
- **"Unmanned Aerial Vehicle (UAV)"** or drone means an aircraft (with its aerial system or control device) that is not controlled directly by a person from within or on the aircraft, as defined by the Federal Aviation Administration (FAA) Small Unmanned Aircraft Regulations (Part 107).
- "Watercraft" means a vehicle designed for the transport of persons or property principally on water.
- "Wrongful act" means any actual or alleged negligent act, error or omission arising out of conduct or performance of the covered party in the performance of his or her or their duties or any actual or alleged act in connection with any person's prospective employment, actual employment or termination of employment by a covered party. All damages arising out of a single act, error or omission or a series of related acts, errors or omissions shall be treated as arising from a single wrongful act. Wrongful acts do not include willful acts committed by a covered party. Willful act means a deliberate act committed by a covered party with the intent to cause harm or with knowledge that injury is highly probable or substantially certain to result.

CONDITIONS

The **covered party's** duties with respect to **occurrence**, offense, event, claim, or suit likely to involve the **Fund** are as follows. These provisions are conditions precedent to coverage afforded under this MOC. In the event the **covered party** fails to comply with these provisions, the Trindel Insurance **Fund** claims review committee shall have the right to deny coverage in whole or in part, unless the Trindel Insurance **Fund** claims review committee agrees by majority vote that the failure to comply was not unreasonable and did not materially prejudice the **Fund's** defense or settlement of such **occurrence**, claim or suit.

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1. PREMIUM

The premium designated in the Declarations as "risk premium" is a deposit premium only, and shall be adjusted annually in accordance with the provisions for "risk premium adjustments" as adopted by the Board of Directors of the Fund.

2. INSPECTION

The Fund shall be permitted, but not obligated to, inspect the **covered party's** property and operations at any time. Neither the Fund's right to make inspections nor the making thereof nor any report thereon shall constitute an undertaking, on behalf of or for the benefit of the **covered party** or others, to determine or warrant that such property or operations are safe. The Fund may examine the **covered party's** books and records at any time during the Memorandum Period and extensions thereof and within three years after the final termination of this Memorandum, as far as they relate to the subject matter of this coverage.

3. CLAIM REPORTING REQUIREMENTS

It is agreed that with respect to claim reporting, the **covered party**, in addition to the terms set forth in this Memorandum, must report an **occurrence**, offense, or **wrongful act** in which the amount incurred has reached 50 percent or more of their individual self-insured retention or \$250500,000,000, whichever is lower. The **covered party** must also give the Fund immediate written notice for any, occurrence, offense, event, -claims or **suits** which the **covered party** becomes aware of that include injury of the following types:

- A. Death:
- B. Paralysis, paraplegia, or quadriplegia;
- C. Loss of eye(s) or limbs;
- D. Spinal cord or brain injury;
- E. Dismemberment or amputation;
- F. Sensory organ or nerve injury or neurological deficit;
- G. Serious burns;
- H. Severe scarring;
- Sexual assault or battery, including, but not limited to, rape, molestation, or sexual abuse:
- J. Substantial disability or disfigurement;
- K. Any class action;
- Any claim or suit in which PRISM-Trindel Insurance Fund is named as a defendant; or

- M. Any injury caused by lead.
- COVERED PARTY'S DUTIES IN THE EVENT OF OCCURRENCE, OFFENSE, WRONGFUL ACT, CLAIM OR SUIT
 - A. In the event of an **occurrence**, offense, or a **wrongful act** reasonably likely to involve the Fund, written notice containing particulars sufficient to identify the **covered party** and also reasonably obtainable information with respect to the time, place, and circumstances thereof, and the names and addresses of the injured and of available witnesses, shall be given by or for the **covered party** to the Fund or any of its authorized agents as soon as practicable, after the individual responsible for the coverage at the Member, or his/her designee, has knowledge of the **occurrence**, offense, or **wrongful act**.
 - B. If claim is made or **suit** is brought against the **covered party** which appears likely to involve the Fund, the **covered party** shall forward to the Fund every demand, notice, summons or other process received by him/her or his/her representative, immediately or within a reasonable amount of time after the individual responsible for coverage at the Member or his/her designee has knowledge of the claim or **suit**. Trindel Insurance Fund acting as claims administrator of the members retained limit shall assist The Member shall be responsiblewith for the investigation, settlement, defense and appeal of any claims made, **suits** brought or proceeding instituted against the **covered party**. The MemberTrindel Insurance Fund as claims administrator of the Members retained limit shall also be responsible for timely periodic reporting developments in the claim, **suit**, or proceeding to the Fund sufficient to allow the Fund to fairly assess coverage under the Memorandum for the claim, **suit**, or proceeding at its conclusion.
 - C. The covered party shall cooperate with the Fund and upon its request, assist in making settlements, in the conduct of suits and in enforcing any right to contribution, subrogation, or indemnity against any person or organization who may be liable to the covered party because of liability with respect to which coverage is afforded under this Memorandum, and the covered party shall attend hearings and trials and assist in securing and giving evidence and obtaining the attendance of witnesses. The covered party shall notify the Fund immediately of any claim, suit, offense, or wrongful act as outlined in section 3 in the conditions of this memorandum. The covered party shall appoint an administrative official to be a liaison between the covered party and the Fund. This person shall be responsible for coordination of the employees of the covered party and assist in obtaining all pertinent records essential to the case. The covered party shall assist in providing evidence and obtaining the cooperation of all pertinent witnesses. The covered party has a duty to cooperate fully with the Fund. This includes assistance in the investigation, settlement and or defense of the claim or suit. The covered party shall make every effort to preserve evidence. The covered party shall not, except at its own costs, voluntarily make any payment, assume any obligation, or incur any expense; however, in the event that the amount of ultimate net loss becomes certain either through trial court judgment, arbitration award, or agreement among the covered party, the claimant and the Fund, then the covered party

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may pay the amount of **ultimate net loss** to the claimant to effect settlement and, upon submission of due proof thereof, the Fund shall indemnify the **covered party** for that part of such payment which is in excess of the self-insured retention.

C.D. The Fund shall be entitled to and have complete access to all documents, witness information, investigative material, reports, and all files of the covered party related to any claim, within their self-insured retention, or within the Funds pooling layer that the covered party is seeking coverage from this memorandum. The covered party shall be responsible to report on the progress of the litigation and any significant developments at least quarterly to the Authority, and to provide the Authority with simultaneous copies of all correspondence provided to the covered party by its defense attorneys and/or agents.

D. The Fund, at its option, shall have the right at its own expense to investigate any claim or suit and/or negotiate the settlement thereof, as it deems expedient, but the Fund shall not commit the covered party to any settlement without the covered party's consent. Should the claimant or plaintiff, as the case might be, tender a bona fide, good faith settlement demand which when added to the incurred defense fees and costs is in excess of the covered party's retention, the payment of which would result in the full and final disposition of said claim or suit, then if such settlement demand is acceptable to either (1) the covered party, or (2) the Fund (but not both), then with regard to that settlement demand:

- 1. If such settlement demand is not acceptable to the Fund and the covered party tenders to the Fund an amount equal to the covered party's retention less incurred defense fees and costs, if any, the Fund shall then reimburse the covered party all sums which the covered party shall be legally obligated to pay as damages, including without limitation, the covered party's retention, plus future investigation, adjustment, appraisal, appeal, post judgment interest and defense fees and costs. However, in no event shall the Fund's agreement to reimburse the covered party exceed the limit of liability as stated in the Declarations in addition to such investigation, adjustment, appraisal, appeal, post judgment interest and defense fees and costs. Should the full and final disposition of the claim, including judgments, settlements, investigation, adjustment, appraisal, appeal, post judgment interest and defense fees and costs be less than the amount tendered by the covered party, the unused portion of the tendered amount shall be returned to the covered party by the Fund.
- 2. If such settlement demand is not acceptable to the covered party and the Fund tenders to the covered party an amount equal to the difference between the covered party's retention, less incurred defense fees and costs, and said settlement demand, or the applicable amount specified in the limits of liability section of the Declarations, whichever is less, then the Fund's agreement to reimburse the covered party for the ultimate not loss hereunder shall be discharged and terminated and the Fund shall have no further obligations with respect thereto.
- The Member shall be solely responsible for exhausting all collectible insurance and group coverage through another Joint Powers Authority,

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interlocal cooperative agreement, self-insurance, or other public entity group coverage available to a **covered party** also covering a loss hereunder, whether on a primary, excess or contingent basis.

e.F. As to any claim for which the Fund has accepted responsibility and has so notified the covered party, if the covered party's refusal to change its position prevents settlement of the claim for a reasonable amount, defined as the amount the Fund is willing to pay and the claimant is willing to accept, and increases the covered party's potential liability for damages and continued defense costs, the covered party shall pay or shall reimburse the Fund for those defense costs incurred after the claim could have been settled, and for any damages awarded or settlement agreed upon in excess of the amount for which the claim could have been previously settled.

5. APPEALS

When a **suit** has proceeded to trial court judgment and neither the **covered party** nor the Fund have invoked the provisions of Condition 4.D.1. or 2. above and the **covered party** elects not to appeal a judgment in excess of the self-insured retention, the Fund may elect to do so at its own expense, but in no event shall the liability of the Fund for **ultimate net loss** exceed the applicable amount specified in the limits of liability section of the Declarations inclusive of all **defense fees and costs** necessary and incident to such appeal.

6. ACTION AGAINST THE FUND

No action shall lie against the Fund with respect to any one occurrence, offense, or wrongful act unless, as a condition precedent thereto, the covered party shall have fully complied with all the terms of this Memorandum, nor until the amount of the covered party's obligation to pay an amount of ultimate net loss in excess of the self-insured retention shall have been finally determined either by judgment against the covered party after actual trial, arbitration award, or by written agreement of the covered party, the claimant and the Fund. Any person or organization or the legal representative thereof who has secured such judgment or written agreement, shall thereafter be entitled to recover under this Memorandum the extent of the coverage afforded by this Memorandum. Nothing contained in this Memorandum shall give any person or organization any right to join the Fund as a co-defendant in any action against the covered party to determine the covered party's liability.

Bankruptcy or insolvency of the **covered party** shall not relieve the Fund of any of its obligations hereunder.

7. OTHER COVERAGE

If collectible insurance with an insurer is available to the **covered party** covering a loss also covered hereunder (whether on a primary, excess or contingent basis), the coverage hereunder shall be in excess of, and shall not contribute with, such insurance; provided that this clause does not apply with respect to excess insurance purchased specifically to be in excess of this Memorandum, or to insurance or reinsurance which is intended to provide the remainder of the limit of liability stated in the Declarations of this Memorandum

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when the coverage afforded under this Memorandum provides less than 100 percent of the limit set forth in the Declarations.

Notwithstanding the foregoing paragraph, if, because of liability arising out of or in connection with the operation of any clinic or established health care facility, coverage for **damages** is available under this Memorandum and under PRISM's Medical Malpractice Program, it shall be conclusively presumed that the coverage afforded under the Medical Malpractice Program shall be primary and any coverage available under this Memorandum shall be excess only. For claims to which this provision applies, the exhaustion of PRISM's limit of liability under the Medical Malpractice Program will satisfy the **covered party's** self-insured retention under this Memorandum.

8. SUBROGATION

The Fund shall be subrogated to the extent of any payment hereunder to all the **covered party's** rights of recovery therefore; and the **covered party** shall do nothing after loss to prejudice such rights and shall do everything necessary to secure such rights. Any amount so recovered shall be apportioned as follows:

Any interest (including the **covered party's**) having paid an amount in excess of the self-insured retention, plus the limit of liability, hereunder shall be reimbursed first to the extent of actual payment. The Fund shall be reimbursed next to the extent of its actual payment hereunder. If any balance then remains unpaid, it shall be applied to reimburse the **covered party**. The expenses of all such recovery proceedings shall be apportioned in the ratio of respective recoveries. If there is no recovery in proceedings conducted solely by the Fund, it shall bear the expenses thereof.

9. CHANGES

Notice to the Fund or any agent of the Fund or knowledge possessed by the Fund or any agent of the Fund or by any other person shall not effect a waiver or change in any part of this Memorandum or stop the Fund from asserting any right under the terms of this Memorandum, nor shall the terms of this Memorandum be waived or changed, except by endorsement issued to form a part of this Memorandum.

10. ASSIGNMENT

Assignment of interest under this Memorandum shall not bind the Fund until its consent is endorsed hereon; if, however, the **covered party** shall die, such coverage as is afforded by this Memorandum shall apply (a) to the **covered party's** legal representative, as the **covered party**, but only while acting within the scope of his/her duties as such, and (b) with respect to the property of the **covered party**, to the person having proper temporary custody thereof, as **covered party**, but only until the appointment and qualification of the legal representative.

11. FUNDING OF MEMBER'S SELF-INSURED RETENTION

The Member agrees to maintain a loss fund in an amount to be determined by mutual agreement among the Member, the servicing organization designated in the Memorandum Declarations (if any), and the Fund for the payment of all claims and expenses falling within

the Member's self-insured retention.

This fund shall be reimbursed as necessary to maintain a balance in accordance with the terms of the servicing agreement between the Member and the servicing organization (if any).

In the event of cancellation, expiration or revision of the contract between the Member and the servicing organization, the Member shall notify the Fund thereof within thirty days of the effective date of such cancellation, expiration or revision; but failure to notify the Fund shall not invalidate the coverage.

12. CANCELLATION AND NON-RENEWAL

This Memorandum may be canceled by the **covered party** only at the end of the Memorandum Period and pursuant to the provisions of Article XVII of the Joint Powers Agreement. The Fund may cancel this agreement pursuant to the provisions of Article XVIII of the Joint Powers Agreement or the Fund's Invoicing and Payment Policy established by the Board of Directors. This Memorandum does not apply to any **occurrence**, offense, or **wrongful act** taking place at or after the effective date of any such cancellation.

13. MEMBER

The Member named in the Declarations is authorized to act on behalf of all **covered parties** with respect to the giving and receiving of notice of cancellation and receiving any return premium that may become payable under this Memorandum. The Member named in the Declarations is responsible for the payment of all premiums but the other **covered parties** jointly and severally agree to make such premium payments in full if the Member fails to pay the amount due within thirty days after the Fund gives a written demand for payment to the Member.

14. SEVERABILITY OF INTERESTS

The term **covered party** is used severally and not collectively, but the inclusion herein of more than one **covered party** shall not operate to increase the limits of the Fund's liability.

DESIGNATION OF NAMED COVERED MEMBERS

Named Covered Parties of the declaration page amended to include the following Counties:

COUNTY OF:

ALPINE
COLUSA
DEL NORTE
LASSEN
MODOC
MONO
PLUMAS
SAN BENITO
SIERRA
TRINITY
SUTTER

ADDITIONAL COVERED PARTIES:

Alpine County First 5 Commission

Alpine County Local Agency Formation Commission

Colusa County Transit Agency Colusa

County Transportation Commission

Del Norte County Children and Families Commission

Del Norte County Local Agency Formation Commission

Del Norte Solid Waste Management Authority

Lassen County Air Pollution Control District

Lassen County Local Agency Formation Commission

Lassen County Public Improvement Corporation

Lassen County Transportation Commission

Lassen Transit Service Agency

Lassen - Modoc Flood Control and Water Conservation District

County of Mono Economic Development Corporation

Plumas County Child Abuse Prevention Council

Plumas County Children and Families Commission (AKA: First 5

Plumas)

Plumas County Local Agency Formation Commission

San Benito County Local Agency Formation Commission

Calpine Improvement Association

Sierra County Historical Society

Sierra County Local Agency Formation Commission

Sierra County Transportation Commission

Sierraville Recreation Association
Sutter County Children and Families First Commission
Sutter County Local Agency Formation Commission
Sutter-Yuba Behavioral Health Services
Trindel Insurance Fund
Trinity County Children and Families First Commission
Trinity County Local Agency Formation Commission

<u>Attached to and Forming Part of Memorandum No.</u> Trindel Insurance Fund GLPMOC-2021

Endorsement No.: GLPMOC-2021-1

ON BEHALF OF TRINDEL INSURANCE FUND.
Authorized Signature/ Date

ADDITIONAL COVERED PARTY AMENDATORY ENDORSEMENT

It is agreed that the "COVERED PARTY, COVERED PERSONS OR ENTITIES" section of the Memorandum is amended to include the person or organization named on the Certificate of Coverage, but only with respect to liability arising out of premises owned by or rented to the Member, or operations performed by or on behalf of the Member or such person or organization so designated.

Coverage provided under this endorsement is limited to the lesser of the limits stated on the Certificate of Coverage or the minimum limits required by contract.

Additional Covered Party:

NAME OF PERSON OR ORGANIZATION SCHEDULED PER ATTACHED CERTIFICATE OF COVERAGE

As Respects:

PER ATTACHED CERTIFICATE OF COVERAGE

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

VIOLATION OF COMMUNICATIONS OR INFORMATION LAW EXCLUSION

As respects ultimate net loss, this Memorandum does not apply:

To any liability arising out of any act that violates any statute, ordinance or regulation of any federal, state, or local government, including any amendment or addition to such laws, which prohibits or limits the sending, transmitting or communicating of material or information by unsolicited sending of faxes, emails or other means of electronic transmission.

It is understood that to the extent any coverage may otherwise be available under this Memorandum or any of its endorsements, the provisions of this exclusion will supersede.

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

STRIP SEARCH EXCLUSION

As respects ultimate net loss, this Memorandum does not apply:

To liability arising out of or in connection with a strip search or body cavity search of a detained person or persons. As used in this exclusion, strip search means a search, which includes a physical or visual inspection of the underclothing, breasts, buttocks, or genitalia of the searched person. As used in this exclusion, body cavity search means a visual or physical inspection of the stomach, rectal cavity and/or vagina.

This exclusion shall apply only to strip search or body cavity search activity that is alleged in a class action. As used in this exclusion, "class action" means a certified class action or a **suit** that includes class action allegations; provided however, "class action" does not include any **suit** in which class certification has been denied or withdrawn.

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

ECONOMIC OR TRADE SANCTIONS

If coverage for a claim or **suit** under this Memorandum is in violation of any United States of America economic or trade sanctions, including but not limited to, sanctions administered and enforced by the United States Treasury Department's Office of Foreign Assets Control ("OFAC"), then coverage for that claim or **suit** will be null and void.

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

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Issue Date: June 29, 2021

FAIR LABOR STANDARDS EXCLUSION

As respects ultimate net loss, this Memorandum does not apply:

To any liability arising from the failure to pay wages earned by an employee of a **covered party**, or to payment of expenses incurred by an employee of a **covered** party, including but not limited to any claim or **suit** brought under the overtime compensation or minimum wage provisions of the Fair Labor Standards Act, 29 U.S.C. 201 et seq., or any state or local law governing the payment of overtime compensation, minimum wage, or payment of expenses. However, this exclusion does not apply to any claim or **suit** brought pursuant to the Equal Pay Act, 29 U.S.C.S. 206 (d).

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

INVESTMENT RISK AMENDATORY ENDORSEMENT

As respects ultimate net loss, this Memorandum does not apply:

To liability arising, in any way, from any act, error, omission or breach of duty, whether in a **covered party's** capacity as a trustee or fiduciary or otherwise, in connection with any investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing any public funds.

However, subject to the special limits of liability set forth in subparagraphs A and B below, this exclusion shall not apply:

- To liability for the loss of funds belonging to or held for the benefit of individuals or entities who are not **covered parties** hereunder, provided that the Fund's liability shall be limited as set forth in the special limits of liability, sub-paragraph (A) below.
- 2. To excess defense fees and costs incurred on account of the actual or alleged loss of public funds belonging to, or held for the benefit of, any covered party, provided that such claim or suit is not brought by or on behalf of a covered party hereunder, and further provided that the Fund's liability for such excess defense fees and costs shall be limited as set forth in the special limits of liability, sub-paragraph (B)below.

Special Limits of Liability

Regardless of the number of (A) **covered parties** under this Memorandum, (B) persons or organizations who sustain injury or damage, or (C) claims made or **suits** brought within the meaning of subparagraphs (1) and (2) above, the Fund's liability under this endorsement shall be limited as follows:

- A. As respects liability arising under subparagraph (1) above, the Fund's liability, as a result of any one **wrongful act**, and in the aggregate, shall be only for **ultimate net loss** not exceeding \$1,000,000, less the self-insured retention, as specified on the Declarations.
- B. As respects liability arising under subparagraph (2) above, the Fund's liability, as a result of any one **wrongful act**, and in the aggregate, shall be limited to **excess defense costs**, not exceeding \$1,000,000, less the self-insured retention as specified on the Declarations.
- C. There is no limit to the number of **wrongful acts** during the Memorandum Period for which claims hereunder may be made, except that the liability of the Fund because of all **wrongful acts** during each Memorandum Period shall not exceed the difference between \$1,000,000 and the self-insured retention, as specified on the Declarations.

- D. For the purpose of determining the limit of the Fund's liability, all damages arising out of continuous or repeated exposure to substantially the same general conditions shall be considered as arising out of one wrongful act.
- E. **Wrongful acts** taking place over more than one Memorandum Period shall be deemed to have taken place during the last Memorandum Period, and only that limit shall apply.

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC -2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

LEAD EXCLUSION-FIRST PARTY EXPENSES ENDORSEMENT

Any costs associated with the removal, remediation, encapsulation, abatement, monitoring, assessment or testing for the presence of lead or any materials containing lead, including but not limited to lead based paint, on, at, under or within any property owned, leased, rented or occupied by any **covered party**.

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

AMENDATORY ENDORSEMENT - WAIVER OF SUBROGATION

It is understood and agreed that Condition 8. SUBROGATION, of the Memorandum to which it is attached, is deleted in its entirety and replaced by the following:

SUBROGATION

The Fund shall be subrogated to the extent of any payment hereunder to all the **covered party**'s rights of recovery therefore; and the **covered party** shall do nothing after loss to prejudice such rights and shall do everything necessary to secure such rights. Any amount so recovered shall be apportioned as follows:

Any interest (including the **covered party's**) having paid an amount in excess of the self-insured retention, plus the limit of liability, hereunder shall be reimbursed first to the extent of actual payment. The Fund shall be reimbursed next to the extent of its actual payment hereunder. If any balance then remains unpaid, it shall be applied to reimburse the **covered party**. The expenses of all such recovery proceedings shall be apportioned in the ratio of respective recoveries. If there is no recovery in proceedings conducted solely by the Fund, it shall bear the expenses thereof.

Notwithstanding the above, the Fund waives its rights of subrogation against any person or organization with whom the **covered party** has entered into a written agreement that includes a waiver of subrogation, but only if the agreement is in effect before the injury, damage or liability occurs.

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

AMENDATORY ENDORSEMENT-PRIMARY/NON-CONTRIBUTORY

It is understood and agreed that Condition 7. OTHER COVERAGE of the Memorandum to which it is attached, is deleted in its entirety and replaced by the following:

7. OTHER COVERAGE

If collectible insurance with an insurer, or collectible group coverage through another joint powers authority, interlocal cooperative agreement, self-insurance or other public entity group coverage is available to the **covered party** covering a loss also covered hereunder (whether on a primary, excess or contingent basis), the coverage hereunder shall be: (a) in excess of, and shall not contribute with, such insurance; and (b) shall contribute only with any excess group coverage available through another joint powers authority according to a pro-rata, time on the risk basis. However, this clause does not apply with respect to excess insurance purchased specifically to be in excess of this Memorandum, or to insurance or reinsurance which is intended to provide the remainder of the limit of liability stated in the Declarations of this Memorandum when the coverage afforded under this Memorandum provides less than 100 percent of the limit set forth in the Declarations. However, if the **covered party** has entered into a written agreement, prior to any loss event, in which it is agreed that this coverage shall be primary and/or non-contributory with respect to an additional **covered party** as specified in Endorsement U-1 of this Memorandum, then this coverage shall respond as primary and/or non-contributory, but shall be limited to the lesser of the limits stated on the Certificate of Coverage or the minimum limits required by the written agreement.

Notwithstanding the foregoing paragraph, if coverage for a claim or **suit** is available under this Memorandum and a memorandum of coverage issued in connection with PRISM's Medical Malpractice Program, this Memorandum shall afford primary coverage only where the gravamen of the claim or **suit** involves liability covered hereunder. PRISM staff will preliminarily assess the gravamen of the claim or **suit** and refer it to the committee responsible for the coverage believed to be applicable under this paragraph. Where that committee disputes PRISM's assessment of the gravamen of the claim or **suit** and rejects primary coverage, PRISM will thereafter refer the claim or **suit** to the committee responsible for the other applicable coverage. If that committee also rejects the primary coverage responsibility, the Executive Committee will determine which of PRISM's coverages is primary under this paragraph.

If the Member disputes the acceptance of primary coverage by a committee of PRISM responsible for the coverage, the Member may appeal that decision to the Executive Committee. Appeal must be requested within 60 days of the coverage acceptance by PRISM.

If the Member is not satisfied with the outcome of the Executive Committee appeal or the determination by the Executive Committee as to which of PRISM's coverages is primary where no committee agreed to accept primary responsibility, the Member may invoke Section (d) and (e) of Article 31 of PRISM's Joint Powers Agreement and proceed to arbitration and, if necessary, litigation. For purposes of this paragraph, the Member must request to invoke Article 31 dispute resolution process within 60 days of the Executive Committee's determination as to which of PRISM's coverages is primary.

Where a memorandum of coverage issued in connection with PRISM's Medical Malpractice Program is determined to afford primary coverage pursuant to this section, the exhaustion of PRISM's limit of liability under the Medical Malpractice Program will satisfy the **covered party's** self-insured retention under this Memorandum.

Coverage for the additional **covered party** under this endorsement is limited to the written contract or agreement as specified on the Certificate of Coverage and Endorsement U-1 of this Memorandum.

It is further agreed that nothing herein shall act to increase the Fund's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

WRONGFUL INCARCERATION ENDORSEMENT

It is agreed this endorsement addresses the scope of coverage afforded, if any, for **wrongful incarceration claims**, as defined below, notwithstanding any provisions of the Memorandum to the contrary.

As respects **ultimate net loss**, this Memorandum does not apply to **wrongful incarceration claims** where the arrest and conviction occurred while the member was not a participant in one of the Fund's General Liability Programs.

For a **wrongful incarceration claim** that is afforded coverage, only the memorandum in effect at the time the claimant is found factually innocent or his or her conviction is set aside, whichever occurs earlier, shall be deemed to have been triggered and only that limit shall apply. Where the member is not participating in one of the Fund's General Liability Programs at the time the claimant is found factually innocent or his or her conviction is set aside, then only the last memorandum in effect prior thereto shall be deemed to have been triggered and only that limit shall apply.

As used herein, **wrongful incarceration claim** means a claim or suit against a **covered party** alleging **personal injury** arising out of the claimant being arrested and incarcerated for a crime of which he or she was later found factually innocent or which his or her conviction was later set aside.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

CYBER EXCLUSION

As respects ultimate net loss, this Memorandum does not apply:

To liability arising out of, or related to, either directly or indirectly, in whole or in part, by:

- 1. The unauthorized access, theft, alteration, corruption or disclosure of confidential, intellectual, proprietary or personal information and data, including but not limited to patents, trade secrets, processing methods, customer lists, financial information, credit card information, health information or any other type of nonpublic information.
- 2. The following non-exhaustive list of events regardless of any other cause or other event contributing concurrently or in any other sequence to the loss, liability, cost, damage, expense, fine or penalty:
- a) Damage to or loss of data occurring on computer systems;
- b) An unauthorized access of computer systems;
- c) Computer malware on computer systems;
- d) Human error affecting computer systems;
- e) System failure occurring on computer systems;
- f) A defect of computer systems;
- g) Social engineering; or
- h) Cyber extortion.

This exclusion applies even if loss, damages or expenses are claimed for notification costs, credit monitoring and repair expenses, forensic expenses, public relation expenses or any other loss, damage or expense incurred arising out of any access to or disclosure of any person's or organization's confidential, intellectual, proprietary or personal information and data.

However, this exclusion shall not apply to any liability for bodily injury or property damage.

It is further agreed that nothing herein shall act to increase the Funds's limit of liability.

This endorsement is part of the Memorandum and takes effect on the effective date of the Memorandum unless another effective date is shown below. All other terms and conditions remain unchanged.

Effective Date: Memorandum No.: GLPMOC - 2021

Issued to: ALL MEMBERS

Issue Date: June 29, 2021

BOARD OF DIRECTORS AGENDA

Alpine~Colusa~Del Norte~Lassen~Modoc~Mono~Plumas~San Benito~Sierra~Sutter~Trinity

A Joint Powers Authority Established in 1980

www.trindel.org

TRINDEL BOARD MEETING

Sept 23, 2021

PROGRAMS

AGENDA ITEM V.d.

SUBJECT: Return of Funds Resolution

ACTION FOR CONSIDERATION: Adopt Resolution 22-01 and the 2021-22 return of funds

calculation.

BACKGROUND:

I provided our traditional calculation of return of funds at the May meeting and have created a new method of calculating the return not using estimates. Also updated the resolution for Dividends/Return of Funds.

Pros: More accurate and safer for the Members fund balance, and the overall financial health of the organization.

Cons: Provided at the September meeting rather than the previous May meeting, and possibly not as much available to members in any single year.

FISCAL IMPACT: Up to WC Comp return of \$12,262,319 and up to Liability return of \$5,078,907.

RECOMMENDATION: Adopt resolution 22-01 and the return of funds for 2021-22 as presented with 50% available in any one year Option B.

TRINDEL INSURANCE FUND RESOLUTION NO. 99-05

IN THE MATTER OF ESTABLISHING A POLICY ON DIVIDENDS AND LEVEL OF RETAINED EARNINGS AND DECLARATION OF WORKERS' COMPENSATION PROGRAM DIVIDEND FOR THE 1999-2000 FISCAL YEAR

WHEREAS, one of the purposes of the Trindel Insurance Fund is to attempt to keep premiums at a relatively constant level, and

WHEREAS, at various points in time individual members may have funds which may be deemed excess, and

WHEREAS, the Board desires a policy on how and when excess funds are returned to the members, and

WHEREAS, some members have excess Retained Earnings in the Workers' Compensation Program at this time and the Board wishes to declare a partial dividend of those excess funds for 99-00.

NOW THEREFORE BE IT RESOLVED THAT THE BOARD OF DIRECTORS OF THE TRINDEL INSURANCE FUND HEREBY ESTABLISHES THE FOLLOWING POLICY ON WHEN AND HOW EXCESS FUNDS ARE TO BE RETURNED TO MEMBERS AND DECLARES A DIVIDEND IN THE WORKERS' COMPENSATION PROGRAM FOR 99-00:

Section 1. Policy

The Board may declare a dividend for a member when the following occurs in an individual program (program being Workers' Comp, Liability/Property or Medical Malpractice):

Total Reserves for the program must, at a minimum, be at the 90% confidence level as reflected in the most recent actuarial review. If a potential dividend will drop the confidence level below 90% then the Board shall not declare a dividend.

For each member that has retained earnings (based on the most recent audited financial statements) in excess of one years (based on the average of the most recent five years of audited financial statements) claims costs plus premium costs plus third party administrators costs, the Board may declare a dividend. The dividend shall not exceed 50% of the excess as computed above.

The Board shall have sole discretion whether or not to declare a dividend for any or all members.



Resolution No. 99-Page 2

Any dividend declared shall be included in the budget for the year in which it is to be paid. If the dividend is included in the budget it shall be paid in the month of May, or such other time if so ordered by the Board.

Section 2. <u>99-00 Dividend for Workers' Compensation Program.</u>

Based upon the policy stated above the Board declares the following dividend, in the Workers' Compensation Program, for the 1999-2000 year:

Alpine County	\$62,089
Colusa County	\$285,952
Del Norte County	\$66,283
Lassen County	\$77,471
Modoc County	\$58,747
San Benito County	\$93,214
Sierra County	\$88,208

Those above members will receive the option of a credit against the premium due for the 99-00 year or may receive the actual dividend, this decision must be made at the time the premium payments are due.

Adopted by the Board of Directors of the Trindel Insurance Fund on the 21st day of October, 1999, by the following vote:

AYES:

Colusa, Del Norte, Lassen, Modoc, San Benito, Sierra, Trinity

NOES:

None

ABSTAIN:

None

ABSENT:

Alpine

ATTEST:

Robert E. Kessinger, Jr. Plesident

TRINDELINSURANCE FUND

secretary

resolutiondividends

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				page 1	date 4-7-99	dividendcalculationsheet1			Notes: All amounts from audits		4yr Ave	7yr Ave		TOTAL		98-99	97-98	96-97	95-96	94-95	93-94	92-93	91-92	90-91	89-90	88-89	87-88	86-87		YEAR		WORKERS COMP							В
									n audits.		\$12,147	\$24,628		\$346,587		INCLUDED	INCLUDED	\$14,582	\$34,005	\$36,637	\$31,813	\$55,360	\$64,935	\$28,152	\$46,068	\$29,374	\$3,179	\$2,482		ALPINE									С
											\$43,513	\$112,090		\$1,533,545		IN EXCESS	IN EXCESS	\$102,256	\$71,795	\$172,119	\$193,515	\$244,948	\$201,274	\$124,651	\$194,052	\$158,052	\$50,943	\$19,940		COLUSA					BY MEMBER	SUMMARY	TRINDEL IN		0
											\$209,315	\$263,726		\$3,522,959		INCLUDED IN EXCESS PREMIUM, FULLY INSURED PROGRAM	INCLUDED IN EXCESS PREMIUM, FULLY INSURED	\$384,198	\$453,063	\$250,472				\$310,510	\$462,718			\$148,325		DEL NORTE					BY MEMBER FROM 86-87 THROUGH 98-99	SUMMARY OF CLAIM COSTS PAID	TRINDEL INSURANCE FUND		П
											\$155,503	\$225,059		\$2,556,852		ULLY INSURI	ULLY INSURI	\$247,998	\$374,012	\$284,455					\$168,517	G	-	\$5,278		LASSEN					7 THROUGH	OSTS PAID B	JND		 71
											\$48,992	\$79,155		\$1,070,101		D PROGRA	ED PROGRAM	CO.	\$67,128	\$130,557	\$184,435	\$43,127	\$144,927	\$49,066	\$122,676	\$62,549	\$95,752	\$41,045		MoDoc					98-99	BY YEAR			ឲ
											\$146,752	\$185,702		\$1,375,451		Ζ.		\$366,575	\$220,434	\$288,642	\$271,951	\$152,310	\$75,539	\$0	\$0	\$0	\$0	\$0		SAN BENITO									工
												\$27,624		\$331,271				1		!	- 1	\$26,757					63	\$4,640		SIERRA									_
											\$109,345	\$338,956		\$4,791,715				\$251,170	\$186,208	\$408,203			- 1	\$472,172	\$520,839	\$305,246	\$280,127	\$234,764	GEN	TRINITY									ت
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													page 2	date 9-9-99	dividendcalculationsheet1			TOTAL		98-99	97-98	96-97	95-96	94-95	93-94	92-93	91-92	90-91	89-90	88-89	87-88	86-87		YEAR		WORKERS COMP				В
																Notes: All a		\$114,811		INCLUDED		\$7,318	\$12,309	\$10,664	\$9,793	\$10,364	\$11,015	\$13,575	\$13,206	\$9,726	\$8,958	\$7,883		ALPINE						C
																Notes: All amounts from audits.		\$223,442		IN EXCESS	IN EXCESS	\$22,590	\$29,697	\$22,319	\$23,672	\$26,818	\$24,234	\$17,763	\$13,206	\$14,451	\$12,917	\$15,775		COLUSA			BY MEMBE	SUMMARY	TRINDEL IN	ס
																1 audits.		\$334,860		INCLUDED IN EXCESS PREMIUM, FULLY INSURED	PREV				\$42,296							\$15,775		DEL NORTE			BY MEMBER FROM 86-87 THROUGH 98-99	SUMMARY OF THIRD PARTY ADMIN COSTS PAID	TRINDEL INSURANCE FUND	Ш
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																		\$232,114				\$45,253	\$46 941	\$44,234	\$44,460	\$28,165	\$23,061	\$	\$ 0	\$0	\$0	80		SAN BENITO				BY YEAR		工
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page 3	date 9-9-99	dividendcalculationsheet1		(90% confidence level is met since program is fully insurred)	POTENTIAL DIVIDEND \$270,266		RE @ 6-30-98		5 YEAR AVERAGE	5 YEAR TOTALS				TOTAL		98-99	97-98	96-97	95-96	94-95	93-94	92-93	91-92	90-91	89-90	88-89	87-88	86-87		YEAR		WORKERS COMP					ū
				met since p	\$270,266		\$591,168		\$50,636	\$253,182		Notes: All		\$227,807		\$51,625	\$69,439	\$4,742	\$4,759	\$7,102	\$6,726	\$6,373	\$7,395	\$6,662	\$5,511	\$49,276	\$4,395	\$3,802		ALPINE							,
				rogram is full	\$1,313,702		\$2,833,965		\$206,560	\$1,032,800		All amounts from audits		\$1,040,146		\$269,257	\$288,043	\$16,315	\$16,591	\$21,818	\$8,557	\$26,726	\$30,055	\$97,114	\$30,819	\$190,416		\$19,791		COLUSA			BY MEMBE	SUMMARY	TRINDEL IN		C
	then taking 1,	The Potential		y insurred)	\$112,297		\$665,359		\$440,765	\$2,203,823		audits.		\$1,367,398		\$479,215	\$429,055	\$24,752	\$26,820			\$31,473	\$30,851	\$86,227		€		\$25,049		DEL NORTE			BY MEMBER FROM 86-87 THROUGH 98-99	SUMMARY OF EXCESS INS PREMIUMS PAID	TRINDEL INSURANCE FUND		Г
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	unt to arrive	alculated by			\$194,997		\$564,441		\$174.447	\$872,235				\$703.757		\$268,865	\$186,235	\$11,444	\$11,850	\$12,340	\$5,793	\$16,494	\$17,313	\$44,281	\$16,580	\$85,824	\$12,165	\$14,573		MODOC			98-99	В			G
	at the maximu	The Potential Dividend is calculated by taking the RE @ 6-30-98, subtracting the			\$256,258		\$940,703		\$428,188	\$2,140,939			1	\$1,225,501		\$561,081	\$494,700	\$23,421	\$21,441	\$28,217	\$8,571	\$50,393	\$37,677	\$0	\$0		\$0	\$0		SAN BENITO				YEAR			ב
-	num potential dividend.	@ 6-30-98,			\$386,198		\$857,070	-		\$423,368			- 1"				49									\$103,967		\$6.916		SIERRA							_
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		page 1	date 9-9-99	dividendcalculationsheet1			Notes: All amounts from audits					TOTAL		98-99	97-98	96-97	95-96	94-95	93-94	92-93	91-92	90-91	89-90	88-89	87-88	86-87		YEAR		LIABILITY/PROPERTY							В
							m audits.					\$421,989		\$90,376	\$59,150	\$30,744	\$95,313	\$19,021	\$27,802	\$25,228	\$8,613	\$11,249	\$22,297	\$24,347	\$5,369	\$2,480		ALPINE		אדץ							C
												\$1,485,374		\$109,550	\$297,516	\$308,622	\$230,289	\$98,175	\$86,004	-\$8,729	\$116,577	\$65,585	\$100,640	\$41,815	\$24,838	\$14,492		COLUSA					BY MEMBER FROM 86-87 THROUGH 97-98	SUMMARY OF CLAIM COSTS PAID BY YEAR	TRINDEL INSURANCE FUND		0
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												\$1,043,769		\$146,026	\$60,808	\$198,833	\$143,084	\$10,983	\$41,439	\$142,861	\$165,380	\$10,310	\$4,063	\$8,412	\$10,939	\$100,631		MoDoc					7-98	YEAR			G
												\$709,335		\$139,192	\$203,914	\$142,497	\$118,834	\$84,411	\$16,750	\$3,737	\$0	\$0	\$0	\$0	\$0	\$0		SAN BENITO									Н
			į									\$407,565 \$1,311,428		\$63,248	\$43,865	\$16,265	\$4,637	\$7,145	\$113,754	\$32,736	\$23,059	\$27.389	\$26,005	\$16,976	\$30,579	\$1,907		SIERRA									_
											,	1,311,428		\$338.618	\$143,570	\$257,190	\$82,407	\$47,432	\$15,623	-\$34,277	-\$43,243	\$176.625	\$84,647	\$70,261	\$83,281	\$89,294		TRINITY									ر ح
												\$8,225,806	1 1	\$1 264 080	\$1.019.521	\$1,238,299	\$877,976	\$464,005	\$511.842	\$361,223	\$624,569	\$415.820	\$451,228	\$418,076	\$237,807	\$341,360	i	TOTAL									

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									page 2	date 9-9-99	dividendcalculationsheet1			TOTAL		98-99	97-98	96-97	95-96	94-95	93-94	92-93	91-92	90-91	89-90	88-89	87-88	86-87		YEAR		LIABILITY/PROPERTY						A B
												Notes: All amo		\$13,094		\$4,450	\$2,144	INC IN CLAIM COSTS	\$6,500		ALPINE		TY						ဂ									
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												ÿ.		\$56,547		\$22,344	\$21,303	•										\$12,900		DEL NORTE					FROM 86-87 T	THIRD PART	JRANCE FUNI	ııı
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	į													\$32.091		\$9,567	\$9,624										j	\$12.900		Monoc					İ	PAID		G
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page 3	date 9-9-99	dividendcalculationsheet1	(Assumes a 90% confidence level in reserve)	POTENTIAL DIVIDEN		RE @ 6-30-98		5 YEAR AVERAGE	5 YEAR TOTALS				TOTAL		98-99	97-98	96-97	95-96	94-95	93-94	92-93	91-92	90-91	89-90	88-89	87-88	86-87		YEAR		LIABILITY/PROPERTY		İ					8
			ince level in res	\$264,427		\$629,118		\$100,265	\$501,325		Notes: All amounts from audits		\$635,571		\$34,409	\$32,961	\$49,519	\$35,999	\$47,240	\$62,141	\$59,354	\$65,109	\$84,450	\$67,067	\$5,254	\$46,313	\$45,755		ALPINE		7							ဂ
taking 1/2 of that amount to arrive at the maximum potentia	The Potential Dividend is calculated by taking the RE		erve)	\$0		(\$247,811)		\$321,075	\$1,605,376		unts from audit		\$1,758,157		\$126,255	\$115,959	\$82,952	\$94,115	\$119,401	\$166,097	\$155,301	\$153,664	\$205,079	\$191,620	\$27,582	\$153,413	\$166,719		COLUSA					BY MEMBER FROM 86-87 THROUGH 98-99	SUMMARY OF EXCESS INS PREMIUMS PAID	TRINDEL INSURANCE FUND		0
at amount to a	ividend is calci			\$0		(\$224,741)		-	\$1,172,696		्र ज		\$1,704,272		\$131,597	\$121,557	\$85,299	\$101,211	\$124,473	\$179,740	\$153,833	\$157,480	\$228,771	\$137,866	\$57,900	\$92,711	\$131,834		DEL NORTE					FROM 86-87	EXCESS IN	URANCE FUN		Ш
Tive at the m	ulated by taki			\$0		\$201,005			\$1,409,848				\$1,880,578		\$143,620	\$153,807	\$106,090	\$118,253	\$148,222	\$190,659	\$174,171	\$167,480	\$230,618	\$185,999	\$30,619	\$114,321	\$116,719		LASSEN					THROUGH 9	S PREMIUMS	5		TI
aximum pote	ng the RE@			\$0		\$149,468		\$210,443	\$1,052,213				\$1,310,964		\$88,320	\$97,944	\$86,987	\$90,512	\$109,525	\$125,285	\$108,159	\$107,540	\$135,336	\$128,027	\$14,295	\$79,338	\$139,696		Modoc						밀			ഹ
ntial dividend.	6-30-98, subtracting the			\$0		(\$176,245)		\$285,726	\$1,428,632			,	\$1,021,721		\$153,413	\$135,282	\$115,375	\$130,995	\$172,887	\$251,425	\$62,344	\$0	\$0	\$0	\$0	\$0	\$0		SAN BENITO						YEAR			I
	S			\$236,739	,	\$558,202		\$84,725	\$423,624				\$976,040 \$1,724,527		\$44,748	\$60,307	\$52,662	\$51,450	\$70,328	\$81,105	\$82,901	\$92,687	\$120,103	\$132,752	\$8,862	\$82,584	\$95,551		SIERRA									_
	Year Average and then			\$0		\$171,436		\$288,271	\$423,624 \$1,441,356				\$1,724,527		\$103,126	\$110,881	\$90,273	\$101,736	\$128,488	\$176,418	\$155,405	\$159,334	\$226,588	\$166,725	\$57,733	\$94,841	\$152,979		TRINITY									_
	and then					\$1,060,433		\$1,807,014	\$9.035.070				\$11.011.829	\$0	\$825,487	\$828,698	\$669,157	\$724,271	\$920,564	\$1,232,870	\$951,468	\$903,294	\$1,230,945	\$1,010,056	\$202,245	\$663,521	\$849,253	í	TOTAL								,	_

TRINDEL INSURANCE FUND RESOLUTION NO. 09-02

IN THE MATTER OF SUSPENDING RESOLUTION 99-05 FOR THE 2009-10 FISCAL YEAR AND AUTHORIZING THE RETURN OF MEMBER FUNDS FOR THE 2009-10 FISCAL YEAR ONLY

WHEREAS, the Board has adopted Resolution 99-05 setting forth the criteria for declaring a return of funds, and

WHEREAS, THE Board finds that Resolution No. 99-05 will not meet the needs of the members for the 09-10 fiscal year and will suspend Resolution No. 99-05 for the 2009-10 fiscal year, and

WHEREAS, the Board deems it appropriate to use an alternative method of distributing funds back to the members for the 2009-10 fiscal year.

NOW THEREFORE BE IT RESOLVED THAT THE BOARD OF DIRECTORS OF THE TRINDEL INSURANCE FUND HEREBY SUSPENDS RESOLUTION NO. 99-05 AND SETS AMOUNTS TO BE RETURNED TO MEMBERS FOR THE 2009-10 FISCAL YEAR ONLY AS FOLLOWS:

Section 1. Resolution No. 99-05, Establishing a Policy on Dividends and Level of Retained Earnings, is suspended for the 2009-10 fiscal year only. Resolution No. 99-05 will become effective again for the 2010-11 fiscal year.

Section 2. The following amounts are authorized to be returned to members through the use of credits that can be used to pay for all or part of the 2009-10 premiums or to take as a return of cash. The amounts are from the Liability/Property Program and the Workers' Compensation Program.

Liability/Property Program:

Alpine County	\$429,156	Mono County	\$260,647
Colusa County	\$49,734	San Benito County	\$-0-
Del Norte County	\$-0-	Sierra County	\$79,477
Lassen County	\$-0-	Trinity County	\$106,422
Modoc County	\$73,077	•	•

Resolution 09-02

Page 2

Workers' Compensation Program:

1			
Alpine County	\$139,190	Mono County	\$314,214
Colusa County	\$44,946	San Benito County	\$130,634
Del Norte County	\$30,438	Sierra County	\$65,690
Lassen County	\$345,499	Trinity County	\$315,844
Modoc County	\$31,805		

Those members shown above will receive the option of taking all or a portion of the credit against any premium due for the 09-10 year and/or of leaving part or all of the credit in the Liability/Property Program and /or Workers' Compensation Program and/or of transferring part or all of the credit to any other program within Trindel and/or taking the return of cash.

Adopted by the Board of Directors of the Trindel Insurance Fund on the 14th day of May, 2009, by the following vote:

TRINDEL INSURANCE FUND

Maddox, President

AYES: Colusa, Del Norte, Lassen, Modoc, San Benito, Sierra, Trinity

NOES: None ABSTAIN: None

ABSENT: Alpine, Mono

ATTEST:

Javid Nelson Vice President

Resolution09-02returnoffundsfor09-10

COOPTED BYTRESOLUTION NO. 93-20 COLUMN COL	\vdash		58 0	38		2	53	52	51	50	49	48	47	6	\$ 5	4	သံ၊	6	2	6	3 8	8 5	37	8	8 3	3 2	3 8	31	30	29	28	27	3 8	4 12	2 23	3 8	21	20	6	18	17	<u>დ</u>	5	4	သိ	73	= {	<u> </u>	0	7	6	ĊΊ	4	ωħ	د
0% RETURN OF FUNDS ALTERNATIVE LASSEN MODOC MONO SAN BEN SIERRA LASSEN MODOC MONO SAN BEN SIERRA \$2,500 \$2,000 \$4,000 \$807,890 \$188,884 \$4,126 \$15,280 \$1,070 \$87,925 \$436,636 \$42,361 \$43,492 \$27,925 \$45,500 \$25,000 \$25,000 \$25,500 \$23,000 \$525,500 \$27,025 \$44,126 \$15,280 \$1,024 \$27,925 \$41,115,504 \$377,152 \$922,201 \$109,658 \$287,331 \$41,115,504 \$377,152 \$922,201 \$109,658 \$287,031 \$4,100 \$1,500 \$30,000 \$30,000 \$44,000 \$17,757 \$35,000 \$33,429 \$11,577 \$45,000 \$28,000 \$35,000 \$33,429 \$11,577 \$45,000 \$38,000 \$35,000 \$33,000 \$344,141 \$280,910 \$42,000 \$342,714 \$101,274 \$690,988 \$63,610 \$628,427 \$261,288 \$131,379 \$449,709 \$17,757 \$93,750 \$33,429 \$11,577 \$45,000 \$38,000 \$35,000 \$30,000 \$344,141 \$280,910 \$42,000 \$542,714 \$101,274 \$690,988 \$63,610 \$628,427 \$261,268 \$131,379 \$448,709 \$31,805 \$314,214 \$130,634 \$65,690 \$348,499 \$31,805 \$314,214 \$130,634 \$65,690 \$348,499 \$31,805 \$314,214 \$130,634 \$65,690 \$348,799 \$31,805 \$314,214 \$100,634 \$65,690 \$40,000 \$628,427 \$261,268 \$131,379		uncalculation09-10estsheet3	Assumes a 90% confidence level as o	Accumac 2007 confidence love to a			THE PROPERTY OF STATE STATE AND A STATE AN	(in excess of the 90% confidence level)	50% of Estimated Due To/(From)	(see NOTE A below)	(in excess of the 90% confidence level)	Estimated Due To/(From) at 6-30-2009		To bring Reserves to 90% at 6-30-09	Other exp		PWC & EWC Prem 07-08 P/R Adj	Return of Funds	Loss Control Sub	Loss Prev Sub	Expense for remainder of year	DIAIO & EIAIO Dram 07-08 D/D A41	Claim Recoveries	premiums	interest	(see par of the still for J-ot-verille 47)	DUE TO/(FROM) MEMBERS AT 3-31-09		WORKERS' COMP PROGRAM		(in excess of the 90% confidence level)	50% of Estimated Due To//From)	(in excess of the only confidence level)	Estimated Due To/(From) at 8-30-2000	Other exp	Claims & IPA Costs	Return of funds	Loss Control Sub	Loss Prev Sub	Expense for remainder of year	Premium	Claim Recoveries	interest	income for remainder of year	(see bal & inc stmt for 3-31-09 line 42)	DUE TO/(FROM) MEMBERS AT 3-31-09:	THE LEGISLANCE FINE FOR CONTRACTOR	I IARII ITY/BEODESTY BEOGRAM					ON MAY 14, 2009	ADOPTED BY RESOLUTION NO. 09-02	
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DW, RETURN OF FUNDS ALTERNATIVE LASSEN MODOC MONO SAN BEN SIERRA LASSEN MODOC MONO SAN BEN SIERRA \$2,500 \$2,000 \$4,000 \$60 \$1,297,840) \$188,884 \$32,500 \$2,000 \$4,000 \$87,994 \$41,26 \$15,280 \$1,070 \$42,361 \$42,361 \$43,492 \$27,925 \$566,636 \$42,361 \$43,492 \$27,925 \$52,430 \$22,430 \$22,000 \$25,000 \$23,000 \$57,907 \$43,000 \$25,000 \$25,500 \$23,000 \$57,907 \$43,000 \$11,000 \$30,000 \$25,500 \$4112,096; \$73,077 \$260,647 (\$397,620) \$158,954 (\$112,096; \$17,757 \$83,750 \$33,429 \$11,577 \$443,000 \$17,757 \$93,750 \$33,429 \$11,577 \$443,000 \$17,757 \$93,750 \$33,429 \$11,577 \$443,000 \$17,757 \$93,750 \$33,429 \$11,577 \$443,000 \$17,757 \$93,750 \$33,429 \$11,577 \$443,000 \$17,757 \$93,750 \$33,429 \$11,577 \$443,000 \$17,757 \$93,750 \$33,429 \$11,577 \$443,000 \$17,757 \$93,750 \$33,429 \$11,577 \$45,000 \$280,910 \$42,000 \$542,714 \$101,274 \$660,998 \$31,806 \$314,214 \$130,634 \$66,690 \$526,849. \$526,849. \$5348,499 \$31,806 \$314,214 \$130,634 \$66,690 \$546,709 \$40,000 \$26,690 \$546,709 \$40,000 \$26,690 \$546,709 \$40,000 \$26,690 \$547,714 \$101,274 \$660,998 \$63,510 \$628,427 \$261,268 \$131,379 \$548,709 \$17,757 \$60,000 \$10,000 \$20,000 \$660,998 \$660,998 \$660,999 \$10,000 \$20,000 \$660,998 \$660,998 \$660,999 \$11,577 \$460,000 \$660,999 \$11,577 \$460,000 \$660,999 \$11,577 \$460,000 \$660,999 \$11,577 \$460,000 \$660,999 \$11,577 \$460,000 \$660,999 \$11,577 \$470,000 \$600,999 \$11,577 \$470,000 \$600,999 \$11,577 \$470,000 \$600,999 \$11,577 \$480,000 \$600,999 \$11,577 \$470,000 \$600,999 \$11,577 \$470,000 \$600,999 \$11,577 \$470,000 \$600,999 \$11,577 \$470,000 \$600,999 \$11,577 \$470,000 \$600,999 \$11,577	Colusa inclu	Colusa inclu	I Ine Sept 2	are just an e	d be returned				\$44,946			\$89,892		\$281,708	\$35,000	\$27.320							4:10,0,0	\$140.678	\$1.50		\$291,743					\$49.734	\$00,T01	too /87	\$25,000	\$152,119						\$46,000	\$3,500			\$227,086			COLUSA				FOR THE	& CALCUI	1
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	ਨੇ				the individual				\$130,634			\$261,268		\$542,714	\$40,000	\$33,429	\$00,00 <i>1</i>	\$03 607	\$£,	\$2 171		William Marian Waller	\$000,001	25 2983 04	2 0		\$109,658				(A. C. C. C. C. C. C. C. C. C. C. C. C. C.	(\$397 620)	(06.2,00.10)	(AZOR 340)	\$25,500	\$320,799	\$27,925		\$1,070		\$877,894		0 %			(\$1,297,840									
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									\$1,418,260			\$2,836,520		\$3,291,000	\$306,000	\$307 750	\$0.007	\$03 A07	1,200	440	æ		91,907,900	\$1 057 085	2000		\$4,906,811		***************************************		41.010	\$418 843	\$007,000	4007 000	\$223,500	\$827,241	\$27,925	\$0	\$25,672	*****	\$877.894	\$149,000	\$19,500		1000	\$895.630			TOTAL			W	West and a second secon		

TRINDEL INSURANCE FUND RESOLUTION NO. 22-01

IN THE MATTER OF SUSPENDING RESOLUTION 99-05 AND REVISING THE POLICY ON DIVIDENDS AND LEVELS OF RETIANED EARNINGS FOR MEMBER FUNDS.

WHEREAS, the Board has adopted Resolution 99-05 setting forth the criteria for declaring a return of funds, and

WHEREAS, THE Board finds that Resolution No. 99-05 will not meet the needs of the members and will suspend Resolution No. 99-05, and

WHEREAS, the Board deems it appropriate to use an alternative method of distributing funds back to the members for the 2021-22 fiscal year and going forward.

NOW THEREFORE BE IT RESOLVED THAT THE BOARD OF DIRECTORS OF THE TRINDEL INSURANCE FUND HEREBY REPLACES RESOLUTION NO. 99-05 AND SETS A NEW POLICY ON RETURN OF FUNDS AND RETAINED EARNINGS AS FOLLOWS:

Section 1. Self-Insured Retention (SIR) Policy

The Board may declare a dividend for a member when the following occurs in an individual program (program being Workers' Comp, Liability, Property, Pollution, or Medical Malpractice):

Total Reserves for the program must, at a minimum, be at the 90% confidence level as reflected in the most recent actuarial review, plus one program SIR per member. If a potential dividend will drop the confidence level below 90% and one program SIR per member then the Board shall not declare a dividend.

For each member that has retained earnings above 90% confidence and one Program SIR at year end, the Board may declare a dividend/Return of funds. The Return of funds shall not exceed 50% of the excess as computed above in any one year. Each member must satisfy a minimum of 70% confidence level of reserves in all programs before a dividend can be issued.

The Board shall have sole discretion whether or not to declare a dividend for any or all members.

Any dividend declared shall be included in the budget for the year in which it is to be paid. If the dividend is included in the budget it shall be paid in the month of May, or such other time if so ordered by the Board.

Section 2. Pooled Funds Policy

AVES.

The Board may declare a dividend for a member when the following occurs in an individual Pooled program (program being Workers' Comp, Liability, Property, Pollution, or Medical Malpractice):

Total Reserves for the program must, at a minimum, be ten multiples of the pool layer above expected confidence level as reflected in the most recent actuarial review consistent with the pool policy for the given fund. If a potential dividend will drop the funding below this level then the Board shall not declare a dividend.

For each pooled Fund that has retained earnings (based on the most recent audited financial statements) ten multiples of the pooled layer above the expected reserves, the Board may declare a dividend. The dividend shall not exceed 50% of the excess as computed above.

To receive a dividend from a pooled Fund the entity must be a member in the fiscal year the dividend is declared. Confidence levels and pooled layers are calculated by policy year and should include all years to establish the total reserves and dividends.

The Board shall have sole discretion whether or not to declare a dividend for any or all members.

Any dividend declared shall be included in the budget for the year in which it is to be paid. If the dividend is included in the budget it shall be paid in the month of May, or such other time if so ordered by the Board.

Adopted by the Board of Directors of the Trindel Insurance Fund on the 23rd day of September, 2021, by the following vote:

NOES: ABSTAIN:	
ABSENT:	
	TRINDEL INSURANCE FUND
ATTEST:	
ATTEST.	
	Nate Black, President
Van Maddox, Secretary	

RETURN OF FUNDS CALCULATION

WORKERS COMPENSATION PROGRAM	ALPINE 120	COLUSA 130	DEL NTE 140	LASSEN 150	MODOC 160	MONO 170	PLUMAS 180	SAN BEN 190	SIERRA 200	SUTTER 205	TRINITY 210	Total	
ACTUAL DUE TO/FROM 6/30	(193,082)	2,086,007	4,606,670	2,944,154	1,432,265	1,310,790	4,119,700	2,223,588	192,327	1,801,935	616,721	21,141,076	
ACTUAL RESERVES NEEDED CALCULATION													
Member loss history ratio	5.89%	3.07%	5.99%	12.45%	4.40%	10.45%	14.37%	10.51%	5.93%	19.05%	7.90%		Actuary
Booked reserves reflecting 50%	1,755,531	915,009	1,786,947	3,710,754	1,311,018	3,114,326	4,282,036	3,133,567	1,767,894	5,677,352	2,354,018	29,808,450	28,577,000 1.245
Reserves to reflect 90%	2,185,614	1,139,175	2,224,726	4,619,841	1,632,201	3,877,296	5,331,080	3,901,251	2,201,005	7,068,230	2,930,722	37,111,140	35,578,000
Adjustment for 90% confidence	430,083	224,166	437,779	909,087	321,183	762,970	1,049,044	767,684	433,111	1,390,879	576,704	7,302,690	7,001,000
One self insured retention	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,300,000	
Reserve Funding	730,083	524,166	737,779	1,209,087	621,183	1,062,970	1,349,044	1,067,684	733,111	1,690,879	876,704	10,602,690	
RETURN OF FUNDS													
Due To <u>less</u> Reserve Funding	(923,165)	1,561,842	3,868,891	1,735,067	811,082	247,820	2,770,656	1,155,904	(540,785)	111,057	(259,983)	10,538,386	
A. Total exces funding (excludling negatives)	0	1,561,842	3,868,891	1,735,067	811,082	247,820	2,770,656	1,155,904	0	111,057	0	12,262,319	
B. 50% of excess funding avialble	0	780,921	1,934,445	867,533	405,541	123,910	1,385,328	577,952	0	55,528	0	6,131,160	
C. 33% of excess funding avialble	0	515,408	1,276,734	572,572	267,657	81,781	914,317	381,448	0	36,649	0	4,046,565	
D. Original Estimate	0	1,501,928	3,855,715	1,504,794	868,262	173,108	2,277,043	1,089,123	0	78,398	0	11,348,371	

RETURN OF FUNDS CALCULATION

LAIBILITY PROGRAM	ALPINE 120	COLUSA 130	DEL NTE 140	LASSEN 150	MODOC 160	MONO 170	PLUMAS 180	SAN BEN 190	SIERRA 200	SUTTER 205	TRINITY 210	Total	
ACTUAL DUE TO/FROM 6/30	649,935	777,176	1,067,436	584,645	625,225	1,335,011	495,536	2,652,829	249,899	(422,097)	(38,630)	7,976,965	
ACTUAL RESERVES NEEDED CALCULATION													
Member loss history ratio	2.65%	3.84%	9.01%	11.64%	4.87%	4.93%	8.34%	8.68%	1.86%	30.59%	13.57%		Actuary
Booked reserves reflecting 50%	141,238	204,614	479,742	619,556	259,112	262,452	443,875	461,851	99,053	1,628,343	722,494	5,322,328	4,256,000 1.386
Reserves to reflect 90%	195,762	283,604	664,943	858,731	359,141	363,769	615,230	640,146	137,291	2,256,953	1,001,407	7,376,977	5,899,000
Adjustment for 90% confidence	54,524	78,990	185,201	239,175	100,029	101,318	171,355	178,295	38,239	628,611	278,914	2,054,649	1,643,000
One self insured retention	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,750,000	
Reserve Funding	304,524	328,990	435,201	489,175	350,029	351,318	421,355	428,295	288,239	878,611	528,914	4,804,649	<u> </u>
RETURN OF FUNDS													
Due To <u>less</u> Reserve Funding	345,411	448,186	632,235	95,470	275,196	983,694	74,181	2,224,534	(38,339)	(1,300,707)	(567,544)	3,172,316	
A. Total exces funding (excludling negatives)	345,411	448,186	632,235	95,470	275,196	983,694	74,181	2,224,534	0	0	0	5,078,907	
B. 50% of excess funding avialble	172,706	224,093	316,117	47,735	137,598	491,847	37,090	1,112,267	0	0	0	2,539,453	
C. 33% of excess funding avialble	113,986	147,902	208,637	31,505	90,815	324,619	24,480	734,096	0	0	0	1,676,039	
D. Original Estimate	318,681	525,149	543,652	61,058	175,663	1,048,016	143,911	2,238,147	65,902	0	85,968	5,206,147	

BOARD OF DIRECTORS AGENDA

Alpine~Colusa~Del Norte~Lassen~Modoc~Mono~Plumas~San Benito~Sierra~Sutter~Trinity

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TRINDEL BOARD MEETING

Sept 23, 2021

PROGRAMS

AGENDA ITEM V.e.

SUBJECT: Department Name Change.

ACTION FOR CONSIDERATION: An action item to approve change of department name from "Loss Prevention Services" to "Risk Control".

BACKGROUND:

Loss prevention is a risk management technique that seeks to reduce the possibility that a loss will occur and reduce the severity of those that do occur.

Risk Control ~ the technique of minimizing the frequency or severity of losses with training, safety, and security measures. The term "risk control" has become the industry standard and takes a more holistic approach to reducing risk, by helping policyholders reduce claims, and losses through safety and risk management information and services.

FISCAL IMPACT: N/A

RECOMMENDATION: Staff recommends to approve the department name change from "Loss Prevention Services" to "Risk Control".

BOARD OF DIRECTORS AGENDA

Alpine~Colusa~Del Norte~Lassen~Modoc~Mono~Plumas~San Benito~Sierra~Sutter~Trinity

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GENERAL BUSINESS

VI

- a. Check Register & Invoices
- b. Budget Adjustment 2020-21
- c. Fourth Quarter Budget and Financial Statements for Fiscal Year 2020/2021.
- a. Underwriting Policy Resolution 14-02
- e. Ratify Remote Working Policy
- f. Discussion on catastrophic Wildfires, Insurance fema-state- deductible, suppression, litigation USFS.
- g. Future Meetings

BOARD OF DIRECTORS AGENDA

Alpine~Colusa~Del Norte~Lassen~Modoc~Mono~Plumas~San Benito~Sierra~Sutter~Trinity

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TRINDEL BOARD MEETING

Sept 23, 2021

PROGRAMS

AGENDA ITEM VI.a.

SUBJECT: Checks registers & invoices

ACTION FOR CONSIDERATION: An action to approve check register & invoices for the fourth quarter of the 2020-21 fiscal year pursuant to Bylaws Article XIV, Section 2.

BACKGROUND: The check registers are organized by checking account; General, Work Comp, and Liability/Property respectfully. For the WC and L/P accounts a claim number is used as a description. In front of the registers is an index of your counties claim numbers for reference.

FISCAL IMPACT: None

RECOMMENDATION: Move to approve check registers and invoices for the fourth quarter of the 2020-21 fiscal year

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21227	ANGELA'S CUSTODIAL SERV	350.00	4/1/2021	936464 TRINDEL MONTHLY CLEANING SERVICE MAR 2021	CL
21229	HEATHER ROWBURY	109.54	4/1/2021	MAIL MILEAGE REIMBURSEMENT JAN-MAR 2021	CL
21230	JIL CHIPMAN, MFT	70.00	4/1/2021	EAP	CL
21232	CHANDLER ASSET MANAGE	2,955.92	4/9/2021	INV#2103TRINDEL INVESTMENT SERVICES FOR MARCH 2021	CL
21233	EXTIMA	150.00	4/9/2021	4TH QUARTER BILL FOR TRINDEL WEB HOSTING APR-JUN 2021	CL
21234	GREAT AMERICA NETWORK	30.58	4/9/2021	CONFERENCE CALL FEES FOR MARCH 2021	CL
21235	JDI DATA CORPORATION	4,933.34	4/9/2021	INV#TIF21004 MONTHLY MAINTENANCE/USER FEES APR 2021	CL
21236	MITCHELL INTERNATIONAL	94.05	4/9/2021	REGULATORY REPORTING FROI/SROI MAR 2021 INV200023971804	CL
21237	OAKLEYS PEST CONTROL	60.00	4/9/2021	TRINDEL- PEST CONTROL SERVICE 03/26/21	CL
21239	VELOCITY COMMUNICATIO	656.00	4/9/2021	INV#314478 ACCT#1096 MONTHLY SERVICE FEE APR 2021	CL
21240	WEAVERVILLE C.S.D.	31.00	4/9/2021	ACCT #11688 MONTHLY SERVICE FEES FOR MARCH 2021	CL
21241	WORLD TELECOM	31.25	4/9/2021	INV#22718 SET RINGING ORDER ON INCOMING PHONE LINES	CL
21242	ANTHEM BLUE CROSS	197.07	4/14/2021	0202104707940 LIFE INSURANCE GROUP#343600 MAY-JUNE 2021	CL
21243	CALIFORNIA SAFETY COMP	35.00	4/14/2021	INV 473145 MONTHLY ALARM SYSTEM LEASE FOR APR 2021	CL
21245	FRONTIER COMMUNICATIO	418.74	4/14/2021	APR 2021 ACCT#530-623-2322-120909-5 MONTHLY PHONE FEES	CL
21246	GOLDEN STATE RISK MANA	6,236.00	4/14/2021	INV#EB041521-48 HEALTH INSURANCE MAY 2021	CL
21249	LANDS END BUSINESS OUT	308.74	4/14/2021	SIN9100317 ORDER TRINDEL ADMIN HR 4/6/21	CL
21250	PREFERRED BENEFIT	835.70	4/14/2021	EIA39864 DELTA DENTAL APRIL 2021	CL
21252	SHRED AWARE	66.00	4/14/2021	INV#34890 TRINDEL P/U APR 12TH DESTROY 1 64GALLON	CL
21254	TRINITY COUNTY SOLID W	40.48	4/14/2021	ACCT 21108 TRINDEL MONTHLY SOLID WASTE APR 2021	CL
21255	TRINITY JOURNAL	23.90	4/14/2021	CLASSIFIED AD DIRECTOR OF LOSS PREVENTION	CL
21256	WEAVERVILLE SANITARY D	28.00	4/14/2021	ACCT 2852 SEWER SERVICE FOR MARCH 2021	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21257	YOURMEMBERSHIP.COM, I	359.00	4/14/2021	JOB POSTING WWW.ASSP.ORG DIRECTOR OF LOSS PREVENTION	CL
21259	ADVANCED CONCEPTS	3,281.00	4/20/2021	615745 MAINTENANCE CONTRACT BILLING MAY 2021	CL
21260	ANGELA'S CUSTODIAL SERV	350.00	4/20/2021	936485 TRINDEL MONTHLY CLEANING SERVICE APR 2021	CL
21262	DEENA EBBERT	3,750.00	4/20/2021	KEYNOTE SPEAKER 4-14-21 TRINDEL LPS/HR CONFERENCE	CL
21264	OPTUM BANK	56.25	4/20/2021	OPTUM FEES JANUARY-MARCH 2021	CL
21265	HEATHER ROWBURY	76.61	5/4/2021	LEAP FRONTLINE 1ST SUTTER & NAKOMA SITE VISIT	CL
21269	JDI DATA CORPORATION	4,933.34	5/4/2021	INV#TIF21005 MONTHLY MAINTENANCE/USER FEES MAY 2021	CL
21274	TRINITY P.U.D	327.07	5/4/2021	ACCT# 26462 MONTHLY FEES APR - MAY 2021	CL
21275	VELOCITY COMMUNICATIO	656.00	5/4/2021	INV#315986 ACCT#1096 MONTHLY SERVICE FEE MAY 2021	CL
21276	VERIZON WIRELESS	380.39	5/4/2021	INV#9877616521 CELLPHONE MONTHLY FEES & EQUIP APR - MAY 2021	CL
21277	US BANK CORPORATE PAY	80.20	5/7/2021	CAL CARD 4/15/21 ANDREW FISCHER	CL
	US BANK CORPORATE PAY	946.75	5/7/2021	CAL CARD 4/15/21 BRIAN RALPH	CL
	US BANK CORPORATE PAY	192.00	5/7/2021	CAL CARD 4/15/21 DAVID NELSON	CL
	US BANK CORPORATE PAY	449.30	5/7/2021	CAL CARD 4/15/21 HEATHER ROWBURY	CL
	US BANK CORPORATE PAY	266.40	5/7/2021	CAL CARD 4/15/21 JENNIFER LOOMIS	CL
	US BANK CORPORATE PAY	2,657.19	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
	US BANK CORPORATE PAY	5,792.06	5/7/2021	CAL CARD 4/15/21 RANDY ROBERTSON	CL
	US BANK CORPORATE PAY	4,567.15	5/7/2021	CAL CARD 4/15/21 TONY MILLER	CL
	US BANK CORPORATE PAY	29.48	5/7/2021	CAL CARD 4/15/21 VICKI LAPP	CL
21279	MITCHELL INTERNATIONAL	114.00	5/7/2021	REGULATORY REPORTING FROI/SROI APR 2021 INV200024001205	CL
21280	ALPHACOPY	135.00	5/7/2021	42561 MAINTENANCE FOR KONICA 423 PRINTER/COPIER	CL
21286	TRINITY COUNTY SOLID W	130.00	5/7/2021	ANNUAL SOLID WASTE PARCEL FEES FOR 2021-2022	CL
21288	TRINITY JOURNAL	37.10	5/7/2021	CLASSIFIED AD WORKERS COMPENSATION CLAIMS TECHNICIAN	CL
21289	WEAVERVILLE C.S.D.	34.22	5/7/2021	ACCT #11688 MONTHLY SERVICE FEES FOR APRIL 2021	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21290	ADVANCED CONCEPTS	3,281.00	5/20/2021	616396 MAINTENANCE CONTRACT BILLING JUNE 2021	CL
21291	ALL AREA LANDSCAPRING	350.00	5/20/2021	WEED EATING AROUND BUILDING 5/14/21	CL
21292	ANDREW FISCHER	139.44	5/20/2021	REIMBURSEMENT SETTLEMENT NEGOTIATION - WALTER v SUTTER	CL
21293	ANTHEM BLUE CROSS	212.07	5/20/2021	0202105707900 LIFE INSURANCE GROUP#343600 JUNE-JULY 2021	CL
21294	CALIFORNIA SAFETY COMP	35.00	5/20/2021	INV 474816 MONTHLY ALARM SYSTEM LEASE FOR MAY 2021	CL
21295	CHANDLER ASSET MANAGE	2,956.59	5/20/2021	INV#2104TRINDEL INVESTMENT SERVICES FOR APRIL 2021	CL
21299	FRONTIER COMMUNICATIO	418.74	5/20/2021	MAY 2021 ACCT#530-623-2322-120909-5 MONTHLY PHONE FEES	CL
21300	GOLDEN STATE RISK MANA	6,236.00	5/20/2021	EB051521-48 HEALTH INSURANCE JUNE 2021	CL
21302	LANDS END BUSINESS OUT	199.28	5/20/2021	SIN9156888 ORDER TRINDEL LOSS PREVENTION 4/29/21	CL
21303	PENNY JONES	180.32	5/20/2021	REIMBURSEMENT NAKOMA EVENT PLANNER COUNTY COUNSEL MEETING	CL
21304	PREFERRED BENEFIT	835.70	5/20/2021	EIA40217 DELTA DENTAL MAY 2021	CL
21305	SHRED AWARE	66.00	5/20/2021	INV#35475 TRINDEL P/U MAY 10TH DESTROY 1 64GALLON	CL
21306	TRINITY COUNTY SOLID W	40.48	5/20/2021	ACCT 21108 TRINDEL MONTHLY SOLID WASTE APRIL 2021	CL
21307	WEAVERVILLE SANITARY D	28.00	5/20/2021	ACCT 2852 SEWER SERVICE FOR APRIL 2021	CL
21309	ALPHACOPY	381.44	5/20/2021	42464 MAINTENANCE FOR KONICA 423 PRINTER/COPIER DEVELOPER	CL
21320	SHRM	1,489.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL
21321	ANGELA'S CUSTODIAL SERV	350.00	5/21/2021	936485 TRINDEL MONTHLY CLEANING SERVICE MAY 2021	CL
21322	DEENA EBBERT	7,500.00	5/21/2021	DSR CONFERENCE 5/20/21 KEYNOTE SPEAKER WHAT PROPELS YOU	CL
21325	VERIZON WIRELESS	417.67	5/25/2021	INV#9879757943 CELLPHONE MONTHLY FEES & EQUIP MAY -JUNE 2021	CL
21326	ANTHONY'S WINDOW CLEA	475.00	6/3/2021	WINDOW CLEANING 6/2/21 INTERIOR, EXTERIOR, SCREENS, TRACKS	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21327	BRIAN RALPH	197.35	6/3/2021	BOARD MEETING MILEAGE & MEAL REIMBURSEMENT	CL
21329	EDWARD OBAYASHI	8,055.89	6/3/2021	SHERIFF OFFICE TRAINING, PREP, LODGING, TRAVEL, PER DIEM	CL
21330	JAY SLOANE	441.05	6/3/2021	BOARD MEETING REIMBURSMENT. MEALS, GAS & CAR RENTAL	CL
21331	NATIONAL PEN CO. LLC	288.73	6/3/2021	INV111995846 DSR PENS. SAFETY - IT'S A TEAM SPORT	CL
21332	OAKLEYS PEST CONTROL	60.00	6/3/2021	TRINDEL- PEST CONTROL SERVICE 05/18/21	CL
21334	TODD MANOUSE	122.08	6/3/2021	BOARD MEETING MILEAGE REIMBURSEMENT	CL
21335	TONY SHAW	99.68	6/3/2021	BOARD MEETING MILEAGE REIMBURSEMENT	CL
21336	TRINITY P.U.D	251.29	6/3/2021	ACCT# 26462 MONTHLY FEES MAY - JUNE 2021	CL
21337	VELOCITY COMMUNICATIO	656.00	6/3/2021	INV#317505 ACCT#1096 MONTHLY SERVICE FEE JUNE 2021	CL
21338	WEAVERVILLE C.S.D.	33.35	6/3/2021	ACCT #11688 MONTHLY SERVICE FEES FOR MAY 2021	CL
21342	RANDY ROBERTSON	336.00	6/3/2021	BOARD MEETING MILEAGE REIMBURSEMENT	CL
21343	US BANK CORPORATE PAY	34.62	6/15/2021	CAL CARD 5-17-21 ANDREW FISCHER	CL
	US BANK CORPORATE PAY	707.78	6/15/2021	CAL CARD 5-17-21 ANITA WHEELER	CL
	US BANK CORPORATE PAY	2,846.40	6/15/2021	CAL CARD 5-17-21 DAVID NELSON	CL
	US BANK CORPORATE PAY	3,476.54	6/15/2021	CAL CARD 5-17-21 HEATHER ROWBURY	CL
	US BANK CORPORATE PAY	931.50	6/15/2021	CAL CARD 5-17-21 JENNIFER LOOMIS	CL
	US BANK CORPORATE PAY	3,344.21	6/15/2021	CAL CARD 5-17-21 RACHAEL HARTMAN	CL
	US BANK CORPORATE PAY	2,576.16	6/15/2021	CAL CARD 5-17-21 RANDY ROBERTSON	CL
	US BANK CORPORATE PAY	5,548.86	6/15/2021	CAL CARD 5-17-21 TONY MILLER	CL
	US BANK CORPORATE PAY	105.64	6/15/2021	CAL CARD 5/17/21 BRIAN RALPH	CL
21344	YUBA COUNTY SHERIFF'S D	300.00	6/15/2021	REFUND 1 REGISTRATION COUNTY OF YUBA IA TRAINING APRIL 2021	CL
21345	CHANDLER ASSET MANAGE	2,959.00	6/16/2021	INV#2105TRINDEL INVESTMENT SERVICES FOR MAY 2021	CL
21346	JDI DATA CORPORATION	4,933.34	6/16/2021	INV#TIF21006 MONTHLY MAINTENANCE/USER FEES JUNE 2021	CL
21347	PREFERRED BENEFIT	835.70	6/16/2021	EIA40268 DELTA DENTAL JUNE 2021	CL
21348	ADVANCED CONCEPTS	3,379.00	6/21/2021	617025 MAINTENANCE CONTRACT BILLING JULY 2021	CL
21350	ALPHACOPY	435.71	6/21/2021	KONICA C25 PRINTER CARTRIDGES 2 EACH 4 COLORS TNP27	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21351	ANGELA'S CUSTODIAL SERV	350.00	6/21/2021	924324 TRINDEL MONTHLY CLEANING SERVICE JUNE 2021	CL
21352	ANTHEM BLUE CROSS	229.88	6/21/2021	0202106707959 LIFE INSURANCE GROUP#343600 JULY-AUG 2021	CL
21353	CALIFORNIA ASSOCIATION	10.00	6/21/2021	CAJPA LITL PROGRAM 5/26/21 RACHAEL HARTMAN	CL
21354	CALIFORNIA SAFETY COMP	35.00	6/21/2021	INV 477568 MONTHLY ALARM SYSTEM LEASE FOR JUNE 2021	CL
21357	CATHY HAFTERSON	703.88	6/21/2021	BOARD MEETING MILEAGE, MEALS, LODGING 5/26/21 - 5/28/21	CL
21363	COUNTY OF TRINITY	274.40	6/21/2021	BOARD MEETING MILEAGE REIMBURSEMENT 5/27/21 - 5/28/21	CL
21364	FRONTIER COMMUNICATIO	418.74	6/21/2021	JUNE 2021 ACCT#530-623-2322-120909-5 MONTHLY PHONE FEES	CL
21365	GOLDEN STATE RISK MANA	6,236.00	6/21/2021	INV#EB061521-48 HEALTH INSURANCE JUNE 2021	CL
21366	JUDI BEHLKE	61.64	6/21/2021	BOARD MEETING MILEAGE REIMBURSEMENT 5/27/21 & 5/28/21	OS
21367	PROGRESSIVE BUSINESS P	504.24	6/21/2021	ACCT#A372548001 PROG.BUSINSS.PUBLICATION RENEWAL TRINDEL	CL
21368	SHRED AWARE	132.00	6/21/2021	INV#36048 TRINDEL P/U JUNE 7TH DESTROY 2 64GALLON	CL
21369	TRINITY COUNTY SOLID W	40.48	6/21/2021	ACCT 21108 TRINDEL MONTHLY SOLID WASTE MAY 2021	CL
21370	UPS	21.87	6/21/2021	UPS SHIPPING CHARGE 6/9/21	CL
21372	WEAVERVILLE SANITARY D	28.00	6/21/2021	ACCT 2852 SEWER SERVICE FOR MAY 2021	CL
21373	ALPHACOPY	509.24	6/28/2021	42881 MAINTENANCE FOR SHARP MX-2640 PRINTER/COPIER	CL
	ALPHACOPY	276.98	6/28/2021	42882 MAINTENANCE FOR KONICA 423 PRINTER/COPIER DEVELOPER	CL
21377	DESERT WATERS CORRECT	5,800.00	6/28/2021	LE FROM CORRECTIONS FATIGUE TO FULFILLMENT 6/23-24/2021	CL
21379	HEATHER ROWBURY	132.72	6/28/2021	MILEAGE REIMBURSEMENT APRIL - JUNE 2021	CL
21382	JONNEE VEGA	122.00	6/28/2021	DESERT WATERS CORRECTIONS TRAINING FATIGUE TO FULFILLMENT	OS
21383	NICK WAY	122.00	6/28/2021	DESERT WATERS CORRECTIONS TRAINING FATIGUE TO FULFILLMENT	CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 110 - Trindel From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21384	TRINITY P.U.D	276.19	6/28/2021	ACCT# 26462 MONTHLY FEES JUNE - JULY 2021	CL
21385	VERIZON WIRELESS	412.55	6/28/2021	INV#9881909051 CELLPHONE MONTHLY FEES & EQUIP JULY-AUG 2021	CL
21386	CALPELRA	13,080.00	6/30/2021	TRINDEL CALPELRA 2021 11/16/21 - 11/19/21 18 REGISTRANTS	CL
21388	DAVID NELSON	229.00	6/30/2021	BOARD MEETING MILEAGE REIMBURSEMENT 5/27/21 - 5/28/21	OS
21389	HARVEST PRINTING	799.01	6/30/2021	#10 WINDOW ENVELOPES FOLD TO SEAL #129814	CL
	HARVEST PRINTING	252.04	6/30/2021	#9 REGULAR ENVELOPES BLACK INK #129813	CL
	HARVEST PRINTING	1,603.39	6/30/2021	6X9 SPECIAL WINDOW BOOKLET ENVELOPES THREE COLOR #129812	CL
21391	SMALLEST OF SEEDS	2,041.59	6/30/2021	LOSS PREVENTION 'IT'S A TEAM SPORT' EMBROIDERED HATS	CL
	SMALLEST OF SEEDS	214.50	6/30/2021	LOSS PREVENTION 'IT'S A TEAM SPORT' STICKERS	CL
21392	TBR CONSULTING	500.00	6/30/2021	AVTIVE SHOOTER AWARENESS WEBINAR 8/24/21	CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 120 - Alpine From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21277	US BANK CORPORATE PAY	383.22	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
21320	SHRM	2,978.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL

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Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21308	ALANA KONG	19.35	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21310	BRENDAN FARRELL	44.15	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21311	CHRISTINE DOBLE	44.10	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21312	DENISE CARTER	49.05	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21313	ELISSA GARCIA-ROACH	13.50	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21314	JANA ASIATA	25.80	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21315	JESSICA REDDING	13.50	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21317	KULJEET SINGH MUNDI	57.60	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21318	PAMELA DAGROSSA	18.00	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21319	ROBERT ZUNINO	13.05	5/20/2021	COLUSA COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 140 - Del Norte From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21263	JANET SCHWERTSCHARF	210.00	4/20/2021	EAP	CL
21277	US BANK CORPORATE PAY	191.61	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
21282	JANET SCHWERTSCHARF	210.00	5/7/2021	EAP	CL
21301	JANET SCHWERTSCHARF	720.00	5/20/2021	LEAP	CL
21320	SHRM	1,280.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL
21359	COUNTY OF DEL NORTE	948.30	6/21/2021	HEALTH PRO PLUS AIR FILTRATION SYSTEM IQAIR	CL
21360	COUNTY OF DEL NORTE	30.49	6/21/2021	BREAKFAST FOR AGRICULTURE SAFETY MEETING	CL
21361	COUNTY OF DEL NORTE	1,162.14	6/21/2021	DEL NORTE OFFICE SUPPLY. OFFICE CHAIRS QTY: 3	CL
21390	JANET SCHWERTSCHARF	120.00	6/30/2021	EAP	CL

Date: 9/3/21 04:15:04 PM

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 150 - Lassen From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21231	KARA KASTEEN	140.00	4/1/2021	EAP	CL
21247	JAMES L. SNELL, PHD/LMFT	90.00	4/14/2021	EAP	CL
21248	LAKESIDE THERAPY - CHRI	210.00	4/14/2021	EAP	CL
21266	JAMES L. SNELL, PHD/LMFT	0.00	5/4/2021	EAP	CL
21267	JAMES L. SNELL, PHD/LMFT	90.00	5/4/2021	EAP	CL
21268	JAMES L. SNELL, PHD/LMFT	90.00	5/4/2021	EAP	CL
21270	LASSEN COUNTY	854.25	5/4/2021	SHRM MEMBERSHIP & ICE CLEATS	CL
21277	US BANK CORPORATE PAY	191.61	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
21278	JAMES L. SNELL, PHD/LMFT	90.00	5/7/2021	EAP	CL
21320	SHRM	1,280.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL
21328	CAROLYN DOTY-JOHNSON,	80.00	6/3/2021	EAP	CL
21355	CAROLYN DOTY-JOHNSON,	80.00	6/21/2021	EAP	CL
21356	CAROLYN DOTY-JOHNSON,	80.00	6/21/2021	EAP	CL
21380	JAMES L. SNELL, PHD/LMFT	90.00	6/28/2021	EAP	CL
21381	JAMES L. SNELL, PHD/LMFT	90.00	6/28/2021	EAP	CL
21386	CALPELRA	1,090.00	6/30/2021	TRINDEL CALPELRA 2021 11/16/21 - 11/19/21 18 REGISTRANTS	CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 160 - Modoc From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21253	STEVE LEE	70.00	4/14/2021	EAP	CL
21273	STEVE LEE	140.00	5/4/2021	EAP	CL
21277	US BANK CORPORATE PAY	191.61	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
21285	STEVE LEE	70.00	5/7/2021	EAP	CL
21320	SHRM	1,489.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL
21386	CALPELRA	2,180.00	6/30/2021	TRINDEL CALPELRA 2021 11/16/21 - 11/19/21 18 REGISTRANTS	CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 170 - Mono From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21281	ANNIE LINAWEAVER MFT	210.00	5/7/2021	EAP	CL
21283	JENNA ORTIZ THERAPY	70.00	5/7/2021	EAP	CL
21349	ALLIANT INSURANCE SERVI	8.75	6/21/2021	MONO COUNTY 21-22 BLANKET NOTARY E&O RENEWAL	CL
21358 21375	CONSTANCE M. HENDERSO ANNIE LINAWEAVER MFT	240.00 240.00	6/21/2021 6/28/2021	EAP EAP	CL CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 180 - Plumas From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21362	COUNTY OF PLUMAS	803.12	6/21/2021	EYEWASH STATION FOR AG. DEPT. ULINE H-5101	CL
	COUNTY OF PLUMAS	975.81	6/21/2021	PARKINGSTOP-LIBRARY,STANDUPDESKRISER-R	CL
21376	COUNTY OF PLUMAS	31.84	6/28/2021	REIMBURSEMENT FOR LIBRARY CARPET PROTECTOR FLOOR MAT	CL
21387	COUNTY OF PLUMAS	111.18	6/30/2021	ANTI-FATIGUE STANDING MAT QTY: 2	CL
	COUNTY OF PLUMAS	280.94	6/30/2021	DIGITAL CAMERA FOR RM INSPECTIONS & SUPPLIES FOR SAFETY MTGS	CL
	COUNTY OF PLUMAS	223.80	6/30/2021	DSR HIGH PERFORMERS ON SAFETY AUDIT GIFT CARDS	CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 190 - San Benito From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21296	COUNTY OF SAN BENITO	2,640.36	5/20/2021	REIMBURSEMENT 1 AED DEVICE. 6 FIRST AID BAGS	CL
21298	DAVID REIKOWSKI, Ph.D.	70.00	5/20/2021	EAP	CL
21323	DR. JENNIFER DENTON, PS	160.00	5/25/2021	EAP	CL
21378	DIANA C. SEHNAL, MSW, LC	240.00	6/28/2021	EAP	CL
21386	CALPELRA	3,270.00	6/30/2021	TRINDEL CALPELRA 2021 11/16/21 - 11/19/21 18 REGISTRANTS	CL

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 200 - Sierra From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21277	US BANK CORPORATE PAY	383.22	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
21320	SHRM	2,978.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL
21324	JUDI BEHLKE	42.97	5/25/2021	TIN CUP DIGGINS PARK CWSM 5/13/21 DRINKS	CL
21333	SHAYLA J ASHMORE	240.00	6/3/2021	EAP	CL
21349	ALLIANT INSURANCE SERVI	315.00	6/21/2021	SIERRA COUNTY 21-24 MOTOR VEHICLE DEFECTIVE TITLE BOND	CL
21366	JUDI BEHLKE	430.96	6/21/2021	SHRM CONFERENCE AIRFARE 9/8/21 - 9/12/21 JUDY BEHLKE	OS

Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 205 - Sutter From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21228	COMMUNITY MEMORIAL M	0.00	4/1/2021	LEADERSHIP TRAINING SUTTER COUNTY MUSEUM	CL
21244	PRISM	68.00	4/14/2021	CLAIM 20191000021 MED MAL DEDUCTIBLE	CL
21251	PROFESSIONAL DEVELOPM	8,970.00	4/14/2021	NACo TUITION HIGH PERFORMANCE LEADERSHIP ACADEMY	CL
21258	COMMUNITY MEMORIAL M	595.00	4/15/2021	LEADERSHIP TRAINING SUTTER COUNTY MUSEUM	CL
21277	US BANK CORPORATE PAY	191.61	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
21284	KANTOLA PRODUCTIONS	544.18	5/7/2021	NEW TRAINING VIDEOS KANTOLA INV#: 249844	CL
21297	COUNTY OF SUTTER	2,150.00	5/20/2021	HEARING TESTING EQUIPMENT FOR CLINIC	CL
21320	SHRM	1,489.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL
21340	PRISM	119.75	6/3/2021	MED MAL DEDUCTIBLE MICHAEL JENSEN D/L 12/18/19	CL
21341	PRISM	951.70	6/3/2021	MED MAL DEDUCTIBLE MICHAEL JANSEN D/L 12/18/19	CL
21371	VERONICA BAUMGARDNER	1,547.67	6/21/2021	SAFETY SWAG / DSR LUNCHEON	CL
21374	AMISTAD ASSOCIATES	3,931.00	6/28/2021	LEADERSHIP DEVELOPMENT SUTTER COUNTY	CL

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Check/Voucher Register - Check register 1010 - General Account - Tri Counties Bank 210 - Trinity From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
21238	Trinity Family Therapy, PC	70.00	4/9/2021	EAP	CL
21261	COUNTY OF TRINITY	423.64	4/20/2021	REIMBURSEMENT FOR ERGONOMIC SIT / STAND DESK	CL
21271	MEGAN BUCEY	105.60	5/4/2021	TRINITY COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21272	NATHAN MADSEN	86.40	5/4/2021	TRINITY COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21277	US BANK CORPORATE PAY	191.61	5/7/2021	CAL CARD 4/15/21 RACHAEL HARTMAN	CL
21287	Trinity Family Therapy, PC	210.00	5/7/2021	EAP	CL
21316	KAYLEA SMITH	24.68	5/20/2021	TRINITY COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL
21320	SHRM	1,489.00	5/20/2021	2021 SHRM CONFERENCE REGISTRATION 10 REGS 8 NEW MEMBER	CL
21339	YONI DESMOND	213.30	6/3/2021	TRINITY COUNTY ANNUAL WELLNESS REIMBURSEMENT	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 120 - Alpine From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
20224		(1,933.34)	6/30/2021	TIBO-549752	CL
55938		(398.11)	6/30/2021	TIBO-549838	CL
64793		(391.00)	6/30/2021	TIBO-549838	CL
70054		(391.00)	6/30/2021	TIBO-549838	CL
70698		(22.64)	6/30/2021	TIBU-600076	CL
72951		(391.00)	6/30/2021	TIBO-549838	CL
74863		(391.00)	6/30/2021	TIBO-549838	CL
76670		(1,748.84)	6/30/2021	TIBU-600161	CL
78147		(391.00)	6/30/2021	TIBO-549838	CL
78318		(391.00)	6/30/2021	TIBO-549838	CL
78779		(391.00)	6/30/2021	TIBO-549838	CL
78978		(391.00)	6/30/2021	TIBO-549838	CL
79217		(391.00)	6/30/2021	TIBO-549838	CL
79452		(391.00)	6/30/2021	TIBO-549838	CL
80034		(391.00)	6/30/2021	TIBO-549838	CL
80419		(391.00)	6/30/2021	TIBO-549838	CL
80503		(580.00)	6/30/2021	TIBU-600161	CL
87203		10.95	4/5/2021	TIBV-600251	CL
		10.95	4/5/2021	TIBX-600093	CL
87264		419.53	4/6/2021	TIBX-600093	CL
87298		80.44	4/12/2021	TIBV-600247	CL
87352		277.87	4/13/2021	TIBU-600161	CL
87441		2,414.25	4/20/2021	TIBU-600161	CL
87458		4,570.50	4/26/2021	TIBV-600251	CL
87461		137.36	4/26/2021	TIBV-600247	CL
87497		910.00	4/27/2021	TIBV-600247	CL
87500		262.22	4/27/2021	TIBX-600144	CL
87546		10.95	5/3/2021	TIBV-600247	CL
		10.95	5/3/2021	TIBX-600093	CL
		10.95	5/3/2021	TIBX-600144	CL
87602		144.00	5/10/2021	TIBX-600144	CL
87736		220.65	5/18/2021	TIBU-600161	CL
87813		10.95	6/1/2021	TIBX-600144	CL
87826		4,422.00	6/1/2021	TIBV-600247	CL
87827		193.05	6/1/2021	TIBX-600144	CL
87853		52.21	6/2/2021	TIBX-600144	CL
87854		144.00	6/2/2021	TIBX-600144	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 120 - Alpine From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87906		9,735.71	6/7/2021	TIBV-600251	OS
87946		2,400.00	6/8/2021	TIBV-600251	CL
87981		52.28	6/14/2021	TIBU-600161	CL
88010		1,023.75	6/21/2021	TIBV-600251	CL
88021		88.00	6/21/2021	TIBR-550481	CL
88048		510.00	6/21/2021	TIBV-600247	CL
88049		515.50	6/21/2021	TIBV-600251	CL
88069		580.00	6/21/2021	TIBV-600251	OS
88080		46.39	6/28/2021	TIBX-600144	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 130 - Colusa From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
73570		(150.28)	6/30/2021	TIBU-600159	CL
74621		(8.82)	6/30/2021	TIBS-600017	CL
78887		(478.70)	6/30/2021	TIBT-600305	CL
81467		(580.00)	6/30/2021	TIBU-600065	CL
87203		10.95	4/5/2021	TIBN-543900	CL
		75.23	4/5/2021	TIBV-600211	CL
		10.95	4/5/2021	TIBW-600066	CL
		70.01	4/5/2021	TIBX-600079	CL
		12.03	4/5/2021	TIBX-600112	CL
87241		152.93	4/5/2021	TIBX-600079	CL
87242		943.50	4/5/2021	TIBV-600211	CL
87273		108.23	4/12/2021	TIBV-600211	CL
87344		172.01	4/13/2021	TIBS-600017	CL
87358		91.85	4/19/2021	TIBV-600211	CL
87424		46.27	4/20/2021	TIBV-600211	CL
87502		340.60	4/27/2021	TIBX-600112	CL
87532		103.09	4/27/2021	TIBX-600079	CL
87546		12.28	5/3/2021	TIBS-600017	CL
		33.46	5/3/2021	TIBV-600211	CL
		35.45	5/3/2021	TIBX-600079	CL
		11.81	5/3/2021	TIBX-600112	CL
87598		335.59	5/10/2021	TIBV-600211	CL
87599		89.96	5/10/2021	TIBV-600211	CL
87600		213.72	5/10/2021	TIBV-600211	CL
87604		131.37	5/10/2021	TIBV-600211	CL
87615		250.00	5/10/2021	TIBW-600066	CL
87720		68.55	5/18/2021	TIBN-543900	CL
87739		87.46	5/24/2021	TIBX-600112	CL
87760		301.67	5/24/2021	TIBV-600211	CL
87775		64.84	5/25/2021	TIBV-600211	CL
87779		470.75	5/25/2021	TIBX-600112	CL
87805		122.30	5/25/2021	TIBS-600017	CL
87806		122.30	5/25/2021	TIBS-600017	CL
87813		13.98	6/1/2021	TIBN-543900	CL
		43.80	6/1/2021	TIBS-600017	CL
		67.43	6/1/2021	TIBV-600211	CL
		10.95	6/1/2021	TIBW-600066	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 130 - Colusa From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		37.85	6/1/2021	TIBX-600112	CL
87821		122.30	6/1/2021	TIBS-600017	CL
87822		113.38	6/1/2021	TIBS-600017	CL
87826		726.00	6/1/2021	TIBW-600066	CL
87908		121.87	6/8/2021	TIBV-600211	CL
87924		129.02	6/8/2021	TIBS-600017	CL
87925		122.30	6/8/2021	TIBS-600017	CL
87926		122.30	6/8/2021	TIBS-600017	CL
87927		122.30	6/8/2021	TIBS-600017	CL
87950		66.82	6/14/2021	TIBV-600211	CL
88007		197.17	6/21/2021	TIBV-600211	CL
88008		120.32	6/21/2021	TIBV-600211	CL
88026		650.00	6/21/2021	TIBW-600066	CL
88038		570.50	6/21/2021	TIBV-600211	CL
		453.50	6/21/2021	TIBX-600112	CL
88089		2,310.00	6/28/2021	TIBV-600211	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 140 - Del Norte From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
30473		(639.15)	6/30/2021	TIBP-549973	CL
32353		(861.14)	6/30/2021	TIBP-549973	CL
42767		(98.27)	6/30/2021	TIBO-549766	CL
56385		(460.00)	6/30/2021	TIBO-549818	CL
57420		(6,250.00)	6/30/2021	TIBN-546674	CL
57606		(6,146.42)	6/30/2021	TIBN-537588	CL
60066		(529.00)	6/30/2021	TIBL-426919	CL
62293		(195.00)	6/30/2021	TIBS-600259	CL
62624		(529.00)	6/30/2021	TIBN-546674	CL
62947		(198.95)	6/30/2021	TIBS-600254	CL
62948		(371.44)	6/30/2021	TIBS-600254	CL
67898		(393.57)	6/30/2021	TIBR-550425	CL
67932		(393.57)	6/30/2021	TIBR-550425	CL
67980		(116.00)	6/30/2021	TIBR-550526	CL
69166		(810.35)	6/30/2021	TIBT-600213	CL
69167		(580.00)	6/30/2021	TIBQ-550372	CL
70698		(10.95)	6/30/2021	TIBO-549641	CL
		(10.95)	6/30/2021	TIBS-600345	CL
71251		(580.00)	6/30/2021	TIBQ-550372	CL
71549		(1,192.69)	6/30/2021	TIBS-600345	CL
78876		(1,406.25)	6/30/2021	TIBT-600286	CL
78877		(956.42)	6/30/2021	TIBT-600286	CL
79100		(543.00)	6/30/2021	TIBS-600258	CL
79440		(268.40)	6/30/2021	TIBV-600202	CL
79549		(84.74)	6/30/2021	TIBV-600210	CL
87203		21.90	4/5/2021	TIBW-600192	CL
		21.26	4/5/2021	TIBX-600032	CL
87260		543.00	4/5/2021	TIBS-600258	CL
87287		359.73	4/12/2021	TIBX-600138	CL
87309		697.20	4/12/2021	TIBX-600032	CL
87335		83.21	4/13/2021	TIBW-600173	CL
87346		179.14	4/13/2021	TIBX-600138	CL
87354		2,106.29	4/13/2021	TIBS-600258	CL
87405		543.00	4/19/2021	TIBS-600258	CL
87433		179.14	4/20/2021	TIBX-600140	CL
87434		150.73	4/20/2021	TIBX-600140	CL
87454		467.48	4/26/2021	TIBX-600141	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 140 - Del Norte From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87458		3,283.50	4/26/2021	TIBS-600258	CL
87479		1,420.00	4/26/2021	TIBX-600032	CL
87504		650.00	4/27/2021	TIBS-600248	CL
87514		100.61	4/27/2021	TIBX-600140	CL
87517		8.83	4/27/2021	TIBX-600140	CL
87518		6.96	4/27/2021	TIBX-600141	CL
87540		56.00	4/27/2021	TIBX-600059	CL
87546		10.95	5/3/2021	TIBS-600248	CL
		18.30	5/3/2021	TIBW-600173	CL
		10.95	5/3/2021	TIBX-600003	CL
		10.95	5/3/2021	TIBX-600059	CL
		21.90	5/3/2021	TIBX-600138	CL
		44.52	5/3/2021	TIBX-600140	CL
		22.49	5/3/2021	TIBX-600141	CL
87558		449.07	5/3/2021	TIBX-600003	CL
87570		1,000.00	5/3/2021	TIBS-600258	CL
87579		110.88	5/3/2021	TIBW-600196	CL
87580		60.00	5/3/2021	TIBR-550526	CL
87581		543.00	5/3/2021	TIBS-600258	CL
87588		105.77	5/4/2021	TIBX-600140	CL
87614		8.83	5/10/2021	TIBX-600147	CL
87623		150.73	5/10/2021	TIBX-600147	CL
87624		107.75	5/10/2021	TIBX-600147	CL
87625		533.62	5/10/2021	TIBX-600140	CL
87667		70.56	5/11/2021	TIBW-600196	CL
87693		298.50	5/17/2021	TIBS-600248	CL
87706		174.72	5/17/2021	TIBW-600173	CL
87708		543.00	5/17/2021	TIBS-600258	CL
87718		500.00	5/18/2021	TIBX-600032	CL
87719		63.02	5/18/2021	TIBS-600248	CL
87725		99.15	5/18/2021	TIBX-600003	CL
87731		105.47	5/18/2021	TIBX-600141	CL
87747		77.33	5/24/2021	TIBX-600140	CL
87748		11.70	5/24/2021	TIBX-600140	CL
87790		100.61	5/25/2021	TIBX-600140	CL
87813		32.89	6/1/2021	TIBS-600248	CL
		10.95	6/1/2021	TIBW-600192	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 140 - Del Norte From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		18.30	6/1/2021	TIBW-600196	CL
		13.97	6/1/2021	TIBX-600003	CL
		10.95	6/1/2021	TIBX-600032	CL
		64.31	6/1/2021	TIBX-600140	CL
		10.95	6/1/2021	TIBX-600141	CL
		33.86	6/1/2021	TIBX-600147	CL
87825		645.26	6/1/2021	TIBW-600192	CL
87826		594.00	6/1/2021	TIBS-600248	CL
87831		941.31	6/1/2021	TIBS-600258	CL
87844		543.00	6/1/2021	TIBS-600258	CL
87997		543.00	6/14/2021	TIBS-600258	CL
88039		2,510.01	6/21/2021	TIBS-600258	CL
88088		13.00	6/28/2021	TIBX-600140	CL
88089		2,244.00	6/28/2021	TIBX-600032	CL
88106		543.00	6/28/2021	TIBS-600258	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 150 - Lassen From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
19409		(93.47)	6/30/2021	TIBO-549709	CL
33483		(391.00)	6/30/2021	TIBO-549741	CL
57131		(450.74)	6/30/2021	TIBQ-550184	CL
57219		(1,969.35)	6/30/2021	TIBR-550476	CL
59880		(375.36)	6/30/2021	TIBR-550600	CL
62214		(580.00)	6/30/2021	TIBS-600077	CL
63852		(70.56)	6/30/2021	TIBT-600036	CL
64225		(1,032.00)	6/30/2021	GHC0012788	CL
65627		(6,985.23)	6/30/2021	TIBT-600052	CL
67271		(121.98)	6/30/2021	TIBQ-550277	CL
69169		(118.13)	6/30/2021	TIBT-600197	CL
69170		(2,480.05)	6/30/2021	TIBT-600186	CL
69172		(523.00)	6/30/2021	TIBT-600288	CL
69173		(805.00)	6/30/2021	TIBT-600197	CL
69779		(82.85)	6/30/2021	TIBT-600258	CL
70698		(13.31)	6/30/2021	TIBS-600283	CL
		(13.31)	6/30/2021	TIBT-600186	CL
		(13.31)	6/30/2021	TIBU-600001	CL
73115		(127.89)	6/30/2021	TIBU-600150	CL
73116		(80.77)	6/30/2021	TIBU-600165	CL
73231		(320.46)	6/30/2021	TIBT-600204	CL
74883		(81.75)	6/30/2021	TIBN-543247	CL
76175		(1,303.22)	6/30/2021	TIBT-600258	CL
77447		(1,303.22)	6/30/2021	TIBT-600258	CL
78881		(129.92)	6/30/2021	TIBT-600233	CL
79911		(352.00)	6/30/2021	TIBV-600028	CL
87203		86.71	4/5/2021	TIBM-530944	CL
		10.95	4/5/2021	TIBN-537456	CL
		10.95	4/5/2021	TIBQ-550159	CL
		16.26	4/5/2021	TIBS-600072	CL
		27.21	4/5/2021	TIBT-600166	CL
		10.95	4/5/2021	TIBW-600133	CL
		15.26	4/5/2021	TIBW-600158	CL
		21.90	4/5/2021	TIBX-600035	CL
		10.95	4/5/2021	TIBX-600076	CL
		44.39	4/5/2021	TIBX-600108	CL
		10.95	4/5/2021	TIBX-600110	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		10.95	4/5/2021	TIBX-600117	CL
		253.41	4/5/2021	TIBX-600126	CL
87211		97.75	4/5/2021	TIBW-600158	CL
87212		73.76	4/5/2021	TIBX-600108	CL
87252		580.00	4/5/2021	TIBU-600129	CL
87258		1,123.46	4/5/2021	TIBX-600132	CL
87263		70.90	4/6/2021	TIBW-600158	CL
87268		209.05	4/6/2021	TIBX-600035	CL
87270		144.84	4/6/2021	TIBN-537456	CL
87278		73.76	4/12/2021	TIBW-600158	CL
87295		146.55	4/12/2021	TIBT-600166	CL
87298		193.05	4/12/2021	TIBX-600108	CL
		193.05	4/12/2021	TIBX-600132	CL
87300		368.00	4/12/2021	TIBT-600166	CL
		463.00	4/12/2021	TIBX-600035	CL
87303		580.00	4/12/2021	TIBV-600020	CL
87310		1,343.36	4/12/2021	TIBX-600035	CL
87316		146.06	4/12/2021	TIBV-600192	CL
87322		580.00	4/12/2021	TIBT-600233	CL
87326		163.42	4/12/2021	TIBL-503213	CL
87327		160.49	4/12/2021	TIBX-600132	CL
87330		26.43	4/12/2021	TIBW-600074	OS
87331		332.07	4/12/2021	TIBV-600028	CL
87339		36.30	4/13/2021	TIBX-600132	CL
87353		229.90	4/13/2021	TIBT-600166	CL
		478.00	4/13/2021	TIBV-600028	CL
87357		1,980.00	4/13/2021	TIBW-600074	CL
87371		97.75	4/19/2021	TIBX-600109	CL
87375		20.71	4/19/2021	TIBW-600158	CL
87382		162.85	4/19/2021	TIBX-600132	CL
87395		232.96	4/19/2021	TIBT-600166	CL
87402		580.00	4/19/2021	TIBU-600129	CL
87411		266.30	4/20/2021	TIBX-600109	CL
87412		747.51	4/20/2021	TIBX-600108	CL
87417		73.76	4/20/2021	TIBS-600174	CL
87418		73.76	4/20/2021	TIBX-600109	CL
87427		259.29	4/20/2021	TIBX-600135	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87463		580.00	4/26/2021	TIBV-600020	CL
87467		969.85	4/26/2021	TIBV-600249	CL
87470		1,343.36	4/26/2021	TIBX-600035	CL
87480		580.00	4/26/2021	TIBT-600233	CL
87483		163.42	4/26/2021	TIBL-503213	CL
87487		332.06	4/26/2021	TIBV-600028	CL
87505		73.76	4/27/2021	TIBX-600108	CL
87508		78.46	4/27/2021	TIBV-600028	CL
87509		78.46	4/27/2021	TIBX-600132	CL
87512		138.74	4/27/2021	TIBX-600035	CL
87525		1,747.62	4/27/2021	TIBX-600035	CL
87546		21.90	5/3/2021	TIBN-537456	CL
		16.26	5/3/2021	TIBS-600174	CL
		10.95	5/3/2021	TIBT-600166	CL
		14.41	5/3/2021	TIBV-600028	CL
		39.31	5/3/2021	TIBW-600158	CL
		32.85	5/3/2021	TIBX-600035	CL
		27.21	5/3/2021	TIBX-600108	CL
		42.47	5/3/2021	TIBX-600109	CL
		145.08	5/3/2021	TIBX-600126	CL
		506.87	5/3/2021	TIBX-600132	CL
		16.59	5/3/2021	TIBX-600135	CL
87548		390.43	5/3/2021	TIBX-600126	CL
87549		683.49	5/3/2021	TIBX-600132	CL
87550		313.38	5/3/2021	TIBX-600132	CL
87551		262.67	5/3/2021	TIBX-600132	CL
87556		144.84	5/3/2021	TIBN-537456	CL
87562		23.57	5/3/2021	TIBL-503213	CL
87563		184.40	5/3/2021	TIBT-600166	CL
87574		580.00	5/3/2021	TIBU-600129	CL
87601		226.24	5/10/2021	TIBW-600158	CL
87606		184.31	5/10/2021	TIBX-600035	CL
87607		134.99	5/10/2021	TIBX-600035	CL
87608		134.99	5/10/2021	TIBX-600035	CL
87609		134.99	5/10/2021	TIBX-600035	CL
87610		134.99	5/10/2021	TIBX-600035	CL
87638		580.00	5/10/2021	TIBV-600020	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87648		1,343.36	5/10/2021	TIBX-600035	CL
87656		580.00	5/10/2021	TIBT-600233	CL
87659		163.42	5/10/2021	TIBL-503213	CL
87668		46.72	5/11/2021	TIBV-600028	CL
87672		57.63	5/11/2021	TIBW-600158	CL
87680		146.55	5/11/2021	TIBT-600166	CL
87683		202.70	5/11/2021	TIBX-600132	CL
87696		345.00	5/17/2021	TIBT-600166	CL
87697		58.71	5/17/2021	TIBL-503213	CL
87703		580.00	5/17/2021	TIBU-600129	CL
87715		200.57	5/18/2021	TIBX-600108	CL
87721		138.74	5/18/2021	TIBX-600035	CL
87724		57.47	5/18/2021	TIBX-600109	CL
87730		157.43	5/18/2021	TIBX-600076	CL
87741		625.00	5/24/2021	TIBV-600192	CL
87749		19.75	5/24/2021	TIBN-537456	CL
87751		580.00	5/24/2021	TIBV-600020	CL
87758		1,343.36	5/24/2021	TIBX-600035	CL
87766		580.00	5/24/2021	TIBT-600233	CL
87768		163.42	5/24/2021	TIBL-503213	CL
87777		226.24	5/25/2021	TIBW-600158	CL
87778		410.81	5/25/2021	TIBX-600108	CL
87780		269.98	5/25/2021	TIBX-600035	CL
87783		78.46	5/25/2021	TIBV-600028	CL
87813		10.95	6/1/2021	TIBT-600166	CL
		25.36	6/1/2021	TIBV-600028	CL
		10.95	6/1/2021	TIBV-600192	CL
		40.98	6/1/2021	TIBW-600158	CL
		76.65	6/1/2021	TIBX-600035	CL
		10.95	6/1/2021	TIBX-600076	CL
		32.85	6/1/2021	TIBX-600108	CL
		18.81	6/1/2021	TIBX-600109	CL
87814		102.16	6/1/2021	TIBX-600108	CL
87826		1,798.50	6/1/2021	TIBV-600028	CL
		4,818.00	6/1/2021	TIBW-600074	CL
87841		580.00	6/1/2021	TIBU-600129	CL
87865		138.74	6/2/2021	TIBX-600035	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 150 - Lassen From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87885		580.00	6/7/2021	TIBV-600020	CL
87888		1,343.36	6/7/2021	TIBX-600035	CL
87897		580.00	6/7/2021	TIBT-600233	CL
87900		163.42	6/7/2021	TIBL-503213	CL
87911		171.38	6/8/2021	TIBU-600129	CL
87913		269.98	6/8/2021	TIBX-600035	CL
87918		63.19	6/8/2021	TIBX-600108	CL
87919		57.63	6/8/2021	TIBW-600158	CL
87936		124.57	6/8/2021	TIBT-600166	CL
87967		125.17	6/14/2021	TIBN-537456	CL
87980		345.00	6/14/2021	TIBT-600166	CL
87992		580.00	6/14/2021	TIBU-600129	CL
88013		103.70	6/21/2021	TIBX-600158	CL
88014		73.76	6/21/2021	TIBS-600072	CL
88015		73.76	6/21/2021	TIBL-503213	CL
88016		73.76	6/21/2021	TIBL-503213	CL
88041		580.00	6/21/2021	TIBV-600020	CL
88045		80.64	6/21/2021	TIBT-600166	CL
88051		1,343.36	6/21/2021	TIBX-600035	CL
88059		580.00	6/21/2021	TIBT-600233	CL
88063		163.42	6/21/2021	TIBL-503213	CL
88072		73.76	6/22/2021	TIBW-600158	CL
88073		73.76	6/22/2021	TIBX-600109	CL
88081		111.32	6/28/2021	TIBU-600129	CL
88089		231.00	6/28/2021	TIBT-600197	CL
88095		127.24	6/28/2021	TIBX-600108	OS
88101		580.00	6/28/2021	TIBU-600129	CL

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Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
78883		(376.00)	6/30/2021	TIBR-550606	CL
87203		30.45	4/5/2021	TIBV-600046	CL
		10.95	4/5/2021	TIBV-600223	CL
		10.95	4/5/2021	TIBW-600207	CL
		10.95	4/5/2021	TIBX-600017	CL
		422.66	4/5/2021	TIBX-600085	CL
		22.37	4/5/2021	TIBX-600102	CL
87244		3,470.23	4/5/2021	TIBV-600046	CL
87248		445.50	4/5/2021	TIBU-600280	CL
87275		253.71	4/12/2021	TIBV-600046	CL
87279		65.73	4/12/2021	TIBV-600046	CL
87280		85.06	4/12/2021	TIBX-600102	CL
87298		659.59	4/12/2021	TIBW-600207	CL
87300		472.50	4/12/2021	TIBX-600017	CL
87314		1,226.16	4/12/2021	TIBX-600085	CL
87321		3,481.29	4/12/2021	TIBV-600223	CL
87328		165.60	4/12/2021	TIBN-541928	CL
87345		81.04	4/13/2021	TIBX-600085	CL
87381		93.75	4/19/2021	TIBX-600017	CL
87389		406.00	4/19/2021	TIBN-541928	CL
87392		1,428.92	4/19/2021	TIBV-600046	CL
87458		2,112.00	4/26/2021	TIBQ-550302	CL
		1,749.00	4/26/2021	TIBV-600046	CL
		1,468.50	4/26/2021	TIBV-600223	CL
87473		1,226.16	4/26/2021	TIBX-600085	CL
87516		113.53	4/27/2021	TIBT-600075	CL
87526		2,375.00	4/27/2021	TIBU-600127	CL
87536		136.90	4/27/2021	TIBN-541928	CL
87546		40.28	5/3/2021	TIBN-541928	CL
		10.95	5/3/2021	TIBT-600075	CL
		10.95	5/3/2021	TIBU-600127	CL
		21.90	5/3/2021	TIBV-600046	CL
		23.93	5/3/2021	TIBX-600017	CL
		35.02	5/3/2021	TIBX-600085	CL
		10.95	5/3/2021	TIBX-600102	CL
87567		1,428.92	5/3/2021	TIBV-600046	CL
87645		812.00	5/10/2021	TIBX-600017	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87651		1,226.16	5/10/2021	TIBX-600085	CL
87671		33.61	5/11/2021	TIBV-600046	CL
87691		93.75	5/17/2021	TIBW-600207	CL
87699		1,428.92	5/17/2021	TIBV-600046	CL
87722		38.35	5/18/2021	TIBX-600120	CL
87729		106.68	5/18/2021	TIBX-600017	CL
87743		69.54	5/24/2021	TIBX-600085	CL
87755		647.92	5/24/2021	TIBX-600017	CL
87756		374.77	5/24/2021	TIBX-600017	CL
87762		1,226.16	5/24/2021	TIBX-600085	CL
87791		360.36	5/25/2021	TIBV-600046	CL
87792		225.19	5/25/2021	TIBW-600207	CL
87807		122.14	5/25/2021	TIBV-600046	CL
87809		81.04	5/25/2021	TIBV-600046	CL
87813		98.19	6/1/2021	TIBV-600046	CL
		38.00	6/1/2021	TIBW-600207	CL
		35.14	6/1/2021	TIBX-600017	CL
		20.59	6/1/2021	TIBX-600085	CL
		10.95	6/1/2021	TIBX-600095	CL
		12.64	6/1/2021	TIBX-600120	CL
87815		91.83	6/1/2021	TIBX-600095	CL
87823		940.83	6/1/2021	TIBV-600046	CL
87829		415.50	6/1/2021	TIBX-600085	CL
87833		487.20	6/1/2021	TIBV-600046	CL
87834		1,428.92	6/1/2021	TIBV-600046	CL
87866		801.98	6/2/2021	TIBX-600095	CL
87878		4,357.53	6/7/2021	TIBX-600017	CL
87893		1,226.16	6/7/2021	TIBX-600085	CL
87909		211.89	6/8/2021	TIBX-600017	CL
87940		386.10	6/8/2021	TIBX-600120	CL
87986		1,428.92	6/14/2021	TIBV-600046	CL
87996		193.05	6/14/2021	TIBX-600085	CL
88024		263.19	6/21/2021	TIBX-600139	CL
88054		1,226.16	6/21/2021	TIBX-600085	CL
88084		400.15	6/28/2021	TIBX-600085	CL
88085		81.04	6/28/2021	TIBX-600085	CL
88087		284.41	6/28/2021	TIBX-600085	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 160 - Modoc From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
88089		1,584.00	6/28/2021	TIBU-600127	CL
88094		1,428.92	6/28/2021	TIBV-600046	CL
88104		193.05	6/28/2021	TIBX-600120	CL
88107		180.00	6/28/2021	TIBW-600207	CL

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Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
17429		(1,938.46)	6/30/2021	TIBN-545496	CL
55057		(250.00)	6/30/2021	TIBF-504487	CL
57909		(1,697.45)	6/30/2021	TIBR-550468	CL
59539		(567.69)	6/30/2021	TIBR-550575	CL
60201		(64.84)	6/30/2021	TIBS-600167	CL
64222		(5,089.50)	6/30/2021	GHC0007766	CL
65337		(284.24)	6/30/2021	TIBF-504487	CL
65879		(222.18)	6/30/2021	TIBO-550372	CL
66347		(95.93)	6/30/2021	TIAX-453700	CL
66841		(376.11)	6/30/2021	TIBF-504487	CL
67015		(852.13)	6/30/2021	TIBS-600272	CL
67088		(1,370.55)	6/30/2021	TIBT-600070	CL
67955		(326.43)	6/30/2021	TIBB-453446	CL
68554		(64.81)	6/30/2021	TIBN-543259	CL
69171		(527.26)	6/30/2021	TIBF-504487	CL
70391		(300.00)	6/30/2021	TIBT-600255	CL
70698		(10.95)	6/30/2021	TIBT-600255	CL
74098		(625.00)	6/30/2021	TIBS-600130	CL
74621		(24.44)	6/30/2021	TIAW-453606	CL
75875		(580.00)	6/30/2021	TIBR-550486	CL
76863		(817.10)	6/30/2021	TIBS-600272	CL
78788		(580.00)	6/30/2021	TIBS-600130	CL
78884		(373.88)	6/30/2021	TIBT-600009	CL
78886		(1,648.30)	6/30/2021	TIBV-600139	CL
80123		(1,648.30)	6/30/2021	TIBV-600139	CL
87203		10.95	4/5/2021	TIBS-600293	CL
		10.95	4/5/2021	TIBX-600037	CL
		10.95	4/5/2021	TIBX-600044	CL
		12.52	4/5/2021	TIBX-600123	CL
87214		101.72	4/5/2021	TIBX-600044	CL
87225		105.73	4/5/2021	TIBX-600037	CL
87251		580.00	4/5/2021	TIBU-600274	CL
87257		193.05	4/5/2021	TIBV-600255	CL
87259		428.27	4/5/2021	TIAW-453606	CL
87294		320.79	4/12/2021	TIBV-600255	CL
87298		193.05	4/12/2021	TIBX-600090	CL
		193.05	4/12/2021	TIBX-600123	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87299		10.90	4/12/2021	TIBX-600123	CL
87305		30.00	4/12/2021	TIBX-600090	CL
87332		473.94	4/12/2021	TIBS-600311	CL
87338		125.04	4/13/2021	TIBS-600311	CL
87350		80.44	4/13/2021	TIBV-600255	CL
		80.44	4/13/2021	TIBX-600123	CL
87374		1,247.21	4/19/2021	TIBX-600037	OS
87386		80.44	4/19/2021	TIBX-600123	CL
87401		580.00	4/19/2021	TIBU-600274	CL
87415		599.04	4/20/2021	TIBX-600123	CL
87423		290.65	4/20/2021	TIAW-453606	CL
87458		334.50	4/26/2021	TIBR-550486	CL
87460		472.50	4/26/2021	TIBX-600044	CL
87468		108.64	4/26/2021	TIBX-600123	CL
87488		473.94	4/26/2021	TIBS-600311	CL
87515		310.18	4/27/2021	TIBX-600044	CL
87537		176.25	4/27/2021	TIBX-600123	CL
87541		9.79	4/27/2021	TIBX-600123	CL
87542		260.29	4/27/2021	TIBV-600255	CL
87543		239.26	4/27/2021	TIBX-600123	CL
87545		362.88	4/27/2021	TIBX-600044	CL
87546		32.85	5/3/2021	TIAW-453606	CL
		10.95	5/3/2021	TIBS-600311	CL
		21.90	5/3/2021	TIBV-600255	CL
		35.16	5/3/2021	TIBX-600037	CL
		21.90	5/3/2021	TIBX-600044	CL
		55.51	5/3/2021	TIBX-600123	CL
87573		580.00	5/3/2021	TIBU-600274	CL
87583		2,695.03	5/3/2021	TIBC-453629	CL
87593		500.00	5/4/2021	TIBO-550372	CL
87594		1,000.00	5/4/2021	TIBO-550372	CL
87613		125.04	5/10/2021	TIBX-600044	CL
87633		80.44	5/10/2021	TIBX-600123	CL
87635		406.00	5/10/2021	TIBX-600123	CL
87636		202.12	5/10/2021	TIBV-600255	CL
87641		792.96	5/10/2021	TIBS-600130	CL
87642		79.30	5/10/2021	TIBS-600130	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87660		180.00	5/10/2021	TIBX-600123	CL
87662		473.94	5/10/2021	TIBS-600311	CL
87670		177.33	5/11/2021	TIBR-550486	CL
87692		111.45	5/17/2021	TIBX-600123	CL
87696		345.00	5/17/2021	TIBX-600090	CL
87697		445.85	5/17/2021	TIAW-453606	CL
87702		580.00	5/17/2021	TIBU-600274	CL
87707		5.48	5/17/2021	TIBX-600123	CL
87723		147.45	5/18/2021	TIBB-453446	CL
87742		106.28	5/24/2021	TIBX-600044	CL
87771		473.94	5/24/2021	TIBS-600311	CL
87812		207.03	5/25/2021	TIBX-600123	CL
87813		10.95	6/1/2021	TIBB-453446	CL
		10.95	6/1/2021	TIBR-550486	CL
		32.85	6/1/2021	TIBX-600044	CL
		23.37	6/1/2021	TIBX-600123	CL
87829		406.00	6/1/2021	TIBX-600044	CL
87840		580.00	6/1/2021	TIBU-600274	CL
87845		2,957.06	6/1/2021	TIBX-600090	CL
87874		5.00	6/2/2021	TIBX-600157	CL
87875		20.00	6/2/2021	TIBX-600157	CL
87876		73.80	6/2/2021	TIBX-600157	CL
87883		63.19	6/7/2021	TIBV-600255	CL
87905		473.94	6/7/2021	TIBS-600311	CL
87916		125.04	6/8/2021	TIBX-600044	CL
87941		383.00	6/8/2021	TIBX-600044	CL
87973		408.27	6/14/2021	TIBX-600123	CL
87985		375.00	6/14/2021	TIBV-600255	CL
87991		580.00	6/14/2021	TIBU-600274	CL
88022		211.41	6/21/2021	TIBU-600274	CL
88023		125.04	6/21/2021	TIBU-600274	CL
88044		2,290.28	6/21/2021	TIBX-600123	CL
88068		473.94	6/21/2021	TIBS-600311	CL
88100		580.00	6/28/2021	TIBU-600274	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
17463		(980.44)	6/30/2021	TIBN-548140	CL
18993		(460.00)	6/30/2021	TIBN-548825	CL
19731		(82.04)	6/30/2021	TIBO-549678	CL
19756		(350.20)	6/30/2021	TIBN-548825	CL
23499		(93.99)	6/30/2021	TIBO-549805	CL
30153		(76.87)	6/30/2021	TIBB-362803	CL
38087		(391.25)	6/30/2021	TIBP-549985	CL
43024		(161.55)	6/30/2021	TIBB-362803	CL
55834		(217.12)	6/30/2021	TIBM-550332	CL
56730		(1,389.06)	6/30/2021	TIBF-364258	CL
64223		(3,621.00)	6/30/2021	GHC0012668	CL
64224		(1,734.00)	6/30/2021	GHC0008631	CL
64405		(180.00)	6/30/2021	TIBT-600046	CL
65254		(131.69)	6/30/2021	TIBB-362803	CL
66545		(1,050.00)	6/30/2021	TIBP-550252	CL
69164		(2,463.07)	6/30/2021	TIBT-600046	CL
69305		(84.20)	6/30/2021	TIBE-364238	CL
69306		(162.12)	6/30/2021	TIBU-600008	CL
69725		(235.00)	6/30/2021	TIBU-600017	CL
70391		(60.00)	6/30/2021	TIBT-600253	CL
70402		(110.20)	6/30/2021	TIBS-600196	CL
71065		(574.50)	6/30/2021	TIBB-362803	CL
		(480.84)	6/30/2021	TIBF-362819	CL
73270		(1,274.14)	6/30/2021	TIBT-600216	CL
73567		(1,219.58)	6/30/2021	TIBU-600186	CL
74621		(201.93)	6/30/2021	TIBT-600046	CL
		(12.18)	6/30/2021	TIBT-600303	CL
81033		(1,126.17)	6/30/2021	TIBV-600221	CL
81168		(240.00)	6/30/2021	TIBM-550333	CL
81233		(3,560.04)	6/30/2021	TIBS-600342	CL
81239		(750.86)	6/30/2021	TIBV-600221	CL
87203		10.95	4/5/2021	TIBA-362792	CL
		10.95	4/5/2021	TIBS-600156	CL
		458.00	4/5/2021	TIBT-600046	CL
		36.36	4/5/2021	TIBT-600253	CL
		10.95	4/5/2021	TIBU-600045	CL
		10.95	4/5/2021	TIBV-600049	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		21.90	4/5/2021	TIBX-600070	CL
		4,988.78	4/5/2021	TIBX-600113	CL
87206		444.47	4/5/2021	TIBT-600046	CL
87207		444.47	4/5/2021	TIBT-600046	CL
87216		8.83	4/5/2021	TIBX-600113	CL
87221		207.03	4/5/2021	TIBT-600046	CL
87233		272.49	4/5/2021	TIBX-600113	CL
87236		52.62	4/5/2021	TIBS-600156	CL
87237		272.76	4/5/2021	TIBX-600113	CL
87238		82.52	4/5/2021	TIBX-600113	CL
87239		104.25	4/5/2021	TIBX-600113	CL
87245		580.00	4/5/2021	TIBS-600342	CL
87250		838.41	4/5/2021	TIBX-600113	CL
87253		580.00	4/5/2021	TIBT-600253	CL
87269		32.42	4/6/2021	TIBT-600253	CL
87271		119.77	4/6/2021	TIBX-600113	CL
87274		111.97	4/12/2021	TIAS-362786	CL
87291		119.53	4/12/2021	TIBX-600113	CL
87292		966.82	4/12/2021	TIBX-600113	CL
87298		353.93	4/12/2021	TIBX-600113	CL
87299		217.58	4/12/2021	TIBF-362817	CL
87300		425.00	4/12/2021	TIBA-362782	CL
87312		146.88	4/12/2021	TIBC-362799	CL
87329		150.00	4/12/2021	TIBX-600113	CL
87352		773.53	4/13/2021	TIBV-600049	CL
		528.51	4/13/2021	TIBV-600103	CL
87388		9.50	4/19/2021	TIBS-600342	CL
87389		315.00	4/19/2021	TIBX-600070	CL
87396		580.00	4/19/2021	TIBS-600342	CL
87403		580.00	4/19/2021	TIBT-600253	CL
87419		362.35	4/20/2021	TIAS-362786	CL
87442		86.08	4/26/2021	TIBX-600104	CL
87458		693.00	4/26/2021	TIBN-548140	CL
		643.50	4/26/2021	TIBV-600185	CL
87472		146.88	4/26/2021	TIBC-362799	CL
87477		92.06	4/26/2021	TIBX-600113	CL
87484		54.88	4/26/2021	TIBA-362792	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87498		108.77	4/27/2021	TIAS-362786	CL
87499		153.35	4/27/2021	TIAS-362786	CL
87506		74.42	4/27/2021	TIAS-362786	CL
87507		74.42	4/27/2021	TIAS-362786	CL
87519		8.83	4/27/2021	TIBX-600113	CL
87529		91.03	4/27/2021	TIBX-600070	CL
87546		139.90	5/3/2021	TIAS-362786	CL
		10.95	5/3/2021	TIBS-600156	CL
		21.90	5/3/2021	TIBT-600046	CL
		10.95	5/3/2021	TIBT-600253	CL
		10.95	5/3/2021	TIBX-600070	CL
		10.95	5/3/2021	TIBX-600104	CL
		78.36	5/3/2021	TIBX-600113	CL
87561		16.50	5/3/2021	TIBV-600185	CL
87562		23.35	5/3/2021	TIBT-600046	CL
87563		815.50	5/3/2021	TIBA-362792	CL
87568		580.00	5/3/2021	TIBS-600342	CL
87575		580.00	5/3/2021	TIBT-600253	CL
87578		18.33	5/3/2021	TIBX-600127	CL
87584		16,095.00	5/3/2021	TIBV-600049	CL
87591		100.01	5/4/2021	TIBX-600113	CL
87650		146.88	5/10/2021	TIBC-362799	CL
87666		211.89	5/11/2021	TIAS-362786	CL
87682		217.58	5/11/2021	TIBF-362817	CL
87685		57.63	5/17/2021	TIBX-600070	CL
87697		24.09	5/17/2021	TIBC-362799	CL
		19.88	5/17/2021	TIBS-600342	CL
		23.35	5/17/2021	TIBT-600046	CL
		443.28	5/17/2021	TIBX-600113	CL
87700		580.00	5/17/2021	TIBS-600342	CL
87704		580.00	5/17/2021	TIBT-600253	CL
87714		49,048.57	5/17/2021	TIBS-600342	CL
87716		111.97	5/18/2021	TIAS-362786	CL
87736		2,023.20	5/18/2021	TIBV-600049	CL
		404.28	5/18/2021	TIBV-600103	CL
87740		125.04	5/24/2021	TIBX-600103	CL
87749		464.48	5/24/2021	TIBP-550074	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 180 - Plumas

From 4/1/2021	Through 6/30/2021
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Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87761		146.88	5/24/2021	TIBC-362799	CL
87782		251.18	5/25/2021	TIAS-362786	CL
87784		171.38	5/25/2021	TIBG-362830	CL
87785		171.38	5/25/2021	TIBG-362830	CL
87786		326.87	5/25/2021	TIBG-362830	CL
87797		39.84	5/25/2021	TIBX-600113	CL
87798		125.04	5/25/2021	TIBX-600127	CL
87811		124.57	5/25/2021	TIBN-539902	CL
87813		64.04	6/1/2021	TIAS-362786	CL
		43.80	6/1/2021	TIBG-362830	CL
		10.95	6/1/2021	TIBN-539902	CL
		18.96	6/1/2021	TIBX-600070	CL
		10.95	6/1/2021	TIBX-600103	CL
		21.90	6/1/2021	TIBX-600113	CL
		10.95	6/1/2021	TIBX-600127	CL
87826		346.50	6/1/2021	TIAS-362786	CL
87828		349.66	6/1/2021	TIBP-550074	CL
87829		368.00	6/1/2021	TIBN-539902	CL
87842		580.00	6/1/2021	TIBT-600253	CL
87855		101.01	6/2/2021	TIBF-362817	CL
87856		154.85	6/2/2021	TIBC-362799	CL
87868		776.23	6/2/2021	TIBG-362830	CL
87877		8,731.31	6/2/2021	TIAZ-362779	CL
87879		1,520.53	6/7/2021	TIBT-600253	CL
87880		31.98	6/7/2021	TIBT-600253	CL
87881		31.98	6/7/2021	TIBT-600253	CL
87890		146.88	6/7/2021	TIBC-362799	OS
87901		6,314.20	6/7/2021	TIAR-363522	CL
87902		10.38	6/7/2021	TIBP-550074	CL
87910		228.47	6/8/2021	TIBT-600046	CL
87966		580.36	6/14/2021	TIBX-600155	CL
87980		345.00	6/14/2021	TIBA-362792	CL
87981		676.48	6/14/2021	TIBV-600049	CL
		255.00	6/14/2021	TIBV-600103	CL
87993		580.00	6/14/2021	TIBT-600253	CL
88034		243.68	6/21/2021	TIBX-600113	CL
88038		453.50	6/21/2021	TIBN-539902	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 180 - Plumas From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		491.50	6/21/2021	TIBV-600103	CL
88053		146.88	6/21/2021	TIBC-362799	OS
88082		134.27	6/28/2021	TIBC-362799	CL
88089		99.00	6/28/2021	TIBO-549678	CL
88090		217.58	6/28/2021	TIBF-362817	CL
88091		406.00	6/28/2021	TIBN-539902	CL
88098		650.00	6/28/2021	TIBP-549857	OS
88102		580.00	6/28/2021	TIBT-600253	CL
88118		23.35	6/29/2021	TIBT-600046	CL

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Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
18699		(53.20)	6/30/2021	TIBN-544337	CL
19264		(70.09)	6/30/2021	TIBO-549617	CL
19520		(251.87)	6/30/2021	TIBO-549668	CL
32085		(170.78)	6/30/2021	TIBM-533666	CL
35934		(320.00)	6/30/2021	TIBQ-550244	CL
42598		(1,034.14)	6/30/2021	TIBP-550100	CL
59934		(96.73)	6/30/2021	TIBM-527406	CL
61180		(86.88)	6/30/2021	TIBS-600297	CL
64275		(66.71)	6/30/2021	TIBR-550493	CL
64657		(976.57)	6/30/2021	TIBQ-550240	CL
67117		(1,230.43)	6/30/2021	TIBS-600115	CL
67753		(1,846.60)	6/30/2021	TIBT-600149	CL
68479		(1,040.62)	6/30/2021	TIBS-600154	CL
68842		(29,750.00)	6/30/2021	TIBP-550503	CL
69165		(196.65)	6/30/2021	TIBR-550543	CL
69168		(607.50)	6/30/2021	TIBT-600149	CL
69626		(126.38)	6/30/2021	TIBS-600115	CL
70053		(1,040.62)	6/30/2021	TIBS-600154	CL
70175		(112.47)	6/30/2021	TIBN-545375	CL
70417		(119.24)	6/30/2021	TIBT-600027	CL
70698		(14.58)	6/30/2021	TIBT-600214	CL
		(16.48)	6/30/2021	TIBU-600061	CL
72446		(59.50)	6/30/2021	TIBT-600158	CL
73713		(1,215.00)	6/30/2021	TIBT-600292	CL
74621		(31.01)	6/30/2021	TIBQ-550203	CL
74884		(212.58)	6/30/2021	TIBT-600027	CL
76054		(55.15)	6/30/2021	TIBU-600271	CL
76182		(101.40)	6/30/2021	TIBU-600201	CL
78878		(263.55)	6/30/2021	TIBT-600101	CL
78882		(201.65)	6/30/2021	TIBT-600101	CL
79326		(113.71)	6/30/2021	TIBS-600252	CL
87203		1,251.06	4/5/2021	TIBM-533666	CL
		15.41	4/5/2021	TIBN-541402	CL
		50.64	4/5/2021	TIBN-545375	CL
		22.96	4/5/2021	TIBQ-550203	CL
		34.89	4/5/2021	TIBS-600355	CL
		60.03	4/5/2021	TIBU-600100	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		74.86	4/5/2021	TIBU-600258	CL
		10.95	4/5/2021	TIBU-600283	CL
		13.46	4/5/2021	TIBV-600081	CL
		80.44	4/5/2021	TIBW-600190	CL
		53.93	4/5/2021	TIBX-600028	CL
		22.96	4/5/2021	TIBX-600042	CL
		13.18	4/5/2021	TIBX-600094	CL
		45.57	4/5/2021	TIBX-600122	CL
		30.24	4/5/2021	TIBX-600128	CL
87204		123.70	4/5/2021	TIBW-600190	CL
87205		142.03	4/5/2021	TIBU-600100	CL
87208		117.06	4/5/2021	TIBQ-550203	CL
87209		238.20	4/5/2021	TIBU-600282	CL
87210		163.76	4/5/2021	TIBU-600282	CL
87217		188.80	4/5/2021	TIBX-600122	CL
87218		201.54	4/5/2021	TIBW-600190	CL
87219		201.54	4/5/2021	TIBX-600128	CL
87222		12.49	4/5/2021	TIBX-600028	CL
87223		100.14	4/5/2021	TIBX-600028	CL
87224		12.49	4/5/2021	TIBX-600028	CL
87242		406.00	4/5/2021	TIBX-600122	CL
87247		580.00	4/5/2021	TIBT-600027	CL
87249		2,116.80	4/5/2021	TIBT-600292	CL
87261		931.33	4/5/2021	TIBX-600028	CL
87266		238.20	4/6/2021	TIBU-600282	CL
87267		186.27	4/6/2021	TIBX-600001	CL
87272		138.24	4/12/2021	TIBU-600100	CL
87276		127.64	4/12/2021	TIBU-600282	CL
87277		238.20	4/12/2021	TIBU-600282	CL
87281		452.13	4/12/2021	TIBX-600134	CL
87286		324.06	4/12/2021	TIBV-600019	CL
87298		193.05	4/12/2021	TIBX-600042	CL
		193.05	4/12/2021	TIBX-600094	CL
		273.49	4/12/2021	TIBX-600122	CL
87301		107.50	4/12/2021	TIBU-600100	CL
87315		580.00	4/12/2021	TIBQ-550572	CL
87317		484.94	4/12/2021	TIBN-545375	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87324		38.08	4/12/2021	TIBX-600128	CL
87325		25.39	4/12/2021	TIBX-600128	CL
87336		4.03	4/13/2021	TIBN-545375	CL
87337		4.03	4/13/2021	TIBN-545375	CL
87340		350.98	4/13/2021	TIBX-600042	CL
87343		156.58	4/13/2021	TIBN-541402	CL
87350		80.44	4/13/2021	TIBX-600122	CL
		193.05	4/13/2021	TIBX-600128	CL
		579.15	4/13/2021	TIBX-600134	CL
87351		345.00	4/13/2021	TIBN-545375	CL
87353		636.35	4/13/2021	TIBN-541402	CL
		406.00	4/13/2021	TIBQ-550203	CL
		381.50	4/13/2021	TIBX-600058	CL
87359		121.97	4/19/2021	TIBX-600042	CL
87360		362.30	4/19/2021	TIBQ-550203	OS
87361		1,755.70	4/19/2021	TIBQ-550203	OS
87362		1,452.72	4/19/2021	TIBQ-550203	OS
87363		512.59	4/19/2021	TIBQ-550203	OS
87364		1,452.72	4/19/2021	TIBQ-550203	OS
87365		678.47	4/19/2021	TIBQ-550203	OS
87366		375.49	4/19/2021	TIBQ-550203	OS
87367		940.13	4/19/2021	TIBQ-550203	OS
87368		678.47	4/19/2021	TIBQ-550203	OS
87369		1,452.75	4/19/2021	TIBQ-550203	OS
87370		1,053.96	4/19/2021	TIBQ-550203	OS
87372		225.73	4/19/2021	TIBX-600131	CL
87373		223.62	4/19/2021	TIBQ-550203	CL
87376		146.33	4/19/2021	TIBX-600134	CL
87377		188.80	4/19/2021	TIBX-600128	CL
87380		104.17	4/19/2021	TIBT-600027	CL
87386		193.05	4/19/2021	TIBX-600122	CL
		852.64	4/19/2021	TIBX-600134	CL
87400		580.00	4/19/2021	TIBT-600027	CL
87406		2,218.50	4/19/2021	TIBV-600081	CL
87407		931.33	4/19/2021	TIBX-600028	CL
87413		176.58	4/20/2021	TIBQ-550203	CL
87422		87.46	4/20/2021	TIBX-600028	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87425		142.81	4/20/2021	TIBN-541402	CL
87428		133.59	4/20/2021	TIBX-600122	CL
87429		250.00	4/20/2021	TIBV-600022	CL
87430		95.57	4/20/2021	TIBU-600258	CL
87443		117.87	4/26/2021	TIBQ-550203	CL
87444		136.29	4/26/2021	TIBM-533666	CL
87445		205.28	4/26/2021	TIBM-533666	CL
87446		187.30	4/26/2021	TIBN-545375	CL
87448		297.33	4/26/2021	TIBX-600058	CL
87449		188.80	4/26/2021	TIBX-600058	CL
87450		297.46	4/26/2021	TIBG-549887	CL
87451		229.11	4/26/2021	TIBS-600355	CL
87452		188.80	4/26/2021	TIBX-600134	CL
87453		279.52	4/26/2021	TIBU-600258	CL
87459		1,351.35	4/26/2021	TIBX-600134	CL
87474		580.00	4/26/2021	TIBQ-550572	CL
87475		484.94	4/26/2021	TIBN-545375	CL
87486		11,890.00	4/26/2021	TIBV-600019	CL
87490		5,165.62	4/26/2021	TIBV-600019	CL
87491		3,465.00	4/26/2021	TIBU-600283	CL
87492		28.78	4/26/2021	TIBU-600283	CL
87503		222.65	4/27/2021	TIBX-600042	CL
87527		188.80	4/27/2021	TIBX-600122	CL
87528		12.74	4/27/2021	TIBX-600058	CL
87546		16.55	5/3/2021	TIBG-549887	CL
		51.37	5/3/2021	TIBM-533666	CL
		13.90	5/3/2021	TIBN-541402	CL
		48.52	5/3/2021	TIBN-545375	CL
		4,926.73	5/3/2021	TIBQ-550203	CL
		15.26	5/3/2021	TIBS-600355	CL
		31.03	5/3/2021	TIBT-600027	CL
		21.90	5/3/2021	TIBU-600100	CL
		32.23	5/3/2021	TIBU-600258	CL
		99.14	5/3/2021	TIBU-600282	CL
		341.36	5/3/2021	TIBV-600019	CL
		10.95	5/3/2021	TIBV-600022	CL
		14.50	5/3/2021	TIBW-600190	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		10.95	5/3/2021	TIBX-600001	CL
		62.17	5/3/2021	TIBX-600028	CL
		79.67	5/3/2021	TIBX-600042	CL
		42.24	5/3/2021	TIBX-600058	CL
		27.96	5/3/2021	TIBX-600122	CL
		14.50	5/3/2021	TIBX-600128	CL
		10.95	5/3/2021	TIBX-600131	CL
		47.66	5/3/2021	TIBX-600134	CL
87547		995.36	5/3/2021	TIBX-600028	CL
87552		60.50	5/3/2021	TIBM-533666	CL
87553		54.83	5/3/2021	TIBN-545375	CL
87555		188.80	5/3/2021	TIBW-600190	CL
87562		11.22	5/3/2021	TIBN-545375	CL
		416.42	5/3/2021	TIBS-600115	CL
		143.85	5/3/2021	TIBT-600027	CL
87564		1,655.50	5/3/2021	TIBM-533666	CL
		408.50	5/3/2021	TIBN-545375	CL
		86.00	5/3/2021	TIBO-550374	CL
		86.00	5/3/2021	TIBQ-550203	CL
		107.50	5/3/2021	TIBT-600027	CL
		262.00	5/3/2021	TIBT-600292	CL
		518.00	5/3/2021	TIBU-600258	CL
		3,241.50	5/3/2021	TIBU-600283	CL
		758.50	5/3/2021	TIBV-600019	CL
		107.50	5/3/2021	TIBV-600022	CL
		387.00	5/3/2021	TIBX-600001	CL
		814.00	5/3/2021	TIBX-600042	CL
87569		580.00	5/3/2021	TIBT-600027	CL
87571		1,587.60	5/3/2021	TIBT-600292	CL
87577		1,619.60	5/3/2021	TIBU-600283	CL
87585		931.33	5/3/2021	TIBX-600028	CL
87587		122.78	5/4/2021	TIBX-600042	CL
87589		201.54	5/4/2021	TIBX-600128	CL
87590		201.54	5/4/2021	TIBG-549887	CL
87592		19,193.14	5/4/2021	TIBU-600283	CL
87595		2,601.37	5/4/2021	TIBU-600283	CL
87597		26,887.14	5/4/2021	TIBU-600283	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87612		73.76	5/10/2021	TIBX-600001	CL
87617		149.03	5/10/2021	TIBN-541402	CL
87633		772.20	5/10/2021	TIBX-600134	CL
87635		472.50	5/10/2021	TIBN-545375	CL
87652		580.00	5/10/2021	TIBQ-550572	CL
87653		484.94	5/10/2021	TIBN-545375	CL
87661		580.00	5/10/2021	TIBV-600019	CL
87664		28.78	5/10/2021	TIBU-600283	CL
87673		241.83	5/11/2021	TIBX-600149	CL
87674		188.80	5/11/2021	TIBX-600134	CL
87678		1,397.29	5/11/2021	TIBU-600258	CL
87682		30.09	5/11/2021	TIBN-541402	CL
		39.08	5/11/2021	TIBQ-550203	CL
87684		187.30	5/17/2021	TIBN-545375	CL
87687		165.51	5/17/2021	TIBU-600215	CL
87690		133.79	5/17/2021	TIBU-600258	CL
87697		23.38	5/17/2021	TIBN-545375	CL
87701		580.00	5/17/2021	TIBT-600027	CL
87710		580.00	5/17/2021	TIBU-600283	CL
87713		372.53	5/17/2021	TIBX-600028	CL
87737		406.00	5/18/2021	TIBQ-550203	CL
87744		133.59	5/24/2021	TIBV-600081	CL
87745		98.27	5/24/2021	TIBN-541402	CL
87749		143.85	5/24/2021	TIBT-600027	CL
87763		580.00	5/24/2021	TIBQ-550572	CL
87764		484.94	5/24/2021	TIBN-545375	CL
87769		580.00	5/24/2021	TIBV-600019	CL
87776		256.46	5/25/2021	TIBN-545375	CL
87781		521.99	5/25/2021	TIBX-600134	CL
87787		54.83	5/25/2021	TIBN-545375	CL
87788		60.50	5/25/2021	TIBM-533666	CL
87789		136.29	5/25/2021	TIBM-533666	CL
87794		188.80	5/25/2021	TIBX-600134	CL
87795		241.83	5/25/2021	TIBX-600153	CL
87796		12.74	5/25/2021	TIBX-600134	CL
87813		14.74	6/1/2021	TIBG-549887	CL
		25.61	6/1/2021	TIBM-533666	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		26.56	6/1/2021	TIBN-541402	CL
		37.41	6/1/2021	TIBN-545375	CL
		13.89	6/1/2021	TIBU-600100	CL
		10.95	6/1/2021	TIBU-600215	CL
		24.42	6/1/2021	TIBU-600258	CL
		26.92	6/1/2021	TIBV-600081	CL
		28.42	6/1/2021	TIBX-600001	CL
		35.44	6/1/2021	TIBX-600042	CL
		29.24	6/1/2021	TIBX-600128	CL
		74.17	6/1/2021	TIBX-600134	CL
		15.50	6/1/2021	TIBX-600149	CL
		29.20	6/1/2021	TIBX-600153	CL
87817		133.59	6/1/2021	TIBV-600081	CL
87818		188.80	6/1/2021	TIBX-600128	CL
87819		146.33	6/1/2021	TIBX-600153	CL
87820		156.23	6/1/2021	TIBU-600100	CL
87827		236.70	6/1/2021	TIBX-600128	CL
		80.44	6/1/2021	TIBX-600130	CL
		273.49	6/1/2021	TIBX-600134	CL
87828		416.42	6/1/2021	TIBS-600115	CL
87829		415.50	6/1/2021	TIBM-533666	CL
87830		193.50	6/1/2021	TIBN-545375	CL
		322.50	6/1/2021	TIBT-600292	CL
		1,956.50	6/1/2021	TIBU-600283	CL
		215.00	6/1/2021	TIBV-600019	CL
		1,134.50	6/1/2021	TIBV-600022	CL
		107.50	6/1/2021	TIBX-600001	CL
		322.50	6/1/2021	TIBX-600064	CL
87836		580.00	6/1/2021	TIBT-600027	CL
87837		20.38	6/1/2021	TIBX-600058	CL
87846		500.00	6/1/2021	TIBU-600283	CL
87847		580.00	6/1/2021	TIBU-600283	CL
87848		50.40	6/1/2021	TIBW-600190	CL
87849		372.53	6/1/2021	TIBX-600028	CL
87852		128.23	6/2/2021	TIBN-545375	CL
87891		290.78	6/7/2021	TIBX-600096	CL
87892		92.15	6/7/2021	TIBX-600096	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 190 - San Benito From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87894		580.00	6/7/2021	TIBQ-550572	CL
87895		484.94	6/7/2021	TIBN-545375	CL
87903		580.00	6/7/2021	TIBV-600019	CL
87914		259.88	6/8/2021	TIBX-600134	CL
87920		180.22	6/8/2021	TIBT-600292	CL
87921		180.22	6/8/2021	TIBT-600292	CL
87922		205.56	6/8/2021	TIBX-600154	CL
87928		739.33	6/8/2021	TIBT-600027	CL
87929		84.14	6/8/2021	TIBT-600027	CL
87944		702.00	6/8/2021	TIBT-600292	CL
87945		1,217.85	6/8/2021	TIBX-600064	CL
87951		117.87	6/14/2021	TIBQ-550203	CL
87953		168.25	6/14/2021	TIBM-533666	CL
87954		205.28	6/14/2021	TIBM-533666	CL
87955		53.66	6/14/2021	TIBN-545375	CL
87956		187.30	6/14/2021	TIBN-545375	CL
87958		316.82	6/14/2021	TIBT-600292	CL
87959		188.80	6/14/2021	TIBX-600134	CL
87960		188.80	6/14/2021	TIBW-600190	CL
87961		188.80	6/14/2021	TIBX-600154	CL
87962		188.80	6/14/2021	TIBG-549887	CL
87963		12.74	6/14/2021	TIBX-600122	CL
87964		188.80	6/14/2021	TIBS-600355	CL
87965		133.59	6/14/2021	TIBX-600153	CL
87968		95.57	6/14/2021	TIBU-600258	CL
87970		98.27	6/14/2021	TIBU-600258	CL
87971		156.23	6/14/2021	TIBU-600100	CL
87972		87.73	6/14/2021	TIBU-600258	CL
87976		144.23	6/14/2021	TIBV-600019	CL
87978		91.89	6/14/2021	TIBS-600355	CL
87982		358.50	6/14/2021	TIBU-600258	CL
		482.00	6/14/2021	TIBX-600042	CL
87987		2,216.50	6/14/2021	TIBX-600001	CL
87989		580.00	6/14/2021	TIBT-600027	CL
87999		580.00	6/14/2021	TIBU-600283	CL
88000		372.53	6/14/2021	TIBX-600028	CL
88006		120.41	6/15/2021	TIBU-600258	CL

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Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
88009		127.16	6/21/2021	TIBN-545375	CL
88012		487.50	6/21/2021	TIBX-600042	CL
88017		510.96	6/21/2021	TIBX-600134	CL
88018		87.46	6/21/2021	TIBX-600028	CL
88019		136.29	6/21/2021	TIBM-533666	CL
88020		168.25	6/21/2021	TIBM-533666	CL
88027		188.80	6/21/2021	TIBG-549887	CL
88028		22.42	6/21/2021	TIBX-600154	CL
88029		188.80	6/21/2021	TIBX-600128	CL
88031		156.23	6/21/2021	TIBU-600100	CL
88032		205.45	6/21/2021	TIBN-541402	CL
88033		133.79	6/21/2021	TIBN-541402	CL
88050		1,960.00	6/21/2021	TIBX-600064	CL
88055		580.00	6/21/2021	TIBQ-550572	CL
88056		484.94	6/21/2021	TIBN-545375	CL
88058		21.61	6/21/2021	TIBX-600064	CL
88062		101.36	6/21/2021	TIBX-600128	CL
88065		580.00	6/21/2021	TIBV-600019	CL
88066		24.99	6/21/2021	TIBX-600134	CL
88067		121.41	6/21/2021	TIBX-600134	CL
88075		127.71	6/22/2021	TIBN-545375	CL
88076		8.05	6/22/2021	TIBN-545375	CL
88077		54.83	6/22/2021	TIBN-545375	CL
88083		491.77	6/28/2021	TIBU-600258	CL
88090		21.55	6/28/2021	TIBN-541402	CL
88091		326.00	6/28/2021	TIBN-545375	CL
88092		279.50	6/28/2021	TIBN-545375	CL
		494.50	6/28/2021	TIBQ-550203	CL
		64.50	6/28/2021	TIBT-600027	CL
		129.00	6/28/2021	TIBT-600292	CL
		740.00	6/28/2021	TIBU-600258	CL
		322.50	6/28/2021	TIBU-600283	CL
		107.50	6/28/2021	TIBV-600022	CL
		2,214.50	6/28/2021	TIBX-600001	CL
		203.50	6/28/2021	TIBX-600042	CL
		1,247.00	6/28/2021	TIBX-600064	CL
		1,978.00	6/28/2021	TIBX-600096	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 190 - San Benito From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
88097		580.00	6/28/2021	TIBT-600027	CL
88099		712.80	6/28/2021	TIBT-600292	CL
88108		2,561.67	6/28/2021	TIBX-600001	OS
88109		580.00	6/28/2021	TIBU-600283	CL
88110		372.53	6/28/2021	TIBX-600028	CL
88112		60.50	6/29/2021	TIBM-533666	CL
88113		172.00	6/29/2021	TIBV-600081	CL
88114		172.00	6/29/2021	TIBV-600081	CL
88115		243.00	6/29/2021	TIBS-600355	CL
88116		201.54	6/29/2021	TIBX-600134	CL
88117		146.33	6/29/2021	TIBW-600190	CL

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\$\ \begin{array}{cccccccccccccccccccccccccccccccccccc	Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
68824 (2,734.38) 6/30/2021 TIBS-600285 CL 71548 (1,922.60) 6/30/2021 TIBF-600135 CL 78879 (3,759.90) 6/30/2021 TIBP-550565 CL 87203 65.70 4/5/2021 TIBP-550506 CL 10.95 4/5/2021 TIBW-600045 CL 87213 73.76 4/5/2021 TIBW-600045 CL 87234 303.27 4/5/2021 TIBP-550506 CL 87235 151.46 4/5/2021 TIBP-550506 CL 87240 125.33 4/5/2021 TIBP-50506 CL 87242 349.00 4/5/2021 TIBW-600045 CL 87243 1,136.40 4/5/2021 TIBW-600045 CL 87243 1,136.40 4/5/2021 TIBW-600045 CL 87265 2,562.50 4/6/2021 TIBW-600045 CL 87293 141.96 4/12/2021 TIBW-60019 CL 87293 1,550.70 4/12/2	59819		(69.23)	6/30/2021	TIBM-522562	CL
1548 (1,922.60) (5/30/2021) TIBT-600125 CL 78879 (3,759.90) 6/30/2021 TIBR-550556 CL 87203 (65.70) 4/5/2021 TIBN-55056 CL 87213 (7.50) 4/5/2021 TIBN-600045 CL 87213 (7.37.6) 4/5/2021 TIBN-600045 CL 87234 (30.27) 4/5/2021 TIBN-50506 CL 87240 (15.1.46) 4/5/2021 TIBN-50506 CL 87242 (34.00) 4/5/2021 TIBN-600045 CL 87242 (34.00) 4/5/2021 TIBN-600045 CL 87243 (1,156.40) 4/5/2021 TIBN-600045 CL 87243 (1,156.40) 4/5/2021 TIBN-600052 CL 87243 (1,156.40) 4/12/2021 TIBN-600052 CL 87290 (1,156.29) 4/12/2021 TIBN-6000119 CL 87297 (1,550.70) 4/12/2021 TIBN-6000145 CL 87351 </td <td>68157</td> <td></td> <td>(180.00)</td> <td>6/30/2021</td> <td>TIBT-600135</td> <td>CL</td>	68157		(180.00)	6/30/2021	TIBT-600135	CL
78879 (3,759.90) 6/30/2021 TIBR-550535 CL 87203 65.70 4/5/2021 TIBP-550506 CL 10.95 4/5/2021 TIBW-600065 CL 87213 73.76 4/5/2021 TIBW-600045 CL 87234 303.27 4/5/2021 TIBP-550506 CL 87235 151.46 4/5/2021 TIBP-550506 CL 87240 125.33 4/5/2021 TIBP-550506 CL 87242 349.00 4/5/2021 TIBW-600045 CL 87243 1,136.40 4/5/2021 TIBW-600045 CL 87242 349.00 4/5/2021 TIBW-600045 CL 87243 1,136.40 4/5/2021 TIBW-600052 CL 87296 141.96 4/12/2021 TIBK-60019 CL 87297 1,550.70 4/12/2021 TIBW-60045 CL 87297 1,550.70 4/13/2021 TIBW-60045 CL 87351 345.00 4/13/2021	68824		(2,734.38)	6/30/2021	TIBS-600285	CL
87203 65.70 4/5/2021 TIBP-550506 CL 43.11 4/5/2021 TIBV-600065 CL 87213 73.76 4/5/2021 TIBW-600045 CL 87234 303.27 4/5/2021 TIBW-600045 CL 87235 151.46 4/5/2021 TIBP-550506 CL 87240 125.33 4/5/2021 TIBW-600055 CL 87243 349.00 4/5/2021 TIBW-600055 CL 87243 1,136.40 4/5/2021 TIBW-600052 CL 87243 1,136.40 4/5/2021 TIBW-600052 CL 87265 2,562.50 4/6/2021 TIBW-600052 CL 87293 136.29 4/12/2021 TIBW-600019 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600045 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 873930 12.32 4/19/2021	71548		(1,922.60)	6/30/2021	TIBT-600135	CL
10.95	78879		(3,759.90)	6/30/2021	TIBR-550635	CL
Mathematical Health Mathematical Health	87203		65.70	4/5/2021	TIBP-550506	CL
87213 73.76 4/5/2021 TIBW-600045 CL 87234 303.27 4/5/2021 TIBP-550506 CL 87235 151.46 4/5/2021 TIBP-550506 CL 87240 125.33 4/5/2021 TIBW-600065 CL 87242 349.00 4/5/2021 TIBW-600052 CL 87243 1,136.40 4/5/2021 TIBW-600052 CL 87265 2,562.50 4/6/2021 TIBE-454202 CL 87290 141.96 4/12/2021 TIBW-600052 CL 87297 1,550.70 4/12/2021 TIBW-500065 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600045 CL 87352 231.00 4/13/2021 TIBW-600065 CL 87383 7,352.95 4/19/2021 TIBW-600065 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 </td <td></td> <td></td> <td>10.95</td> <td>4/5/2021</td> <td>TIBV-600065</td> <td>CL</td>			10.95	4/5/2021	TIBV-600065	CL
87234 303.27 4/5/2021 TIBP-550506 CL 87235 151.46 4/5/2021 TIBP-550506 CL 87240 125.33 4/5/2021 TIBW-600065 CL 87242 349.00 4/5/2021 TIBW-600045 CL 87243 1,136.40 4/5/2021 TIBW-600052 CL 87265 2,562.50 4/6/2021 TIBE-454202 CL 87290 141.96 4/12/2021 TIBK-600119 CL 87293 136.29 4/12/2021 TIBW-600045 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600045 CL 87356 231.00 4/13/2021 TIBW-600065 CL 87393 15.36 4/19/2021 TIBW-600052 CL 87393 16.596 4/19/2021 TIBW-600052 CL 87394 159.64			43.11	4/5/2021	TIBW-600045	CL
87235 151.46 4/5/2021 TIBP-550506 CL 87240 125.33 4/5/2021 TIBW-600045 CL 87242 349.00 4/5/2021 TIBW-600045 CL 87265 2,562.50 4/6/2021 TIBW-600052 CL 87290 141.96 4/12/2021 TIBW-600119 CL 87293 136.29 4/12/2021 TIBW-500045 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87331 345.00 4/13/2021 TIBW-600045 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87393 12.32 4/19/2021 TIBW-600045 CL 87393 15.6.96 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBW-600052 CL 87414 55.91 <td>87213</td> <td></td> <td>73.76</td> <td>4/5/2021</td> <td>TIBW-600045</td> <td>CL</td>	87213		73.76	4/5/2021	TIBW-600045	CL
87240 125.33 4/5/2021 TIBV-600065 CL 87242 349.00 4/5/2021 TIBW-600052 CL 87243 1,136.40 4/5/2021 TIBW-600052 CL 87265 2,562.50 4/6/2021 TIBK-60019 CL 87290 141.96 4/12/2021 TIBK-600119 CL 87293 136.29 4/12/2021 TIBW-600045 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600045 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600045 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87394 159.64 4/19/2021 TIBW-500052 CL 87414 55.91 4/20/2021 TIBW-500065 CL 87426 107.51 <td>87234</td> <td></td> <td>303.27</td> <td>4/5/2021</td> <td>TIBP-550506</td> <td>CL</td>	87234		303.27	4/5/2021	TIBP-550506	CL
87242 349.00 4/5/2021 TIBW-600045 CL 87243 1,136.40 4/5/2021 TIBW-600052 CL 87265 2,562.50 4/6/2021 TIBK-45022 CL 87290 141.96 4/12/2021 TIBK-600119 CL 87293 136.29 4/12/2021 TIBW-600045 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600045 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600045 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBW-600052 CL 87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBW-600045 CL 87420 43.81 <td>87235</td> <td></td> <td>151.46</td> <td>4/5/2021</td> <td>TIBP-550506</td> <td>CL</td>	87235		151.46	4/5/2021	TIBP-550506	CL
87243 1,136.40 4/5/2021 TIBW-600052 CL 87265 2,562.50 4/6/2021 TIBE-454202 CL 87290 141.96 4/12/2021 TIBX-600119 CL 87293 136.29 4/12/2021 TIBY-550506 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600065 CL 87383 7,352.95 4/19/2021 TIBW-600065 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550506 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87426 107.51<	87240		125.33	4/5/2021	TIBV-600065	CL
87243 1,136.40 4/5/2021 TIBW-600052 CL 87265 2,562.50 4/6/2021 TIBE-454202 CL 87290 141.96 4/12/2021 TIBX-600119 CL 87293 136.29 4/12/2021 TIBY-550506 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600065 CL 87383 7,352.95 4/19/2021 TIBW-600065 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550506 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87426 107.51<	87242		349.00	4/5/2021	TIBW-600045	CL
87290 141.96 4/12/2021 TIBX-600119 CL 87293 136.29 4/12/2021 TIBP-550506 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBV-600065 CL 87356 231.00 4/13/2021 TIBE-454202 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 <td>87243</td> <td></td> <td>1,136.40</td> <td></td> <td>TIBW-600052</td> <td></td>	87243		1,136.40		TIBW-600052	
87293 136.29 4/12/2021 TIBP-550506 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBV-600065 CL 87356 231.00 4/13/2021 TIBE-454202 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBP-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 <td>87265</td> <td></td> <td></td> <td></td> <td>TIBE-454202</td> <td>CL</td>	87265				TIBE-454202	CL
87293 136.29 4/12/2021 TIBP-550506 CL 87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBV-600065 CL 87356 231.00 4/13/2021 TIBE-454202 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 <td>87290</td> <td></td> <td>141.96</td> <td>4/12/2021</td> <td>TIBX-600119</td> <td>CL</td>	87290		141.96	4/12/2021	TIBX-600119	CL
87297 1,550.70 4/12/2021 TIBW-600045 CL 87307 639.67 4/12/2021 TIBW-600045 CL 87351 345.00 4/13/2021 TIBW-600065 CL 87356 231.00 4/13/2021 TIBW-600045 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550507 CL 87420 43.81 4/20/2021 TIBP-550506 CL 87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00	87293		136.29		TIBP-550506	CL
87351 345.00 4/13/2021 TIBV-600065 CL 87356 231.00 4/13/2021 TIBE-454202 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550507 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600045 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBW-600052 CL	87297		1,550.70		TIBW-600045	CL
87356 231.00 4/13/2021 TIBE-454202 CL 87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBP-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550506 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL						
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87383 7,352.95 4/19/2021 TIBW-600045 CL 87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBW-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBW-600052 CL	87356		231.00	4/13/2021	TIBE-454202	
87390 12.32 4/19/2021 TIBW-600052 CL 87391 1,136.40 4/19/2021 TIBW-600052 CL 87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBW-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBW-600052 CL	87383		7,352.95		TIBW-600045	
87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBV-600045 CL 87426 107.51 4/20/2021 TIBV-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87390		12.32	4/19/2021	TIBW-600052	CL
87393 165.96 4/19/2021 TIBP-550507 CL 87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBV-600045 CL 87426 107.51 4/20/2021 TIBV-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87391		1,136.40	4/19/2021	TIBW-600052	CL
87394 159.64 4/19/2021 TIBP-550507 CL 87414 55.91 4/20/2021 TIBP-550506 CL 87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBV-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87393			4/19/2021	TIBP-550507	CL
87420 43.81 4/20/2021 TIBW-600045 CL 87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBV-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87394		159.64	4/19/2021	TIBP-550507	CL
87421 161.34 4/20/2021 TIBW-600045 CL 87426 107.51 4/20/2021 TIBV-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87414		55.91	4/20/2021	TIBP-550506	CL
87426 107.51 4/20/2021 TIBV-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87420		43.81	4/20/2021	TIBW-600045	CL
87426 107.51 4/20/2021 TIBV-600065 CL 87466 541.25 4/26/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87421		161.34	4/20/2021	TIBW-600045	CL
87466 541.25 4/26/2021 TIBW-600045 CL 87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL	87426		107.51		TIBV-600065	CL
87476 1,185.36 4/26/2021 TIBW-600045 CL 87501 219.41 4/27/2021 TIBW-600045 CL 87510 754.96 4/27/2021 TIBW-600045 CL 87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL						
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87511 250.00 4/27/2021 TIBW-600052 CL 87546 10.95 5/3/2021 TIBE-454202 CL						
87546 10.95 5/3/2021 TIBE-454202 CL						
32.85 5/3/2021 TIBP-550506 CL			32.85	5/3/2021		CL

21.90	Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
10.95 5/3/2021 TIBW-600015 CI			21.90	5/3/2021	TIBV-600065	CL
10.95 5/3/2021 TIBW-600045 CL			209.14	5/3/2021	TIBW-600045	CL
87559 70.64 \$/3/2021 TIBW-600045 CL 87562 20.23 \$/3/2021 TIBW-600052 CL 87572 106.00 \$/3/2021 TIBW-600052 CL 87572 106.00 \$/3/2021 TIBW-600045 CL 87611 43.81 \$/10/2021 TIBW-600045 CL 87626 70.64 \$/10/2021 TIBW-600045 CL 87635 406.00 \$/10/2021 TIBW-600045 CL 87644 \$45.04 \$/10/2021 TIBW-600045 CL 87679 190.76 \$/11/2021 TIBW-600045 CL 87682 1,323.71 \$/11/2021 TIBW-600045 CL 87694 117.93 \$/17/2021 TIBS-550607 CL 87695 16.50 \$/17/2021 TIBS-55067 CL 87698 1,136.40 \$/17/2021 TIBW-600045 CL 87733 114.88 \$/18/2021 TIBW-600045 CL 877734 193.68			10.95	5/3/2021	TIBW-600052	CL
87562 20.23 5/3/2021 TIBM-522562 CL 87565 1,136.40 5/3/2021 TIBW-600052 CL 87572 106.00 5/3/2021 TIBW-45020 CL 87611 43.81 5/10/2021 TIBW-600045 CL 87626 70.64 5/10/2021 TIBW-600065 CL 87635 406.00 5/10/2021 TIBW-600065 CL 87644 545.04 5/10/2021 TIBW-600045 CL 87679 190.76 5/11/2021 TIBW-600045 CL 87682 1,323.71 5/11/2021 TIBW-500045 CL 87694 117.93 5/17/2021 TIBW-500045 CL 87695 16.50 5/17/2021 TIBW-500052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87774 495.83			10.95	5/3/2021	TIBX-600119	CL
87565 1,136.40 5/3/2021 TIBW-600052 CL 87572 106.00 5/3/2021 TIBE-454202 CL 87611 43.81 5/10/2021 TIBW-600045 CL 87626 70.64 5/10/2021 TIBW-600045 CL 87635 406.00 5/10/2021 TIBW-600045 CL 87644 545.04 5/10/2021 TIBW-600045 CL 87679 190.76 5/11/2021 TIBW-600045 CL 87682 1,323.71 5/11/2021 TIBW-502562 CL 87694 117.93 5/17/2021 TIBW-500045 CL 87695 16.50 5/17/2021 TIBW-500052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87754 495.83 5/24/2021 TIBW-600045 CL 877774 160.32	87559		70.64	5/3/2021	TIBW-600045	CL
87572 106.00 5/3/2021 TIBE-454202 CL 87611 43.81 5/10/2021 TIBW-600045 CL 87626 70.64 5/10/2021 TIBW-600045 CL 87635 406.00 5/10/2021 TIBW-600045 CL 87644 545.04 5/10/2021 TIBW-600045 CL 87679 190.76 5/11/2021 TIBW-600045 CL 87682 1,323.71 5/11/2021 TIBW-600045 CL 87694 117.93 5/17/2021 TIBP-550507 CL 87698 1,136.40 5/17/2021 TIBW-500052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 877734 193.68 5/18/2021 TIBW-600045 CL 877753 811.78 5/24/2021 TIBW-600045 CL 877774 495.83 5/14/2021 TIBW-600045 CL 877773 5,876.00 5/24/2021 TIBE-454202 CL 87813 10.95	87562		20.23	5/3/2021	TIBM-522562	CL
87611 43.81 \$/10/2021 TIBW-600045 CL 87626 70.64 \$/10/2021 TIBW-600045 CL 87635 406.00 \$/10/2021 TIBW-600045 CL 87644 545.04 \$/10/2021 TIBW-600045 CL 87679 190.76 \$/11/2021 TIBW-600045 CL 87682 1,323.71 \$/11/2021 TIBW-500052 CL 87694 117.93 \$/17/2021 TIBP-55057 CL 87695 16.50 \$/17/2021 TIBW-550635 CL 87698 1,136.40 \$/17/2021 TIBW-600052 CL 87734 193.68 \$/18/2021 TIBW-600045 CL 87753 811.78 \$/24/2021 TIBW-600045 CL 87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 \$/24/2021 TIBW-600045 CL 87813 10.95 6/1/2021 TIBW-600045 CL 87826 5,709.00 <td>87565</td> <td></td> <td>1,136.40</td> <td>5/3/2021</td> <td>TIBW-600052</td> <td>CL</td>	87565		1,136.40	5/3/2021	TIBW-600052	CL
87626 70.64 \$/10/2021 TIBW-600045 CL 87635 406.00 \$/10/2021 TIBW-600045 CL 87644 \$45.04 \$/10/2021 TIBW-600045 CL 87679 190.76 \$/11/2021 TIBW-600045 CL 87682 1,323.71 \$/11/2021 TIBW-600045 CL 87694 117.93 \$/17/2021 TIBB-550507 CL 87695 16.50 \$/17/2021 TIBW-550635 CL 87698 1,136.40 \$/17/2021 TIBW-600045 CL 87733 114.88 \$/18/2021 TIBW-600045 CL 87734 193.68 \$/18/2021 TIBW-600045 CL 87753 811.78 \$/24/2021 TIBW-600045 CL 87774 495.83 \$/24/2021 TIBW-600045 CL 87773 5,876.00 \$/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBE-454202 CL 87826 5,709.00 </td <td>87572</td> <td></td> <td>106.00</td> <td>5/3/2021</td> <td>TIBE-454202</td> <td>CL</td>	87572		106.00	5/3/2021	TIBE-454202	CL
87635 406.00 5/10/2021 TIBV-600065 CL 87644 545.04 5/10/2021 TIBW-600045 CL 87679 190.76 5/11/2021 TIBW-600045 CL 87682 1,323.71 5/11/2021 TIBM-522562 CL 87694 117.93 5/17/2021 TIBP-550507 CL 87695 16.50 5/17/2021 TIBW-550635 CL 87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 5/24/2021 TIBW-600045 CL 87774 160.32 5/24/2021 TIBW-450005 CL 87813 10.95 6/1/2021 TIBW-550507 CL 87826 5,709.00 6/1/2021 TIBW-600045 CL 87832 1,136.40 </td <td>87611</td> <td></td> <td>43.81</td> <td>5/10/2021</td> <td>TIBW-600045</td> <td>CL</td>	87611		43.81	5/10/2021	TIBW-600045	CL
87644 545.04 5/10/2021 TIBW-600045 CL 87679 190.76 5/11/2021 TIBW-600045 CL 87682 1,323.71 5/11/2021 TIBM-522562 CL 87694 117.93 5/17/2021 TIBP-550635 CL 87695 16.50 5/17/2021 TIBW-600052 CL 87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87774 495.83 5/24/2021 TIBW-600045 CL 87774 160.32 5/24/2021 TIBW-600045 CL 87813 10.95 6/1/2021 TIBW-50007 CL 87826 5,709.00 6/1/2021 TIBW-600045 CL 87832 1,14,40 6/1/2021 TIBW-600052 CL 87833 1,073.64 <td>87626</td> <td></td> <td>70.64</td> <td>5/10/2021</td> <td>TIBW-600045</td> <td>CL</td>	87626		70.64	5/10/2021	TIBW-600045	CL
87679 190.76 5/11/2021 TIBW-600045 CL 87682 1,323.71 5/11/2021 TIBM-522562 CL 87694 117.93 5/17/2021 TIBP-550507 CL 87695 16.50 5/17/2021 TIBP-550635 CL 87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87774 495.83 5/24/2021 TIBW-600045 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBP-550507 CL 87832 1,1/49.00 6/1/2021 TIBP-550507 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87839 67.40 </td <td>87635</td> <td></td> <td>406.00</td> <td>5/10/2021</td> <td>TIBV-600065</td> <td>CL</td>	87635		406.00	5/10/2021	TIBV-600065	CL
87682 1,323.71 5/11/2021 TIBM-522562 CL 87694 117.93 5/17/2021 TIBP-550507 CL 87695 16.50 5/17/2021 TIBR-550635 CL 87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 5/24/2021 TIBE-454202 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBW-50507 CL 87826 5,709.00 6/1/2021 TIBW-500052 CL 87832 1,136.40 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600055 CL 87857 124.30 </td <td>87644</td> <td></td> <td>545.04</td> <td>5/10/2021</td> <td>TIBW-600045</td> <td>CL</td>	87644		545.04	5/10/2021	TIBW-600045	CL
87682 1,323.71 5/11/2021 TIBM-522562 CL 87694 117.93 5/17/2021 TIBP-550507 CL 87695 16.50 5/17/2021 TIBR-550635 CL 87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 5/24/2021 TIBE-454202 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBW-50507 CL 87826 5,709.00 6/1/2021 TIBW-500052 CL 87832 1,136.40 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600055 CL 87857 124.30 </td <td>87679</td> <td></td> <td>190.76</td> <td>5/11/2021</td> <td>TIBW-600045</td> <td>CL</td>	87679		190.76	5/11/2021	TIBW-600045	CL
87694 117.93 5/17/2021 TIBP-550507 CL 87695 16.50 5/17/2021 TIBR-550635 CL 87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87774 495.83 5/24/2021 TIBW-600045 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBE-454202 CL 87826 5,709.00 6/1/2021 TIBP-550507 CL 87832 1,749.00 6/1/2021 TIBW-600045 CL 87833 1,073.64 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87857 124.30 6/2/2021 TIBW-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79	87682		1,323.71		TIBM-522562	
87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 5/24/2021 TIBE-454202 CL 87874 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBP-550507 CL 87826 5,709.00 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBW-600052 CL 87832 1,136.40 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63	87694				TIBP-550507	CL
87698 1,136.40 5/17/2021 TIBW-600052 CL 87733 114.88 5/18/2021 TIBW-600045 CL 87754 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87774 495.83 5/24/2021 TIBW-600045 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBP-550507 CL 87826 5,709.00 6/1/2021 TIBW-600045 CL 87828 1,749.00 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87839 67.40 6/1/2021 TIBW-600045 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19	87695		16.50	5/17/2021	TIBR-550635	CL
87733 114.88 5/18/2021 TIBW-600045 CL 87734 193.68 5/18/2021 TIBW-600045 CL 87753 811.78 5/24/2021 TIBW-600045 CL 87774 495.83 5/24/2021 TIBW-600045 CL 87774 5,876.00 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBP-550507 CL 87826 5,709.00 6/1/2021 TIBW-600045 CL 87832 1,749.00 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87839 67.40 6/1/2021 TIBV-600045 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87698				TIBW-600052	
87753 811.78 5/24/2021 TIBW-600045 CL 87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 5/24/2021 TIBE-454202 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBP-550507 CL 60.54 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBW-600052 CL 87832 1,749.00 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87733		114.88		TIBW-600045	CL
87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 5/24/2021 TIBE-454202 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBP-550507 CL 60.54 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBW-550507 CL 87832 1,749.00 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL						
87754 495.83 5/24/2021 TIBW-600045 CL 87773 5,876.00 5/24/2021 TIBE-454202 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBP-550507 CL 60.54 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBW-550507 CL 87832 1,749.00 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600052 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87753		811.78	5/24/2021	TIBW-600045	CL
87773 5,876.00 5/24/2021 TIBE-454202 CL 87774 160.32 5/24/2021 TIBE-454202 CL 87813 10.95 6/1/2021 TIBP-550507 CL 60.54 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBW-600052 CL 87832 1,749.00 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600045 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87754		495.83	5/24/2021	TIBW-600045	
87813 10.95 6/1/2021 TIBP-550507 CL 87826 5,709.00 6/1/2021 TIBV-600045 CL 87826 1,749.00 6/1/2021 TIBV-550507 CL 87832 1,749.00 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600045 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87773		5,876.00	5/24/2021	TIBE-454202	CL
87826 60.54 6/1/2021 TIBW-600045 CL 87826 5,709.00 6/1/2021 TIBP-550507 CL 1,749.00 6/1/2021 TIBW-600052 CL 87832 1,136.40 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600045 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87774		160.32	5/24/2021	TIBE-454202	CL
87826 5,709.00 6/1/2021 TIBP-550507 CL 87832 1,136.40 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600045 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87813		10.95	6/1/2021	TIBP-550507	CL
87826 5,709.00 6/1/2021 TIBP-550507 CL 87832 1,136.40 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600045 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL			60.54	6/1/2021	TIBW-600045	CL
87832 1,136.40 6/1/2021 TIBW-600052 CL 87838 1,073.64 6/1/2021 TIBW-600045 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87826		5,709.00		TIBP-550507	CL
87838 1,073.64 6/1/2021 TIBW-600045 CL 87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL			1,749.00	6/1/2021	TIBW-600052	CL
87839 67.40 6/1/2021 TIBS-600348 CL 87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87832		1,136.40	6/1/2021	TIBW-600052	CL
87857 124.30 6/2/2021 TIBV-600065 CL 87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87838		1,073.64	6/1/2021	TIBW-600045	CL
87858 124.30 6/2/2021 TIBV-600065 CL 87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87839		67.40	6/1/2021	TIBS-600348	CL
87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87857		124.30	6/2/2021	TIBV-600065	CL
87859 100.79 6/2/2021 TIBV-600065 CL 87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87858		124.30		TIBV-600065	CL
87860 159.63 6/2/2021 TIBV-600065 CL 87861 236.19 6/2/2021 TIBV-600065 CL	87859		100.79		TIBV-600065	CL
87861 236.19 6/2/2021 TIBV-600065 CL						
8/862 159.63 6/2/2021 TIBV-600065 CL	87862		159.63	6/2/2021	TIBV-600065	CL
87863 129.63 6/2/2021 TIBV-600065 CL	87863		129.63	6/2/2021	TIBV-600065	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 200 - Sierra From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87864		124.30	6/2/2021	TIBV-600065	CL
87873		200.57	6/2/2021	TIBP-550507	CL
87887		484.48	6/7/2021	TIBW-600045	CL
87915		43.81	6/8/2021	TIBW-600045	CL
87939		125.04	6/8/2021	TIBW-600045	CL
87943		480.00	6/8/2021	TIBP-550507	CL
87984		1,136.40	6/14/2021	TIBW-600052	CL
88037		270.00	6/21/2021	TIBP-550507	CL
88043		484.48	6/21/2021	TIBW-600045	CL
88047		1,301.70	6/21/2021	TIBP-550507	CL
88079		2,441.00	6/28/2021	TIBP-550507	CL
88093		1,136.40	6/28/2021	TIBW-600052	CL

Date: 9/3/21 04:15:04 PM Page: 53

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
57533		(112.99)	6/30/2021	TIBS-600026	CL
58540		(64.32)	6/30/2021	TIBS-600131	CL
65038		(212.49)	6/30/2021	TIBS-600219	CL
65878		(50.83)	6/30/2021	TIBT-600060	CL
68129		(69.04)	6/30/2021	TIBT-600212	CL
70775		(226.10)	6/30/2021	TIBU-600048	CL
71741		(197.14)	6/30/2021	TIBU-600082	CL
74621		(185.48)	6/30/2021	TIBT-600080	CL
		(20.05)	6/30/2021	TIBT-600225	CL
77271		(580.00)	6/30/2021	TIBU-600168	CL
78872		(285.00)	6/30/2021	TIBT-600080	CL
78873		(167.04)	6/30/2021	TIBV-600146	CL
78875		(157.50)	6/30/2021	TIBV-600179	CL
78880		(4,262.50)	6/30/2021	TIBT-600225	CL
81253		(1,634.22)	6/30/2021	TIBV-600159	CL
82039		(380.81)	6/30/2021	TIBW-600059	CL
87203		25.64	4/5/2021	TIBT-600225	CL
		10.95	4/5/2021	TIBU-600279	CL
		10.95	4/5/2021	TIBV-600159	CL
		21.90	4/5/2021	TIBX-600062	CL
		12.64	4/5/2021	TIBX-600069	CL
		22.55	4/5/2021	TIBX-600072	CL
		35.88	4/5/2021	TIBX-600080	CL
		12.11	4/5/2021	TIBX-600100	CL
		149.63	4/5/2021	TIBX-600114	CL
		21.90	4/5/2021	TIBX-600115	CL
		10.95	4/5/2021	TIBX-600125	CL
87215		22,201.76	4/5/2021	TIBT-600225	CL
87220		179.21	4/5/2021	TIBX-600072	CL
87229		41.04	4/5/2021	TIBV-600190	CL
87230		150.73	4/5/2021	TIBT-600225	CL
87231		77.39	4/5/2021	TIBX-600062	CL
87232		77.39	4/5/2021	TIBX-600062	CL
87246		1,223.94	4/5/2021	TIBX-600114	CL
87256		580.00	4/5/2021	TIBU-600168	CL
87262		580.00	4/5/2021	TIBU-600093	CL
87282		121.29	4/12/2021	TIBX-600114	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87283		75.00	4/12/2021	TIBX-600080	CL
87284		69.56	4/12/2021	TIBX-600080	CL
87285		82.50	4/12/2021	TIBX-600080	CL
87288		77.39	4/12/2021	TIBX-600062	CL
87289		77.39	4/12/2021	TIBX-600062	CL
87297		1,630.80	4/12/2021	TIBX-600069	CL
87298		193.05	4/12/2021	TIBX-600118	CL
87299		20.29	4/12/2021	TIBU-600168	CL
		54.09	4/12/2021	TIBV-600146	CL
87302		580.00	4/12/2021	TIBS-600178	CL
87304		580.00	4/12/2021	TIBV-600146	CL
87306		580.00	4/12/2021	TIBU-600195	CL
87308		1,357.20	4/12/2021	TIBX-600072	CL
87311		580.00	4/12/2021	TIBW-600055	CL
87318		2,194.50	4/12/2021	TIBU-600168	CL
87319		580.00	4/12/2021	TIBT-600225	CL
87323		1,634.22	4/12/2021	TIBV-600159	CL
87333		158.00	4/13/2021	TIBU-600168	CL
87334		158.00	4/13/2021	TIBU-600168	CL
87342		134.30	4/13/2021	TIBV-600146	CL
87347		54.87	4/13/2021	TIBX-600125	CL
87348		172.46	4/13/2021	TIBV-600146	CL
87349		125.04	4/13/2021	TIBT-600241	CL
87355		545.65	4/13/2021	TIBX-600072	CL
87378		71.67	4/19/2021	TIBV-600146	CL
87379		103.09	4/19/2021	TIBX-600072	CL
87384		166.84	4/19/2021	TIBX-600125	CL
87385		79.56	4/19/2021	TIBX-600062	CL
87386		80.44	4/19/2021	TIBW-600177	CL
87387		690.00	4/19/2021	TIBV-600159	CL
87388		28.43	4/19/2021	TIBT-600225	CL
		75.76	4/19/2021	TIBU-600168	CL
		11.48	4/19/2021	TIBV-600146	CL
		11.22	4/19/2021	TIBW-600055	CL
		106.10	4/19/2021	TIBX-600125	CL
87389		434.50	4/19/2021	TIBX-600129	CL
87398		584.16	4/19/2021	TIBX-600069	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87399		874.25	4/19/2021	TIBX-600114	CL
87404		580.00	4/19/2021	TIBU-600168	CL
87408		580.00	4/19/2021	TIBU-600093	CL
87410		96.86	4/19/2021	TIBX-600072	CL
87431		184.20	4/20/2021	TIBX-600038	CL
87432		186.67	4/20/2021	TIBX-600080	CL
87435		79.56	4/20/2021	TIBX-600062	CL
87436		35.78	4/20/2021	TIBT-600225	CL
87437		263.38	4/20/2021	TIBV-600159	CL
87447		781.25	4/26/2021	TIBU-600279	CL
87455		70.00	4/26/2021	TIBX-600136	CL
87458		4,471.50	4/26/2021	TIBV-600122	CL
		8,332.50	4/26/2021	TIBV-600159	CL
87459		193.05	4/26/2021	TIBX-600129	CL
		219.85	4/26/2021	TIBX-600136	CL
87460		396.50	4/26/2021	TIBU-600093	CL
		392.50	4/26/2021	TIBX-600072	CL
87462		580.00	4/26/2021	TIBS-600178	CL
87464		580.00	4/26/2021	TIBV-600146	CL
87465		580.00	4/26/2021	TIBU-600195	CL
87469		484.71	4/26/2021	TIBX-600072	CL
87471		580.00	4/26/2021	TIBW-600055	CL
87478		580.00	4/26/2021	TIBT-600225	CL
87481		1,634.22	4/26/2021	TIBV-600159	CL
87489		625.00	4/26/2021	TIBV-600159	CL
87496		397.93	4/27/2021	TIBW-600055	CL
87513		159.86	4/27/2021	TIBV-600150	CL
87520		70.13	4/27/2021	TIBW-600055	CL
87521		216.46	4/27/2021	TIBW-600055	CL
87522		191.39	4/27/2021	TIBW-600055	CL
87523		33.53	4/27/2021	TIBW-600055	CL
87524		133.11	4/27/2021	TIBW-600055	CL
87530		67.98	4/27/2021	TIBU-600168	CL
87531		67.98	4/27/2021	TIBU-600168	CL
87533		121.29	4/27/2021	TIBX-600114	CL
87534		4.19	4/27/2021	TIBX-600010	CL
87535		141.25	4/27/2021	TIBX-600129	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87538		175.85	4/27/2021	TIBS-600337	CL
87539		268.11	4/27/2021	TIBX-600114	CL
87544		766.80	4/27/2021	TIBX-600069	CL
87546		18.71	5/3/2021	TIBS-600337	CL
		10,436.35	5/3/2021	TIBT-600225	CL
		10.95	5/3/2021	TIBT-600241	CL
		44.14	5/3/2021	TIBU-600168	CL
		10.95	5/3/2021	TIBU-600279	CL
		42.47	5/3/2021	TIBV-600146	CL
		10.95	5/3/2021	TIBV-600150	CL
		10.95	5/3/2021	TIBV-600159	CL
		16.85	5/3/2021	TIBV-600190	CL
		141.77	5/3/2021	TIBW-600055	CL
		10.98	5/3/2021	TIBX-600010	CL
		24.62	5/3/2021	TIBX-600038	CL
		65.70	5/3/2021	TIBX-600062	CL
		22.70	5/3/2021	TIBX-600072	CL
		74.50	5/3/2021	TIBX-600080	CL
		46.56	5/3/2021	TIBX-600114	CL
		33.40	5/3/2021	TIBX-600125	CL
		28.77	5/3/2021	TIBX-600129	CL
		10.95	5/3/2021	TIBX-600136	CL
		27.99	5/3/2021	TIBX-600137	CL
87554		9.62	5/3/2021	TIBW-600055	CL
87557		386.25	5/3/2021	TIBX-600137	CL
87561		1,402.50	5/3/2021	TIBU-600093	CL
87562		8.98	5/3/2021	TIBU-600113	CL
87576		580.00	5/3/2021	TIBU-600168	CL
87582		24.82	5/3/2021	TIBX-600129	CL
87586		580.00	5/3/2021	TIBU-600093	CL
87596		18.14	5/4/2021	TIBX-600136	OS
87603		86.08	5/10/2021	TIBX-600125	CL
87616		126.38	5/10/2021	TIBU-600093	CL
87618		221.59	5/10/2021	TIBX-600146	CL
87619		345.43	5/10/2021	TIBX-600145	CL
87620		172.01	5/10/2021	TIBX-600145	CL
87621		172.01	5/10/2021	TIBX-600055	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87622		103.09	5/10/2021	TIBX-600114	CL
87627		407.25	5/10/2021	TIBX-600063	CL
87628		144.36	5/10/2021	TIBT-600225	CL
87629		139.91	5/10/2021	TIBT-600225	CL
87631		164.66	5/10/2021	TIBV-600122	CL
		137.36	5/10/2021	TIBV-600159	CL
87632		1,078.20	5/10/2021	TIBV-600122	CL
		832.00	5/10/2021	TIBV-600159	CL
87633		193.05	5/10/2021	TIBW-600177	CL
		193.05	5/10/2021	TIBX-600137	CL
87634		8.19	5/10/2021	TIBT-600225	CL
		40.79	5/10/2021	TIBV-600146	CL
87635		472.50	5/10/2021	TIBT-600225	CL
87637		580.00	5/10/2021	TIBS-600178	CL
87639		580.00	5/10/2021	TIBV-600146	CL
87643		115.41	5/10/2021	TIBU-600195	CL
87646		554.17	5/10/2021	TIBX-600072	CL
87647		549.58	5/10/2021	TIBX-600072	CL
87649		580.00	5/10/2021	TIBW-600055	CL
87654		781.25	5/10/2021	TIBW-600174	CL
87655		580.00	5/10/2021	TIBT-600225	CL
87657		2,026.64	5/10/2021	TIBV-600159	CL
87658		1,634.22	5/10/2021	TIBV-600159	CL
87675		103.09	5/11/2021	TIBX-600146	CL
87676		103.09	5/11/2021	TIBX-600072	CL
87677		26.09	5/11/2021	TIBX-600080	CL
87681		263.38	5/11/2021	TIBV-600159	CL
87686		7,584.84	5/17/2021	TIBW-600055	CL
87688		223.29	5/17/2021	TIBX-600072	CL
87689		179.21	5/17/2021	TIBX-600072	CL
87697		11.33	5/17/2021	TIBT-600225	CL
		75.76	5/17/2021	TIBU-600168	CL
		17.76	5/17/2021	TIBW-600055	CL
		8.63	5/17/2021	TIBX-600145	CL
87705		580.00	5/17/2021	TIBU-600168	CL
87709		425.00	5/17/2021	TIBX-600062	CL
87711		580.00	5/17/2021	TIBU-600093	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87712		429.75	5/17/2021	TIBT-600207	CL
87717		3,345.63	5/18/2021	TIBX-600101	CL
87726		234.91	5/18/2021	TIBX-600062	CL
87727		107.75	5/18/2021	TIBX-600146	CL
87728		69.56	5/18/2021	TIBX-600080	CL
87735		177.33	5/18/2021	TIBW-600055	CL
87737		368.00	5/18/2021	TIBV-600146	CL
87738		66.36	5/18/2021	TIBV-600159	CL
87746		87.26	5/24/2021	TIBX-600129	CL
87749		8.19	5/24/2021	TIBT-600225	CL
		89.42	5/24/2021	TIBW-600055	CL
87750		580.00	5/24/2021	TIBS-600178	CL
87752		580.00	5/24/2021	TIBV-600146	CL
87757		913.83	5/24/2021	TIBX-600072	CL
87759		580.00	5/24/2021	TIBW-600055	CL
87765		580.00	5/24/2021	TIBT-600225	CL
87767		1,634.22	5/24/2021	TIBV-600159	CL
87770		1,819.64	5/24/2021	TIBX-600129	CL
87793		159.82	5/25/2021	TIBV-600159	CL
87799		506.64	5/25/2021	TIBT-600225	CL
87800		652.20	5/25/2021	TIBT-600225	CL
87801		217.40	5/25/2021	TIBT-600225	CL
87802		221.59	5/25/2021	TIBX-600151	CL
87803		63.76	5/25/2021	TIBX-600151	CL
87804		75.01	5/25/2021	TIBX-600145	CL
87810		141.26	5/25/2021	TIBX-600146	CL
87813		54.75	6/1/2021	TIBT-600225	CL
		10.95	6/1/2021	TIBU-600093	CL
		24.01	6/1/2021	TIBV-600159	CL
		488.89	6/1/2021	TIBW-600055	CL
		10.95	6/1/2021	TIBW-600174	CL
		12.28	6/1/2021	TIBX-600055	CL
		10.95	6/1/2021	TIBX-600062	CL
		10.95	6/1/2021	TIBX-600063	CL
		33.65	6/1/2021	TIBX-600072	CL
		26.12	6/1/2021	TIBX-600080	CL
		10.95	6/1/2021	TIBX-600101	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		11.75	6/1/2021	TIBX-600114	CL
		10.95	6/1/2021	TIBX-600125	CL
		24.11	6/1/2021	TIBX-600129	CL
		37.43	6/1/2021	TIBX-600145	CL
		76.81	6/1/2021	TIBX-600146	CL
		24.10	6/1/2021	TIBX-600151	CL
87824		93.35	6/1/2021	TIBX-600146	CL
87826		528.00	6/1/2021	TIBT-600225	CL
87828		75.76	6/1/2021	TIBU-600168	CL
		11.48	6/1/2021	TIBV-600146	CL
		10.16	6/1/2021	TIBW-600055	CL
87829		396.50	6/1/2021	TIBT-600225	CL
87835		1,429.12	6/1/2021	TIBX-600072	CL
87843		580.00	6/1/2021	TIBU-600168	CL
87850		580.00	6/1/2021	TIBU-600093	CL
87851		2,316.68	6/1/2021	TIBX-600062	CL
87867		543.07	6/2/2021	TIBX-600062	CL
87869		377.87	6/2/2021	TIBX-600129	CL
87871		9.79	6/2/2021	TIBX-600146	CL
87872		167.67	6/2/2021	TIBS-600178	CL
87882		179.21	6/7/2021	TIBX-600072	CL
87884		580.00	6/7/2021	TIBS-600178	CL
87886		580.00	6/7/2021	TIBV-600146	CL
87889		580.00	6/7/2021	TIBW-600055	CL
87896		580.00	6/7/2021	TIBT-600225	CL
87899		1,634.22	6/7/2021	TIBV-600159	CL
87904		259.95	6/7/2021	TIBX-600129	CL
87923		981.75	6/8/2021	TIBX-600062	CL
87930		94.60	6/8/2021	TIBX-600146	CL
87931		175.85	6/8/2021	TIBS-600337	CL
87933		1,634.15	6/8/2021	TIBX-600129	CL
87934		52.92	6/8/2021	TIBS-600178	CL
87935		7.70	6/8/2021	TIBX-600151	CL
87937		263.38	6/8/2021	TIBV-600159	CL
87942		270.11	6/8/2021	TIBV-600122	CL
87947		74.13	6/14/2021	TIBX-600072	CL
87948		74.13	6/14/2021	TIBX-600062	CL

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87949		107.75	6/14/2021	TIBX-600151	CL
87952		1,859.32	6/14/2021	TIBW-600134	CL
87974		11.48	6/14/2021	TIBX-600129	CL
87977		268.11	6/14/2021	TIBX-600038	CL
87979		177.33	6/14/2021	TIBW-600055	CL
87983		19.97	6/14/2021	TIBX-600163	CL
87988		1,429.12	6/14/2021	TIBX-600072	CL
87995		580.00	6/14/2021	TIBU-600168	CL
87998		342.90	6/14/2021	TIBX-600062	CL
88001		580.00	6/14/2021	TIBU-600093	CL
88002		661.91	6/14/2021	TIBX-600062	CL
88003		163.59	6/15/2021	TIBX-600069	CL
88004		87.26	6/15/2021	TIBX-600038	CL
88005		223.27	6/15/2021	TIBX-600055	CL
88011		137.84	6/21/2021	TIBX-600129	CL
88025		57.53	6/21/2021	TIBX-600145	CL
88030		82.42	6/21/2021	TIBX-600072	CL
88035		263.38	6/21/2021	TIBV-600159	CL
88036		376.32	6/21/2021	TIBV-600122	CL
88038		616.50	6/21/2021	TIBV-600159	CL
88040		580.00	6/21/2021	TIBS-600178	CL
88042		580.00	6/21/2021	TIBV-600146	CL
88046		1,085.35	6/21/2021	TIBV-600159	CL
88052		580.00	6/21/2021	TIBW-600055	CL
88057		580.00	6/21/2021	TIBT-600225	CL
88060		51.40	6/21/2021	TIBX-600053	OS
88061		1,634.22	6/21/2021	TIBV-600159	CL
88064		100.50	6/21/2021	TIBV-600146	CL
88071		184.05	6/22/2021	TIBV-600122	CL
88074		66.00	6/22/2021	TIBV-600122	CL
88090		11.33	6/28/2021	TIBT-600225	CL
		21.91	6/28/2021	TIBX-600151	CL
88096		1,429.12	6/28/2021	TIBX-600072	CL
88103		580.00	6/28/2021	TIBU-600168	CL
88105		75.76	6/28/2021	TIBU-600168	CL
88111		580.00	6/28/2021	TIBU-600093	CL
88118		585.89	6/29/2021	TIBW-600055	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 205 - Sutter From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
		19.51	6/29/2021	TIBX-600072	CL
		9.07	6/29/2021	TIBX-600129	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 210 - Trinity From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
36575		(508.46)	6/30/2021	TIBN-541289	CL
55675		(460.00)	6/30/2021	TIBP-550139	CL
55826		(328.57)	6/30/2021	TIBP-550139	CL
70072		(333.41)	6/30/2021	TIBU-600036	CL
70906		(107.29)	6/30/2021	TIBT-600161	CL
72376		(175.88)	6/30/2021	TIBU-600056	CL
72377		(62.93)	6/30/2021	TIBU-600056	CL
72490		(203.88)	6/30/2021	TIBU-600036	CL
72666		(111.37)	6/30/2021	TIBU-600036	CL
74567		(111.54)	6/30/2021	TIBU-600235	CL
78885		(62.64)	6/30/2021	TIBV-600115	CL
87203		47.44	4/5/2021	TIBU-600157	CL
		153.00	4/5/2021	TIBW-600044	CL
		307.42	4/5/2021	TIBX-600041	CL
		290.02	4/5/2021	TIBX-600086	CL
87226		70.58	4/5/2021	TIBU-600157	CL
87227		44.37	4/5/2021	TIBX-600041	CL
87228		377.39	4/5/2021	TIBW-600071	CL
87242		396.50	4/5/2021	TIBO-549853	CL
87254		117.60	4/5/2021	TIBX-600041	CL
87255		152.32	4/5/2021	TIBU-600157	CL
87296		106.28	4/12/2021	TIBO-549853	CL
87299		474.19	4/12/2021	TIBW-600044	CL
87300		204.40	4/12/2021	TIBW-600009	CL
87313		6,900.00	4/12/2021	TIBV-600110	CL
87320		192.92	4/12/2021	TIBW-600044	CL
87341		111.16	4/13/2021	TIBU-600157	CL
87409		15,500.00	4/19/2021	TIBV-600110	CL
87416		87.46	4/20/2021	TIBW-600044	CL
87438		86.66	4/20/2021	TIBW-600044	CL
87439		54.61	4/20/2021	TIBW-600044	CL
87440		100.26	4/20/2021	TIBW-600044	CL
87456		129.29	4/26/2021	TIBW-600044	CL
87457		995.00	4/26/2021	TIBV-600110	CL
87482		10,414.75	4/26/2021	TIBT-600193	CL
87485		30,600.00	4/26/2021	TIBV-600110	CL
87493		7,167.14	4/26/2021	TIBW-600009	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 210 - Trinity From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87494		1,837.75	4/26/2021	TIBT-600193	CL
87495		197,000.00	4/26/2021	TIBV-600110	CL
87546		10.95	5/3/2021	TIBO-549853	CL
		30.72	5/3/2021	TIBU-600157	CL
		115.82	5/3/2021	TIBW-600044	CL
		27.60	5/3/2021	TIBW-600071	CL
		10.95	5/3/2021	TIBX-600041	CL
87560		76.62	5/3/2021	TIBW-600044	CL
87561		379.50	5/3/2021	TIBT-600193	CL
87566		30.00	5/3/2021	TIBW-600071	CL
87605		87.46	5/10/2021	TIBW-600044	CL
87630		76.62	5/10/2021	TIBW-600044	CL
87635		106.40	5/10/2021	TIBM-504466	CL
87640		30.00	5/10/2021	TIBW-600071	CL
87665		580.00	5/10/2021	TIBW-600009	CL
87669		76.34	5/11/2021	TIBQ-550444	CL
87695		980.00	5/17/2021	TIBV-600110	CL
87696		345.00	5/17/2021	TIBW-600009	CL
87732		175.85	5/18/2021	TIBW-600071	CL
87772		580.00	5/24/2021	TIBW-600009	CL
87808		87.39	5/25/2021	TIBW-600044	CL
87813		14.32	6/1/2021	TIBQ-550444	CL
		10.95	6/1/2021	TIBW-600009	CL
		69.35	6/1/2021	TIBW-600044	CL
		18.71	6/1/2021	TIBW-600071	CL
87816		99.94	6/1/2021	TIBW-600009	CL
87829		396.50	6/1/2021	TIBM-504466	CL
87870		175.85	6/2/2021	TIBW-600071	CL
87898		870.00	6/7/2021	TIBT-600178	CL
87907		580.00	6/7/2021	TIBW-600009	CL
87912		87.46	6/8/2021	TIBW-600044	CL
87917		137.54	6/8/2021	TIBM-504466	CL
87932		175.85	6/8/2021	TIBW-600071	CL
87938		107.65	6/8/2021	TIBW-600044	CL
87941		463.00	6/8/2021	TIBU-600157	CL
87957		238.65	6/14/2021	TIBO-549853	CL
87969		111.16	6/14/2021	TIBU-600157	CL

Check/Voucher Register - Check register 1020 - Claims Account - WC 210 - Trinity From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
87975		167.62	6/14/2021	TIBU-600157	CL
87980		345.00	6/14/2021	TIBM-504466	CL
87990		3,036.00	6/14/2021	TIBV-600110	CL
87994		270.59	6/14/2021	TIBW-600044	CL
88070		580.00	6/21/2021	TIBW-600009	CL
88078		111.89	6/22/2021	TIBW-600009	CL
88086		53.34	6/28/2021	TIBW-600044	CL
88090		20.58	6/28/2021	TIBM-504466	CL
		385.31	6/28/2021	TIBW-600044	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 130 - Colusa From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11776		15,724.82	4/8/2021	COL16-0013	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 140 - Del Norte From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11762		3,997.50	4/8/2021	DEL17-0029	CL
11791		21,544.63	4/15/2021	DEL21-0002	CL
11809		2,168.50	5/5/2021	DEL20-0010	CL
11816		21,177.55	5/13/2021	DEL17-0029	CL
11832		387.38	5/20/2021	DEL20-0024	CL
11847		5,291.65	6/10/2021	DEL17-0029	CL
11849		2,209.65	6/10/2021	DEL17-0029	CL
11855		1,530.00	6/17/2021	DEL21-0011	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 150 - Lassen From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11770		140.00	4/8/2021	LAS15-0005	CL
11773		7,503.16	4/8/2021	LAS19-0011	CL
11783		1,574.00	4/15/2021	LAS20-0007	CL
11784		76.00	4/15/2021	GHC0010538	CL
11787		918.00	4/15/2021	LAS15-0002	CL
11790		95.60	4/15/2021	GHC0010538	CL
11804		2,373.00	5/5/2021	LAS19-0011	CL
11806		1,601.20	5/5/2021	LAS21-0009	CL
11807		4,005.51	5/5/2021	LAS20-0022	CL
11810		473.51	5/5/2021	LAS21-0011	CL
11820		2,141.30	5/13/2021	LAS21-0009	CL
11829		1,593.56	5/20/2021	LAS20-0007	CL
11831		3,333.00	5/20/2021	LAS20-0023	CL
11842		3,663.71	6/10/2021	LAS20-0007	CL
11861		11,286.00	6/24/2021	LAS21-0010	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 160 - Modoc From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11774		791.69	4/8/2021	MOD18-0003	CL
11781		20,000.00	4/14/2021	MOD18-0003	CL
11782		4,000.00	4/14/2021	MOD18-0003	CL
11830		494.00	5/20/2021	MOD15-0001	CL
11833		15.00	5/20/2021	MOD21-0004	CL
11838		270.50	6/3/2021	MOD18-0003	CL
11850		4,698.55	6/10/2021	MOD21-0004	CL
11857		3,755.86	6/17/2021	MOD21-0005	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 170 - Mono From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11795		0.00	4/22/2021	MON21-0010	CL
11805		2,391.80	5/5/2021	MON21-0008	CL
11835		794.00	5/20/2021	MON21-0012	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 180 - Plumas From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11769		87.50	4/8/2021	PLU18-0004	CL
11775		1,392.50	4/8/2021	PLU18-0004	CL
11778		1,000.00	4/8/2021	PLU21-0007	CL
11779		528.19	4/8/2021	PLU21-0004	CL
11785		537.90	4/15/2021	PLU19-0027	CL
11786		271.67	4/15/2021	PLU20-0002	CL
11792		320.00	4/15/2021	PLU21-0008	CL
11798		45.00	5/5/2021	PLU19-0031	CL
11799		402.50	5/5/2021	PLU18-0004	CL
11802		1,998.00	5/5/2021	PLU18-0004	CL
11808		5,796.60	5/5/2021	PLU21-0008	CL
11814		320.50	5/13/2021	PLU20-0002	CL
11815		2,976.20	5/13/2021	PLU19-0027	CL
11822		1,076.20	5/13/2021	PLU19-0014	CL
11823		7,500.00	5/13/2021	PLU19-0027	CL
11825		1,000.00	5/13/2021	PLU21-0006	CL
11841		322.40	6/3/2021	PLU21-0009	CL
11843		2,256.50	6/10/2021	PLU19-0027	CL
11844		873.50	6/10/2021	PLU20-0002	CL
11848		12,900.00	6/10/2021	PLU18-0004	CL
11858		10,692.50	6/24/2021	PLU18-0004	CL
11860		4,731.13	6/24/2021	PLU18-0004	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 190 - San Benito From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11771		677.00	4/8/2021	SAN15-0003	CL
11772		2,641.37	4/8/2021	SAN16-0022	CL
11800		76.00	5/5/2021	SAN15-0003	CL
11801		3,843.50	5/5/2021	SAN16-0022	CL
11828		260.05	5/13/2021	SAN21-0008	CL
11837		5,711.65	6/3/2021	SAN16-0022	CL
11851		270.90	6/10/2021	SAN21-0011	CL
11859		57.00	6/24/2021	SAN17-0025	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 200 - Sierra From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11777		1,140.00	4/8/2021	SIE21-0003	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 205 - Sutter From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11763		470.00	4/8/2021	SCMI010154	CL
11764		90.00	4/8/2021	SCMJ010174	CL
11765		46.20	4/8/2021	SCMJ010182	CL
11766		67.50	4/8/2021	SCMH010157	CL
11767		10,003.00	4/8/2021	SCMH010122	CL
11768		1,687.50	4/8/2021	SCMJ010191	CL
11780		1,321.84	4/8/2021	SUT21-0025	CL
11793		3,179.10	4/22/2021	SCMJ010191	CL
11796		4,321.74	5/5/2021	SCMJ010190	CL
11797		5,702.00	5/5/2021	SCMH010122	CL
11818		163.00	5/13/2021	SUT20-0006	CL
11819		270.00	5/13/2021	SUT20-0006	CL
11824		346.40	5/13/2021	SUT21-0026	CL
11827		1,303.89	5/13/2021	SUT21-0027	CL
11834		1,000.00	5/20/2021	SUT21-0007	CL
11836		481.60	6/3/2021	SCMF010066	CL
11839		2,000.00	6/3/2021	SUT20-0009	CL
11840		375.00	6/3/2021	SUT21-0019	CL
11853		2,557.50	6/17/2021	SCMI010154	CL
11854		420.00	6/17/2021	SUT20-0006	CL

Check/Voucher Register - Check register 1030 - Claims Account - L/P 210 - Trinity From 4/1/2021 Through 6/30/2021

Check	Vendor Name	Check Amount	Effective Date	Transaction Description	Cleared Status
11760		914.00	4/8/2021	TRI20-0010	CL
11761		1,774.00	4/8/2021	TRI17-0013	CL
11788		201.70	4/15/2021	TRI92-0001	CL
11789		2,525.15	4/15/2021	TRI18-0002	CL
11794		54.00	4/22/2021	TRI16-0008	CL
11803		5,870.74	5/5/2021	TRI20-0011	CL
11811		4,644.00	5/13/2021	TRI20-0013	CL
11812		781.20	5/13/2021	TRI18-0002	CL
11813		19.00	5/13/2021	TRI92-0001	CL
11817		2,871.00	5/13/2021	TRI20-0013	CL
11821		3,404.90	5/13/2021	TRI20-0011	CL
11826		19,764.00	5/13/2021	TRI21-0006	CL
11845		141.60	6/10/2021	TRI92-0001	CL
11846		848.40	6/10/2021	TRI20-0013	CL
11852		205.90	6/17/2021	31516	CL
11856		311.96	6/17/2021	TRI20-0011	CL
11862		2,587.50	6/24/2021	TRI21-0007	CL
Report Tota	al	1,329,911.16			

BOARD OF DIRECTORS AGENDA

Alpine~Colusa~Del Norte~Lassen~Modoc~Mono~Plumas~San Benito~Sierra~Sutter~Trinity

A Joint Powers Authority Established in 1980

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TRINDEL BOARD MEETING

Sept 23, 2021

PROGRAMS

AGENDA ITEM VI.b.

SUBJECT: Budget Adjustment 20/21

ACTION FOR CONSIDERATION: An action to approve budget adjustment to transfer budgeted revenue and expense from Workers Comp Administration to Liability/Property Administration.

BACKGROUND: This budget adjustment is to move surplus revenue and expense budget from the Workers Comp Admin fund to the Liability/Property Admin fund to account for the deficit in Liability/Property. The primary reason the Liability/Property Admin fund was over budget was due to a pension liability expense in the fund that was not budgeted for. Also, the 20/21 budget was prepared prior to the hiring of the Liability/Property Claims Technician and we underestimated some of the costs, especially in IT/Communications. The total Trindel Administration revenue and expense budgets are unchanged.

FISCAL IMPACT:

\$15,200.00 decrease in Workers Comp Admin revenue budget \$15,200.00 decrease to Workers Comp Admin expense budget \$15,200.00 increase in Liability/Property Admin revenue budget \$15,200.00 increase to Liability/Property Admin expense budget

RECOMMENDATION: Approve budget adjustment

25 - Claims Administration Liability/Property

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Code	Account Title	Original Budget	Adjustment	Revised Budget	YTD Actual
4100	Member Contributions	227,618.00	15,200.00	242,818.00	227,619.00
7030	Pension Expense	0.00	9,200.00	9,200.00	9,152.41
8000	Communications/IT	5,000.00	6,000.00	11,000.00	9,865.31

30 - Claims Administration Workers' Compensation

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Code	Account Title	Original Budget	Adjustment	Revised Budget	YTD Actual
4100	Member Contributions	658,999.00	(15,200.00)	643,799.00	659,002.00
6300	Professional Fees	95,000.00	(15,200.00)	79,800.00	54,292.75

BOARD OF DIRECTORS AGENDA

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TRINDEL BOARD MEETING September 23, 2021	GENERAL BUSINESS AGENDA ITEM VI.c.
SUBJECT: Fourth Quarter Budget and Fina	ancial Statements for 2020/2021 Fiscal year end.
ACTION FOR CONSIDERATION: Review the Expenses and changes in Net Assets, and	e Statement of Net Assets, Statement of Revenues d Budget to Actual as of 06/30/2021.
BACKGROUND: Informational item, review	wing Financial Reports and budget progress.
Financials, common size, five year	r trend
Budget by department and budge	t summary

FISCAL IMPACT:

RECOMMENDATION: N/A

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Administration Funds Summary

Fund	20/21 Budget	20/21 Actual	Variance	Percent of Budget
<u>Revenues</u>				
Administration	508,619	512,244	3,625	101%
Loss Prevention	570,016	570,020	4	100%
Claims Administration Liability & Property	242,818	242,819	1	100%
Claims Administration Workers Compensation	643,799	643,802	3	100%
Workers Compensation Pool	2,123,500	2,106,356	(17,144)	99%
Total Revenues	4,088,752	4,075,241	(13,511)	100%
<u>Expenditures</u>				
Administration	508,619	478,698	29,921	94%
Loss Prevention	570,016	498,150	71,866	87%
Claims Administration Liability & Property	242,818	240,066	2,752	99%
Claims Administration Workers Compensation	643,799	598,749	45,050	93%
Workers Compensation Pool	1,100,000	1,187,000	(87,000)	108%
Total Expenditures	3,065,252	3,002,664	62,588	98%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Administration

	20/21 Budget	20/21 Actual	Variance	Percent of Budget
Revenues				
Member Contributions	508,619	508,606	(13)	100.00%
Dividend income	, 0	2,030	2,030	
Administrative Fee Income	0	1,507	1,507	
(Gain) Loss Equipment Disposal	0	100	100	
Total Revenues	508,619	512,244	3,625	101%
Expenditures				
Insurance Expense	28,000	34,036	(6,036)	122%
State Fees	, 0	2	(2)	
Training	4,500	3,378	1,122	75%
Professional Fees	2,500	4,972	(2,472)	199%
Audit Expenses	25,000	23,200	1,800	93%
Investment Advisors	32,000	33,151	(1,151)	104%
Salaries	222,754	212,423	10,331	95%
Employee Benefits	93,246	88,137	5,109	95%
Pension Expense	5,000	17,042	(12,042)	341%
Bank Service Charges	300	315	(15)	105%
Dues & Subscriptions	6,500	6,729	(229)	104%
Conferences	25,000	15,720	9,280	63%
CAJPA	12,000	0	12,000	0%
PARMA	1,000	1,841	(841)	184%
Printing & Reproduction	3,000	1,227	1,773	41%
Utilities & Housekeeping	3,000	2,770	230	92%
Travel Expenses	4,000	533	3,467	13%
Board Meeting Expenses	20,000	10,688	9,312	53%
Office Materials & Supplies	2,500	2,533	(33)	101%
Communications/IT	11,000	14,562	(3,562)	132%
Depreciation Expense	5,319	5,439	(120)	102%
Miscellaneous Expense	2,000	0	2,000	0%
Total Expenditures	508,619	478,698	29,921	94%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Loss Prevention

	20/21 Budget	20/21 Actual	Variance	Percent of Budget
Revenues				
Member Contributions	570,016	570,020	4	100%
Other Income	0	2,100	2,100	
Total Revenues	570,016	570,020	4	100%
Expenditures				
Safety Funds	20,000	26,202	(6,202)	131%
Training	17,500	7,356	10,144	
Law Enforcement Meeting	30,000	30,178	(178)	101%
Loss Prevention Specialist	28,000	11,334	16,666	40%
Road Commissioners Meeting	10,000	9,222	778	92%
DSR Meeting	30,000	13,695	16,305	
Professional Fees	25,000	15,281	9,719	61%
Salaries	245,000	241,659	3,341	99%
Employee Benefits	60,000	59,856	144	100%
Pension Expense	0	15,391	(15,391)	
Bank Service Charges	200	127	73	64%
Dues & Subscriptions	4,600	3,852	748	84%
Printing & Reproduction	2,500	1,119	1,381	45%
Utilities & Housekeeping	3,500	2,118	1,382	61%
Travel Expenses	44,000	11,728	32,272	27%
Office Materials & Supplies	8,500	9,429	(929)	111%
Communications/IT	25,000	25,155	(155)	101%
Depreciation Expense	16,216	14,564	1,652	90%
Miscellaneous Expense	0	(116)	116	
Total Expenditures	570,016	498,150	71,866	87%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Claims Administration Liability & Property

	20/21 Budget	20/21 Actual	Variance	Percent of Budget
Revenues				
Member Contributions	242,818	242,819	1	100%
Total Revenues	242,818	242,819	1	100%
Expenditures				
Employee Assistance Program	0	240	(240)	
Training	3,500	671	2,829	19%
Professional Fees	35,000	35,009	(9)	100%
Salaries	125,000	130,860	(5,860)	105%
Employee Benefits	45,000	46,233	(1,233)	103%
Pension Expense	9,200	9,152	48	99%
Bank Service Charges	250	0	250	0%
Dues & Subscriptions	1,200	382	818	32%
Printing & Reproduction	1,500	862	638	57%
Utilities & Housekeeping	1,200	1,412	(212)	118%
Travel Expenses	7,000	809	6,191	12%
Office Materials & Supplies	1,200	944	256	79%
Communications/IT	11,000	9,865	1,135	90%
Depreciation Expense	1,768	3,626	(1,858)	205%
Total Expenditures	242,818	240,066	2,752	99%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Claims Administration Workers Compensation

	20/21	20/21	Variance	Percent of Budget
	Budget	Actual	Variance	Percent of Budget
Revenues				
Member Contributions	643,799	643,802	3	
Total Revenues	643,799	643,802	3	100%
Expenditures				
Employee Assistance Program	0	280	(280)	
Training	10,000	5,677	4,323	57%
Professional Fees	79,800	54,293	25,507	68%
Actuarial Study	0	2,500	(2,500)	
Salaries	340,000	308,240	31,760	91%
Employee Benefits	125,000	125,935	(935)	101%
Pension Expense	0	24,756	(24,756)	
Bank Service Charges	300	0	300	0%
Dues & Subscriptions	3,500	2,421	1,079	69%
Printing & Reproduction	10,000	6,600	3,400	66%
Utilities & Housekeeping	5,800	4,876	924	84%
Travel Expenses	5,500	508	4,992	9%
Office Materials & Supplies	15,000	12,349	2,651	82%
Communications/IT	34,500	33,035	1,465	96%
Depreciation Expense	14,399	17,279	(2,880)	120%
Total Expenditures	643,799	598,749	45,050	93%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Workers Compensation Pool

	20/21 20/21 Budget Actual		Variance	Percent of Budget
Revenues				
Member Contributions	2,096,000	2,096,000	0	100%
Interest Income	2,500	6,616	4,116	265%
Investment Income	25,000	38,472	13,472	154%
Increase (Decrease) in FMV	0	(34,733)	(34,733)	
Total Revenues	2,123,500	2,106,356	(17,144)	99%
Expenditures				
Claims Paid	100,000	0	100,000	0%
Change in Unpaid Claims Liability	1,000,000	1,187,000	(187,000)	119%
Total Expenditures	1,100,000	1,187,000	(87,000)	108%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Program Funds Summary

Fund	20/21 Budget	20/21 Actual	Variance	Percent of Budget
Revenues				
Workers Compensation	12,088,684	12,146,052	57,368	100%
General Liability	7,272,656	7,284,447	11,791	100%
Property	1,265,136	1,249,083	(16,053)	99%
Pollution	88,784	86,356	(2,428)	97%
Med-Mal	449,002	448,385	(617)	100%
Leadership Training Fund	103,000	80,306	(22,694)	78%
Total Revenues	21,267,262	21,294,629	27,367	100%
Expenditures				
Workers Compensation	6,355,300	4,587,721	1,767,579	72%
General Liability	4,482,654	6,868,645	(2,385,991)	153%
Property	467,180	1,195,968	(728,788)	256%
Pollution	88,000	86,176	1,824	98%
Med-Mal	440,000	658,463	(218,463)	150%
Leadership Training Fund	92,000	53,493	38,507	58%
Total Expenditures	11,925,134	13,450,466	(1,525,332)	113%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Workers Compensation

	20/21 Budget	20/21 Actual	Variance	Percent of Budget
Revenues				
Member Contributions	11,358,684	12,020,314	661,630	106%
Interest Income	30,000	71,567	41,567	239%
Investment Income	500,000	418,188	(81,812)	84%
Increase (Decrease) in FMV	200,000	(364,017)	(564,017)	-182%
Total Revenues	12,088,684	12,146,052	57,368	100%
Expenditures				
Claims Expense	0	(10,000)	10,000	
Claims Paid	5,000,000	2,993,700	2,006,300	60%
Change in Unpaid Claims Liability	100,000	(1,272,485)	1,372,485	-1272%
Claims Refund	0	(110)	110	
Claims Subrogation	(10,000)	(27,137)	17,137	271%
Claims Excess Recovery	(150,000)	(45,594)	(104,406)	30%
Excess Insurance	572,000	527,384	44,616	92%
State Fees	250,000	158,944	91,056	64%
Safety Funds	27,500	29,905	(2,405)	109%
Hearing Tests	21,200	20,150	1,050	95%
Risk Management Subsidy	55,000	55,000	0	100%
Loss Prevention Subsidy	468,600	442,200	26,400	94%
Employee Assistance Program	21,000	16,045	4,955	76%
Miscellaneous Expense	0	3,455	(3,455)	
Transfers In/Out	0	235,031	(235,031)	
Return of Funds	0	1,461,232	(1,461,232)	
Total Expenditures	6,355,300	4,587,721	1,767,579	72.2%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 General Liability

	20/21 Budget	-		Percent of Budget	
Revenues					
Member Contributions	7,262,656	7,262,656	0	100%	
Interest Income	10,000	13,648	3,648	136%	
Investment Income	100,000	80,264	(19,736)	80%	
Increase (Decrease) in FMV	(100,000)	(72,122)	27,878	72%	
Total Revenues	7,272,656	7,284,447	11,791	100%	
Expenditures					
Claims Paid	1,000,000	1,127,959	(127,959)	113%	
Change in Unpaid Claims Liability	0	589,743	(589,743)		
Claims Void	1,000	0	1,000	0%	
Claims Subrogation	0	(31,126)	31,126		
Claims Excess Recovery	(500,000)	(130,625)	(369,375)	26%	
Insurance Expense	340,000	293,072	46,928	86%	
Excess Insurance	3,376,554	4,281,990	(905,436)	127%	
Risk Management Subsidy	27,500	27,500	0	100%	
Loss Prevention Subsidy	237,600	217,800	19,800	92%	
Transfers In/Out	0	(95,031)	95,031		
Return of Funds	0	587,362	(587,362)		
Total Expenditures	4,482,654	6,868,645	(2,385,991)	153%	

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Property

	20/21 Budget	20/21 Actual	Variance	Percent of Budget
Revenues				
Member Contributions	1,249,736	1,249,736	0	100%
Interest Income	400	2	(398)	0%
Investment Income	10,000	191	(9,809)	2%
Increase (Decrease) in FMV	5,000	(846)	(5,846)	-17%
Total Revenues	1,265,136	1,249,083	(16,053)	98.7%
Expenditures				
Claims Expense	0	(6,449)	6,449	
Claims Paid	800,000	435,670	364,330	54%
Change in Unpaid Claims Liability	100,000	24,736	75,264	25%
Claims Subrogation	(20,000)	(24,505)	4,505	123%
Claims Excess Recovery	(1,200,000)	(300,914)	(899,086)	25%
Excess Insurance	726,680	1,089,929	(363,249)	150%
Risk Management Subsidy	27,500	27,500	0	100%
Loss Prevention Subsidy	33,000	0	33,000	0%
Transfers In/Out	0	(50,000)	50,000	
Total Expenditures	467,180	1,195,968	(728,788)	256.0%

Trindel Insurance Fund Revenue and Expense Budget 06-30-2021 Pollution, Med-Mal, Leadership Training Funds

Pollution	20/21 Budget	20/21 Actual	Variance	Percent of Budget
Revenues				
Member Contributions	86,184	86,184	0	100%
Interest Income	100	116	16	116%
Investment Income	2,000	677	(1,323)	34%
Increase (Decrease) in FMV	500	(621)	(1,121)	-124%
Total Revenues	88,784	86,356	(2,428)	97.3%
Expenditures				
Insurance Expense	20,000	19,201	799	96%
Excess Insurance	68,000	66,975	1,025	98%
Total Expenditures	88,000	86,176	1,824	97.9%

Med-Mal	20/21 Budget	•		Percent of Budget	
Revenues					
Member Contributions	448,752	448,752	0	100%	
Interest Income	50	(322)	(372)	-644%	
Investment Income	100	(2,147)	(2,247)	-2147%	
Increase (Decrease) in FMV	100	2,102	2,002	2102%	
Total Revenues	449,002 448,385		(617)	99.9%	
Expenditures					
Claims Expense	0	68	(68)		
Claims Paid	10,000	9,949	51	99%	
Change in Unpaid Claims Liability	0	108,893	(108,893)		
Excess Insurance	430,000	629,553	(199,553)	146%	
Transfers In/Out	0	(90,000)	90,000		
Total Expenditures	440,000	658,463	(218,463)	149.7%	

Leadership Training Funds	20/21 Budget			Percent of Budget	
Revenues					
Member Contributions	77,000	77,000	0	100%	
Interest Income	1,000	1,818	818	182%	
Investment Income	15,000	10,574	(4,426)	70%	
Increase (Decrease) in FMV	10,000	(9,087)	(19,087)	-91%	
Total Revenues	103,000	80,306	(22,694)	78.0%	
Expenditures					
Subsidy	(33,000)	(43,000)	10,000	130%	
Safety Funds	0	188	(188)		
Training	100,000	95,636	4,364	96%	
Dues & Subscriptions	25,000	669	24,331	3%	
Total Expenditures	92,000	53,493	38,507	58.1%	

Trindel Insurance Fund Statement of Revenues and Expenditures As of 6/30/2021

	Administratio	Loss Prevention	Claims Administration Liability/Property	Claims Administration Workers' Compensation	Workers Compensation Pool	Workers Compensation	Liability	Property	Pollution	Medical Malpractice	Leadership Training Fund	Total
Revenues												
Member Contributions	\$ 508,60	5 \$ 570,020	\$ 242,819	\$ 643,802	\$ 2,096,000	\$ 12,020,314	\$ 7,262,650	5 \$ 1,249,736	\$ 86,184	\$ 448,752	\$ 77,000	\$ 25,205,889
Interest Income		-	-	-	6,616	71,567	13,648	3 2	116	(322)	1,818	93,445
Investment Income	2,03) -	-	-	3,740	54,171	8,14	(655)	56	(44)	1,488	68,928
Administrative Fee Income	1,50	7		-	_	-			-		-	1,507
Gain/Loss on Equipment	10)		-	-	-			-	-	-	100
Other Income		2,100						<u> </u>				2,100
Total Revenues	512,24	572,120	242,819	643,802	2,106,356	12,146,052	7,284,44	1,249,083	86,356	448,385	80,306	25,371,970
-												
Expense	\$	- \$ -	\$ -	\$ -	\$ -	\$ 2,983,700	\$ 1.127.95	9 \$ 429,221	¢ -	\$ 10.017	¢ -	\$ 4,550,898
Claims Expense	\$	- \$ -	\$ -	\$ -	\$ -		T -/		\$ -	\$ 10,017	\$ -	
Claims Recovery Change in Claims Liability		-		-	1,187,000	(72,842) (1,272,485)	(161,75) 589,74		-	108,893	-	(560,011) 637,887
Insurance Expense	34,03	-		-	1,167,000	527,384	4,575,06		86,176	629,553	(43,000)	6,899,140
State Fees	34,0.	า ว	-	-	-	158,944	4,575,00		60,170	029,333	(43,000)	158,946
Risk Management	3,37	'8 97,98'	7 911	5,957		563,300	245,30		-	_	95,824	1,040,158
Professional Fees	61,3			56,793		303,300	2 13,300	- 27,500		_	-	168,405
General & Administrative	379,96					3,455				_	669	1,509,112
Tranfers In/Out	379,90	-	- 204,140	333,999	_	235.031	(95,03	(50,000)	_	(90,000)	-	1,505,112
Total Expenses	478,69	3 498,150	240,066	598,749	1,187,000	3,126,489	6,281,28		86,176	658,463	53,493	14,404,536
Total Expenses						5/120/105	0,201,20					
Net Income (Loss)	33,54	73,970	2,753	45,053	919,356	9,019,563	1,003,16	53,115	181	(210,078)	26,813	10,967,434
Return of Funds to Members			_	_	_	1,461,232	587,36) _	_	_	_	2,048,594
recuir of runus to riembers		_	-				307,30	<u> </u>				2,010,331
G : 5 : M :	22.54	- 72.070	2 752	45.052	010.350	7 550 221	415.00	52.115	101	(210.070)	26.012	0.010.040
Change in Due to Members	33,54	73,970	2,753	45,053	919,356	7,558,331	415,80	53,115	181	(210,078)	26,813	8,918,840
Beginning Due to Members	24,46	92,170	1,733	216,271	1,435,687	13,582,745	7,561,163	181,596	183,194	29,205	1,110,805	24,419,032
Ending Due to Members	\$ 58,00	3 \$ 166,140	\$ 4,486	\$ 261,324	\$ 2,355,043	\$ 21,141,076	\$ 7,976,96	5 \$ 234,710	\$ 183,375	\$ (180,873)	\$ 1,137,617	\$ 33,337,872

Trindel Insurance Fund Common Sized Statement of Revenues & Expenditures As of 6/30/2021

	Administration	Loss Prevention	Claims Administration Liability/Property	Claims Administration Workers' Compensation	Workers Compensation Pool	Workers Compensation	Liability	Property	Pollution	Medical Malpractice	Leadership Training Fund	Total
Revenues												
Member Contributions	2.00%	2.25%	0.96%	2.54%	8.26%	47.38%	28.62%	4.93%	0.34%	1.77%	0.30%	99.35%
Interest Income	0.00%	0.00%	0.00%	0.00%	0.03%	0.28%	0.05%	0.00%	0.00%	0.00%	0.01%	0.37%
Investment Income	0.01%	0.00%	0.00%	0.00%	0.01%	0.21%	0.03%	0.00%	0.00%	0.00%	0.01%	0.27%
Administrative Fee Income	0.00%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%
Total Revenues	2.01%	2.25%	0.96%	2.54%	8.30%	47.87%	28.71%	4.92%	0.34%	1.77%	0.32%	100.00%
Expense												
Claims Expense	0.00%	0.00%	0.00%	0.00%	0.00%	11.76%	4.45%	1.69%	0.00%	0.04%	0.00%	17.94%
Claims Recovery	0.00%	0.00%	0.00%	0.00%	0.00%	-0.29%	-0.64%	-1.28%	0.00%	0.00%	0.00%	-2.21%
Change in Claims Liability	0.00%	0.00%	0.00%	0.00%	4.68%	-5.02%	2.32%	0.10%	0.00%	0.43%	0.00%	2.51%
Insurance Expense	0.13%	0.00%	0.00%	0.00%	0.00%	2.08%	18.03%	4.30%	0.34%	2.48%	-0.17%	27.19%
State Fees	0.00%	0.00%	0.00%	0.00%	0.00%	0.63%	0.00%	0.00%	0.00%	0.00%	0.00%	0.63%
Risk Management	0.01%	0.39%	0.00%	0.02%	0.00%	2.22%	0.97%	0.11%	0.00%	0.00%	0.38%	4.10%
Professional Fees	0.24%	0.06%	0.14%	0.22%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.66%
General & Administrative	1.50%	1.52%	0.80%	2.11%	0.00%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	5.95%
Tranfers In/Out	0.00%	0.00%	0.00%	0.00%	0.00%	0.93%	-0.37%	-0.20%	0.00%	-0.35%	0.00%	0.00%
Total Expenses	1.89%	1.96%	0.95%	2.36%	4.68%	12.32%	24.76%	4.71%	0.34%	2.60%	0.21%	56.77%
Net Income (Loss)	0.13%	0.29%	0.01%	0.18%	3.62%	35.55%	3.95%	0.21%	0.00%	-0.83%	0.11%	43.22%
Return of Funds to Members	0.00%	0.00%	0.00%	0.00%	0.00%	5.76%	2.32%	0.00%	0.00%	0.00%	0.00%	8.07%
Change in Due to Members	0.13%	0.29%	0.01%	0.18%	3.62%	29.79%	1.64%	0.21%	0.00%	-0.83%	0.11%	35.15%
Beginning Due to Members	0.10%	0.36%	0.01%	0.85%	5.66%	53.53%	29.80%	0.72%	0.72%	0.12%	4.38%	96.24%
Ending Due to Members	0.22%	0.65%	0.02%	1.03%	9.28%	83.32%	31.44%	0.93%	0.72%	-0.71%	4.48%	131.40%

Trindel Insurance Fund Statement of Revenues & Expenditures - 5-Year Trend As of 6/30/2021

	2020-21	2019-20	2018-19	2017-18	2016-17
Revenues					
Member Contributions	\$ 25,205,889	\$ 23,343,230	\$ 21,442,968	\$ 19,728,724	\$ 18,222,669
Interest Income	93,445	91,615	21,911	17,266	11,268
Investment Income	68,928	1,333,046	1,088,553	52,505	63,978
Administrative Fee Income	1,507	146	-	-	
Gain/Loss on Equipment	100				
Other Income	2,100		-	-	25,509
Total Revenues	25,371,970	24,768,037	22,553,432	19,798,495	18,323,424
Expenses					
Claims Expenses	4,550,898	5,764,358	6,463,907	9,503,903	7,853,529
Claims Recovery	(560,011)	(1,002,145)	(1,943,947)	(2,231,652)	(3,414,229)
Change in Claims Liability	637,887	1,270,113	8,289,279	2,997,999	4,187,000
Insurance Expenses	6,899,140	5,670,453	5,368,887	5,376,605	4,918,910
State Fees	158,946	209,727	247,997	185,654	126,090
Risk Management	1,040,158	1,085,908	1,027,447	1,119,035	975,462
Professional Fees	168,405	116,057	123,816	102,053	156,151
General & Administrative	1,509,112	1,507,521	1,514,961	1,392,314	1,328,575
Rental/Lease Expense	-	-	-	-	-
Total Expenses	14,404,536	14,621,994	21,092,349	18,445,910	16,131,488
Net Income (Loss)	10,967,434	10,146,043	1,461,083	1,352,586	2,191,936
Return of Funds to Members	2,048,594	2,720,939		300,000	812,110
Change in Due to Members	8,918,840	7,425,104	1,461,083	1,052,586	1,379,826
Beginning Due to Members	24,419,032	16,993,927	15,532,844	14,480,258	13,100,432
Ending Due to Members	\$ 33,337,872	\$ 24,419,032	\$ 16,993,927	\$ 15,532,844	\$ 14,480,258

Trindel Insurance Fund Statement of Net Position By Program As of 6/30/2021

Claims Claims Administration Workers' Loss Administration Workers' Compensation Workers Medical Leadership Liability/Property Liability Pollution Training Fund Administration Prevention Compensation Pool Compensation Property Malpractice Total Assets \$ (112,206) 26.066 (18,145)\$ (120,370) \$ 1,511,925 \$ 10,119,321 \$ 5,103,193 708,142 \$ 125,895 (69,489) \$ 1,082,909 \$ 18,357,241 Cash 7,081 10,088,153 18,210 220 114 (287)2,292 10,115,783 LAIF 80,833 302,699 Accounts Receivable 76,114 145,752 53,958 53,958 Prepaid Expenses 100,334 42,949,856 Investments 4,087,037 30,671,649 8,032,138 3,408 (2,203)57,492 194,016 152,968 338,727 727,568 41,857 Fixed Assets 81,809 179,034 23,712 218,358 5,606,043 50,955,237 13,299,293 889,530 183,375 (71,979) 1,142,693 72,507,105 Total Assets Deferred Outflow of Resources 195,583 32,368 60,241 (7,210) 110,184 Deferred Pension 16,502 Total Assets & Deferred Outflows \$ 328,542 \$ 5,606,043 \$50,955,237 \$ 13,299,293 889,530 \$ 183,375 \$ (71,979) \$72,702,688 \$ 114,177 \$ 239,275 \$1,142,693 Liabilities Accounts Payable 10,315 \$ 43,137 \$ 151 8,783 5,711 342,212 5,075 415,384 Payroll Liabilities 41,419 7,337 19,110 12,892 80,758 (1,192)Net Pension Liability 3,650 12,560 26,084 41,102 Claims Liabilities 3,251,000 29,808,450 5,322,328 312,608 108,893 38,803,280 Total Liabilities 55,384 63,034 18,069 47,760 3,251,000 29,814,161 5,322,328 654,819 108,893 5,075 39,340,524 Deferred Inflow of Resources Deferred Pension 786 10,101 (6,053)19,458 24,292 Total Liabilities & Deferred Inflows 56,170 73,135 12,016 67,217 3,251,000 29,814,161 5,322,328 654,819 108,893 5,075 39,364,816

\$ 2,355,043

\$21,141,076 \$ 7,976,965 \$ 234,710 \$ 183,375 \$ (180,873) \$1,137,617

Net Position (Due to Members)

\$ 58,008

\$ 166,140

4,486 \$ 261,324

Trindel Insurance Fund Common Sized Statement of Net Position By Program As of 6/30/2021

Claims

	Administration	Loss Prevention	Claims Administration Liability/Property	Administration Workers' Compensation	Workers Compensation Pool	Workers Compensation	Liability	Property	Pollution	Medical Malpractice	Leadership Training Fund	Total
Assets Cash	-0.15%	0.04%	-0.02%	-0.17%	2.08%	13.92%	7.02%	0.97%	0.17%	-0.10%	1.49%	25.25%
LAIF	0.00%	0.00%	0.00%	0.00%	0.01%	13.88%	0.03%	0.00%	0.00%	0.00%	0.00%	13.91%
Accounts Receivable	0.00%	0.00%	0.00%	0.00%	0.00%	0.10%	0.20%	0.11%	0.00%	0.00%	0.00%	0.42%
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.07%	0.00%	0.00%	0.07%
Prepaid Expenses												
Investments	0.00%	0.00%	0.00%	0.00%	5.62%	42.19%	11.05%	0.14%	0.00%	0.00%	0.08%	59.08%
Fixed Assets	0.27%	0.21%	0.06%	0.47%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	1.00%
Total Assets	0.11%	0.25%	0.03%	0.30%	7.71%	70.09%	18.29%	1.22%	0.25%	-0.10%	1.57%	99.73%
Deferred Outflow of Resources Deferred Pension	0.04%	0.08%	-0.01%	0.15%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.27%
Total Assets & Deferred Outflows	0.16%	0.33%	0.02%	0.45%	7.71%	70.09%	18.29%	1.22%	0.25%	-0.10%	1.57%	100.00%
Liabilities Accounts Payable	0.01%	0.06%	0.00%	0.01%	0.00%	0.01%	0.00%	0.47%	0.00%	0.00%	0.01%	0.57%
Payroll Liabilities	0.06%	0.01%	0.03%	0.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.11%
·												
Net Pension Liability	0.01%	0.02%	0.00%	0.04%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.06%
Claims Liabilities	0.00%	0.00%	0.00%	0.00%	4.47%	41.00%	7.32%	0.43%	0.00%	0.15%	0.00%	53.37%
Total Liabilities	0.08%	0.09%	0.02%	0.07%	4.47%	41.01%	7.32%	0.90%	0.00%	0.15%	0.01%	54.11%
Deferred Inflow of Resources Deferred Pension	0.00%	0.01%	-0.01%	0.03%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.03%
Total Liabilities & Deferred Inflows	0.08%	0.10%	0.02%	0.09%	4.47%	41.01%	7.32%	0.90%	0.00%	0.15%	0.01%	54.14%
Net Position (Due to Members)	0.08%	0.23%	0.01%	0.36%	3.24%	29.08%	10.97%	0.32%	0.25%	-0.25%	1.56%	45.86%

Trindel Insurance Fund Statement of Net Position - 5-Year Trend As of 6/30/2021

	2020-21	2019-20	2018-19	2017-18	2016-17
Assets					
Cash	\$ 18,357,241	\$ 18,230,347	\$ 19,694,215	\$ 22,390,925	\$ 18,455,200
LAIF	10,115,783	10,056,687	-	-	-
Accounts Receivable	302,699	678,768	2,018,152	359,994	361,813
Prepaid Expenses	53,958	107,917	161,875	52,460	104,919
Investments	42,949,856	32,882,958	31,549,912	20,461,359	20,408,854
Fixed Assets	727,568	768,475	772,180	765,090	794,285
Total Assets	72,507,105	62,725,152	54,196,334	44,029,827	40,125,070
Deferred Outflow of Resources					
Deferred Pension	195,583	235,573	280,472	464,357	212,656
Total Assets & Deferred Outflows	\$72,702,688	\$62,960,725	\$54,476,807	\$44,494,184	\$40,337,727
Liabilities					
Accounts Payable	415,384	10,378	504,755	136,707	62,241
Payroll Liabilities	80,758	77,749	54,432	42,371	47,038
Net Pension Liability	41,102	(5,623)	(48,482)	145,588	100,051
Claims Liabilities	38,803,280	38,165,392	36,895,279	28,606,000	25,608,001
Total Liabilities	39,340,524	38,247,897	37,405,984	28,930,666	25,817,331
Deferred Inflow of Resources					
Deferred Pension	24,292	44,665	76,895	30,674	40,138
Total Liabilities & Deferred Inflows	39,364,816	38,292,562	37,482,879	28,961,340	25,857,469
Net Positon (Due to Members)	\$33,337,872	\$24,668,163	\$16,993,927	\$15,532,844	\$14,480,258

BOARD OF DIRECTORS AGENDA

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TRINDEL BOARD MEETING September 23, 2021 **GENERAL BUSINESS** AGENDA ITEM VI.d.

SUBJECT: Underwriting Policy Resolution 14-02

ACTION FOR CONSIDERATION: Reviewing and approve underwriting policy.

BACKGROUND: It is part of our best practices to review our underwriting policy each year to keep up with changes in the organization.

FISCAL IMPACT: N/A

RECOMMENDATION: Approve the underwriting policy.



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UNDERWRITING POLICY

Resolution 14 - 02

Objective

Trindel Insurance Fund has established underwriting criteria for the purpose of marketing to prospective members. Underwriting information is also used for rate making/premium calculation, measuring member performance, and calculating return of funds or assessments based upon equity levels. Underwriting standards and guidelines are outlined in various governing documents, including the JPA Agreement, By-Laws, Resolutions, and Trindel Insurance Fund Policies. This Underwriting Policy provides a summary and highlights much of the criteria utilized to complete the underwriting process.

Underwriting Function/Mission

Establishing underwriting criteria ensures that all Trindel Insurance Fund coverage programs are analyzed for risk exposures, funding requirements, dividend and assessment calculations, risk retention levels, compatibility between members and serviceability by staff. Adherence to these Board approved standards and guidelines guarantees the continued financial viability and security of Trindel Insurance Fund.

New Members

The guidelines for admittance of new members to Trindel Insurance Fund are set forth in the Joint Powers Agreement and By-Laws. Membership eligibility is reserved for California Counties and requires a favorable two-thirds vote of the Trindel Board. Applicants accepted for membership must participate in Trindel's Liability, Property, and Workers' Compensation Programs. All members shall also participate in all safety and risk management programs, as established by the Trindel Board.

Application Process

A letter of interest must be submitted to Trindel by the applicant. Direction from the board will be given to the Executive Director at the next available Board meeting to engage in the application process or not.

The Executive Director solicits specific information to assess the applicant's risk exposures. Included is the following information:

- a. Underwriting data for the current year, including payroll, audited financial statements, budget and other financial data as requested;
 - b. Loss history for the previous five years for Liability, Property, and Workers' Compensation programs;
 - c. Comparison of experience modification factors for Liability, Property, and Workers' Compensation programs;
 - d. Any recent claim or actuarial studies; if executive director deems it necessary the applicant must submit and pay for an actuarial study in the format required by Trindel Insurance Fund;
 - e. Demographic information to assess compatibility with existing members;
 - f. Loss prevention evaluation.

The applicant takes the JPA membership agreement to their Board for approval and signature. Trindel Board then approves the JPA membership agreement and signs or not.

P.O. Box 2069 Weaverville, Calif. 96093 Phone: (530) 623-2322

Underwriting Guidelines

Any prospective member must meet the following minimum underwriting guidelines:

- a. The financial ability to fund their self insured retention obligation for each program/policy;
- b. Have a loss rate calculated for the past three years that does not exceed the loss rate of the current members for most programs;
- c. Demonstrate a commitment to support risk management and safety programs to control or prevent claims;
- c. Assume the self insured retentions set by the Trindel Board;
- d. If not moving from a fully insured program the applicant must submit claims data to Trindel in a format that can be imported in Trindel's claims software.

Rate Setting/Funding Requirements

The Liability, Property, and Workers Compensation programs will be fully funded each year after completion of an independent actuarial study. Rates are established based upon multiple factors, including:

- Payroll exposure
- Loss rates
- Excess rates
- Administrative expense
- A margin for contingency as prescribed in Trindel Insurance Fund's Target Funding Resolution (minimum 90% confidence level and one half of a SIR)

Trindel Insurance Fund's coverage programs are based upon a banking arrangement, members have the ultimate accountability for losses. Premiums are built by use of third party actuary results by program for the group and adjusted by member with experience and exposure factors calculated by the Executive Director.

Dividend/Assessment

The Joint Powers Agreement authorizes the distribution of dividends or collection of assessments based upon the financial position of each fund at the close of the fiscal year. The Board has adopted a Target Funding Resolution that governs the minimum equity balances required before consideration of any dividend or return of funds. Excess funding is calculated and available on an annual basis.

Periodic Review

This Underwriting Policy is hereby established as set forth above, and will be periodically reviewed by the Board at least once every three years. *Under this review the board or committee will consider*

- a. Is the process adequately measuring the risks?
- b. Is the process adequately allocating costs?

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TRINDEL BOARD MEETINGSeptember 23, 2021

GENERAL BUSINESSAGENDA ITEM VI.e.

SUBJECT: Ratify Remote Working Policy

ACTION FOR CONSIDERATION: An action item to review and ratify remote working policy.

BACKGROUND: Changes have been made to the policy based on direction from the board at the last meeting.

Remote working is voluntary and intended to be cost neutral Fund is not required to provide materials, supplies, and internet services Start and end date and review at least annually Designated location

FISCAL IMPACT: N/A or Unknown

RECOMMENDATION: Approve the remote working Policy as presented.

TRINDEL INSURANCE FUND REMOTE WORKING POLICY

I. POLICY STATEMENT

Remote working is defined for the purpose of this policy as an employee whose work is performed in a site other than their primary work location, typically the employee's home. An employee who wishes to work remotely must meet certain requirements and receive approval from their Department Head and the Executive Director.

- A. Not all jobs are appropriate for remote working. This option will be available to employees by assessment of their manager based on the suitability of their daily tasks, office functions, assignments, responsibilities, current and previous work performance.
- B. Remote working is not available to employees in a probation status or while subject to a performance improvement plan based on the most recent performance review.
- C. While remote working, Employee will:
 - ✓ remain accessible during their established remote work schedule;
 - check in with the supervisor to discuss status and open issues on a daily scheduled [KTI] established in the remote work plan[PEZ][DN3], and based on the specific needs of the position and may fluctuate due to variations in workload, deadlines, or other variables
 - ✓ be available for video/teleconferences, scheduled on an as-needed basis and be dressed appropriately to participate in video conferences or virtual meetings;
 - obtain supervisor approval in advance[PF4] of working any overtime hours (if employee is non-exempt);
 - ✓ provide sufficient Internet connection to obtain stable communications and assure data security [KT5][PE6];
 - ✓ be available by phone during regular business hours;
 - ✓ take rest and meal breaks while remote working in full compliance with all applicable regulations; and
 - ✓ request supervisor approval to use vacation, sick, or other leave in the same manner as when working at employee's regular work location;
 - ✓ comply with all standards of conduct and requirements of Trindel Insurance Fund personnel policies and procedures in the same manner as required when assigned to work in the physical office worksite
- D. Remote working is not an entitlement, it is not a companywide benefit, and it in no way changes the terms and conditions of employment with Trindel Insurance Fund. The privilege of remote working may be revoked at any given time by management for any reason.
- D.E. The Trindel Remote Work Policy is voluntary on the part of the employee and is intended to be cost neutral. Trindel is not required to provide employees electing to work remotely with materials or supplies, or cover additional expenses needed to establish an alternate worksite

(desk, chair, fax, copier, etc.), and assumes no responsibility for set-up or operating costs at an alternate worksite (telephone or internet services, etc.).

II. EQUIPMENT, TOOLS AND SUPPLIES

- A. The tools, equipment and supplies needed to telecommute remote work will be provided either by the employee, the Fund, or a combination. Any and all equipment provided by the Fund is for Trindel business use only and shall be returned in operational condition, upon separation.
- B. Trindel Insurance Fund will provide;
 - ✓ computer sufficient to perform the work required;
 - ✓ keyboard, monitor, mouse, video and audio device;
 - **✓** phone if requested;
 - \$50 monthly stipend for high speed internet service.

III. WORKSPACE AND ENVIRONMENT

- A. The employee shall designate a workspace within the home for placement and installation of equipment to be used while remote working. The employee shall maintain this workspace in a safe condition, free from hazards and other dangers to the employee and equipment[PF7]. Employee agrees to maintain a safe and secure work environment. The employee agrees to allow the Trindel Insurance Fund to [KTR] access to assess safety and security, upon reasonable notice. Employee will provide photos of the home office setup upon request. The home office must adhere to the following:
 - ✓ Be in a separate room away from employee's personal/family living area
 - ✓ Have a door that can be closed for privacy and security[kt9]
 - ✓ Have good area lighting and superior task lighting
 - ✓ Be properly ventilated
 - ✓ Be free from safety hazards
 - ✓ Have adequate and safe electrical supply for all business equipment
 - ✓ Be free from hazardous chemicals and asbestos-containing materials
 - ✓ Have a desk or work station that is for productive and efficient work
 - ✓ Have ergonomic chair and computer setup
 - ✓ Contain all Fund materials and equipment strictly in the home office location
- B. The established work location should be free from distractions and inaccessible to individuals not authorized to use the Fund's equipment or to view or access work-related communications and records that contain confidential or personal information.
 - Employees will ensure the confidentiality of all information they use at the designated location in accordance with Fund policies. This includes, without limitation personal health information (PHI), claims information, financial information, or other data relating to the Fund or its members and policyholders which is subject to strict regulations for confidentiality, privacy, and security.

- C. Employee agrees to report work-related injuries to your immediate supervisor or the Executive Director at the earliest possible opportunity and agrees to hold the Fund harmless for injury to any third party at the home office site.
- D. Employee understands that s/he is responsible for tax consequences, if any, of this telecommuting arrangement, and for conformance to any local zoning regulations.
- E. Employee understands that all obligations, responsibilities, terms and conditions of employment with the Trindel Insurance Fund remain unchanged, except those obligations and responsibilities specifically addressed in this agreement.
- F. Employee understands that management <u>review this agreement annually and retains</u> the right to modify this agreement on a temporary or permanent basis <u>at any time</u> as a result of business necessity.

and agree to all of its provisions.		
Employee Signature	Date	
Manager Signature	Date	
Director Signature		

I hereby affirm by my signature that I have read this Remote Work Policy and understand

Remote Work Plan

Name: Title: Department: Start Date: End Date / (Annual) Review Date: Remote Work Days:	
Remote Work Hours:	
Designated Location:	
<u>Tasks:</u>	
Responsibilities:	
Check In:	
Internet and phone accessOther:	
List of Trindel Equipment:	

I hereby affirm by my signature that I agree to all of its provisions.	have read this Remote Work Plan and understand
Employee Signature	Date
Manager Signature	Date
Wanager Signature	

Other:

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TRINDEL BOARD MEETING September 23, 2021 **GENERAL BUSINESS**AGENDA ITEM VI.f.

SUBJECT: Discussion on catastrophic Wildfires, Insurance deductible and coverage, State OES, FEMA funding, the effect on our communities, and gross negligence of the USFS.

ACTION FOR CONSIDERATION: Discussion

BACKGROUND: Wild fire and forest management practices have impacted our communities year after year.

FISCAL IMPACT: Unknown

RECOMMENDATION: Create a unified response, talking points, narrative, or action.



A National Emergency: Lack of Forest Maintenance Resulting in Destructive Wildfires¹

A Call to Action

REV. 9.1



GLANCE AT THE LOGIC SEQUENCE SHOWN ON PAGE 4.

For COVID-19

SEE ADDITIONAL FOCUS ON THE CONCEPT OF "MANAGED WILDFIRE", PAGE 7

INCLUDES A NEW SECTION ENTITLED, "IMPROVED AERIAL FIRES SUPPRESSION TACTICS", PAGE 19 INCLUDES A SECTION ENTITLED, "BE FIRE WISE AND SAFE", PAGE 18

SEE ADDITIONAL FUNDING REQUIREMENTS ON PAGE 23

Sign-on to the *Petition* [Petition Link: http://chng.it/bGsyZvSb]. As of September 13, 2021, there are 4,887 signatories for this *Call to Action*. In 2020, over 10 million acres were destroyed by wildfire. As of this update, another 5,567,600 acres have already burned in 2021, about the same amount as last year's very destructive campaign -- at the same time. The fire season never stops. Help make a change. There is a summary of this document available upon request to mtrains7@verizon.net.

¹ Prepared by Michael T. Rains with comments included from a wide-range of professionals; 36 and counting. This paper has been continually updated to address the COVID-19 Pandemic and other critical components, such as "managed wildfire" that contribute to this national emergency of destructive wildfires. Last update of this *Call to Action*: 9/13/2021 10:45:34 AM.



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A National Emergency: Lack of Forest Maintenance Resulting in Destructive Wildfires

A Call to Action

Executive Summary

The following represents a *Call to Action* -- a plea for a dedicated national effort to reduce the destructive impacts of uncontrollable wildfires. The *Call to Action* – described in detail on page 20 of this document, includes a:

- National Emergency Commitment.
- Statement of Intent [example].
- Vision.
- Strategy.
- 10-Year Plan of Work.

The majority of the document [pages 4-20] establishes the foundation for the *Call to Action*.

Clearly, we are facing an emergency: 90+ million acres, or more, of our national forestlands are at high-risk to large, destructive wildfires. Why? Because for three decades, we have significantly underfunded forest maintenance work that could restore the health and resiliency of our landscapes and help prevent large, intense wildfires. By shifting money *from* sustainable forest maintenance actions *to* fire suppression, today's forests have become overgrown and act like tinderboxes. These tinderboxes cause larger, hotter, faster burning blazes that destroy everything in their path -- requiring billions of dollars each year to put out. It's a vicious cycle, and it's time we end it. How do we break the cycle?

We solicit an aggressive commitment -A Call to Action -- from lawmakers to legislate and properly fund forest health maintenance work that creates and maintains a mosaic of vegetative stages that are productive and more resilient to catastrophic wildfire. By restoring the health of our landscapes, we break the cycle and help reduce the horrific destruction that these wildfires level against public health, infrastructure, and natural resources.

What can you do now?

First, we all must better understand a *Logic Sequence* that enables fires to stay as small as possible. This is the foundation of this document. This *Logic Sequence* is illustrated on the next page.



Logic Sequence

Keeping Fires Small Logic Sequence

† Forest Maintenance Helps Keep Fires Small:

- ✓ Small fires = less risk to firefighters and the local citizenry:
 - Putting all fires out immediately is very cost effective; large fires are unimaginably expensive and destructive;
 - The concept of "managed wildfire", for now, is simply an intellectual argument with mostly disastrous results:
 - Keeping fires small = saving valuable watershed values, including critical habitat for wildlife:
 - Keeping fires small = fewer smoke pollutants impacting nearby communities, as well as the firefighters themselves:
 - Well trained leaders at the local level = the best utilization of resources to keep fires small.

Please read this document that clearly establishes the foundation for a *Call to Action* and consider signing this *Petition*. At the very least, share your voice of support in any way you feel is appropriate. We need your help.

The 2021 fire season well is upon us, exceeding the very destructive 2020 pace. During the 2020 fire season, about 10.4 million acres burned. But it's so much more than just acres burned. People are dying from fire and smoke, along with countless wildlife and domestic animals. Towns and communities are being wiped away. Stories of loss and grief are gut wrenching. Current activity indicates the 2021 fire season will be more destructive than last year. And, when we review the 2021 Omnibus Spending Bill that was approved, there is a status quo budget in terms of forest maintenance. Ditto for the proposed 2022 budget. Yes, there are some proposed investments in current infrastructure discussions, but they represent only about 25 percent of needs. Why are Congressional Representatives and Senators turning away from this national emergency? Together we can be a force to make a long-needed change for a long time.

To this end, call your Members of Congress and advocate for expanded forest maintenance that enables healthy, resilient forests. Through legislation, funding and the optimization of our wildfire suppression strategies, we can dramatically decrease the threat of large, destructive wildfires.

Use the following links to find contact information for lawmakers in your state:

- Senators: https://www.senate.gov/general/contact_information/senators_cfm.cfm
- **Representatives:** https://www.house.gov/representatives
- Governors: https://www.usa.gov/state-governor
- Mayors: https://www.usmayors.org/mayors/



Foreword

The intent of this document is to establish the framework for a *Call to Action*. This *Call to Action* is designed to reduce the impacts of large, intense wildfires on people's lives, their communities, and lands along a rural to urban gradient resulting from lack of maintenance of America's forests.² The results of this *Call to Action* shall have a positive global impact, as well. The goal is to advance this *Call to Action* to key decision-makers [i.e., the President of the United States; Members of Congress; USDA³ and DOI⁴ Secretaries; and other leaders] – as a way to secure support, advancement of the concepts presented and finally, deploy pragmatic actions.⁵ We cannot wait any longer for action. We are facing a national emergency.

As of September 13, 2021, there are 4,887 signatories for this Call *to Action*. Please consider signing on, or at the very least share your voice of support in any way that you feel appropriate.

COVID-19 Pandemic Update

When the original *Call to Action* was written, the was no COVID-19 pandemic. To date in the United States, 40,923,209 cases and 659,696 deaths have been reported – an average of about 16 percent of the global totals.^{6,7} With the coronavirus pandemic and new variants of the virus continuing to collide head-on with the harshness of the 2021 fire season,^{8,9} fire suppression tactics and care for firefighters and the citizenry has to change dramatically.¹⁰ This makes addressing a *Call to Action* even more urgent. Accordingly, even though the maintenance of forests remains the most important overall goal, as the COVID-19 pandemic is being fought throughout the world, the following are the "Top 10 Actions" that must be deployed now and for the foreseeable future:^{11,12}

- 1. All indications suggest the 2021 fires season will be more destructive than 2020 and the COVID-19 pandemic will still be with us. We must understand this and act accordingly or thousands of people will needlessly become ill or die.¹³
- 2. The concept of "managed wildfire" must be taken off the table for now; no exceptions [see detailed attention to this action on page 7]. Clear, unambiguous direction from the Forest Service Chief's Office on this matter cannot be overstated.
- 3. The goal is to put out every fire immediately. Reduce response time by at least 80 percent!

² In this *Call to Action*, the term *forest* represents more than just trees. For example, the Chaparral Forests of southern California and the wide-range of vegetation that make up the urban gradient, specific to the Wildland-Urban Interface.

³ USDA: United States Department of Agriculture.

⁴ DOI: Department of Interior.

⁵ Petition Link: http://chng.it/bGsyZvSb

⁶ https://www.cnn.com/interactive/2020/health/coronavirus-us-maps-and-cases/

⁷ https://www.worldometers.info/coronavirus/

⁸ Wildfire Today™ reported on September 2, 2020 that 222 wildland firefighters have tested positive for COVID-19 and one has died. To date, actual numbers are hard to determine.

 $^{^{9}\} https://the conversation.com/smoke-from-wild fires-can-worsen-covid-19-risk-putting-firefighters-in-even-more-danger-145998$

¹⁰ Geographic Action Plans to help address COVID-19:: https://www.nifc.gov/fireInfo/covid-19.htm

¹¹ A separate companion document to the *Call to Action* is also available highlighting the "Top 10 Action."

¹² Based on results, weather patterns so far, including the lack of precipitation, indication are the 2021 fire season will be equally as destructive as 2020, perhaps more.

¹³ Some COVID deaths are linked to Western wildfires, study shows | Fox News



- 4. Smoke is a killer; please know this. We must keep it to a minimum. See No. 3, above.
- 5. More fully utilize smaller, more agile aircraft and helicopters. They come with much less people needed to effectively operate, thereby reducing the COVID-19 risk profile [see page 19].
- 6. Use larger aircraft in a more appropriate role; their response time is slower. Keeping our focus on "Top 10 Action" No. 3 is key.
- 7. Fully utilize smokejumpers and other specialized firefighters to augment Initial Attack. [see page 20].
- 8. Pre-position resources much better than ever before. The current mantra must be: "strive to be close to the incident, react quickly and put all wildfires out immediately." 14
- 9. Seek added funds for the United States Forest Service.¹⁵ If only the COVID-19 pandemic and fire suppression tactics are addressed, the estimate is +\$1.7 billion. If delayed forest maintenance -- including hazardous fuels reduction is added, the *annual* cost is about +\$5.3 billion.¹⁶ To be clear, the Forest Service does not have adequate funding to address the impacts of the historic 2020 year and what is currently happening in 2021 without significant action by the United States Congress.¹⁷ See Appendix A.1, page 23. Again, the lack of forest and wildland maintenance to enhance ecosystems productivity over the last 30 years cannot be over stated.¹⁸
- 10. We must do all we can to keep people safe and well.

Faced with the added impacts of the COVID-19 pandemic, there are three fundamental steps that are inextricably linked:

- **Behave very differently** to remain safe. For example, the notion of traditional, large fire camps in the foreseeable future seems irresponsible.
- **Keep all fires small** and put them out immediately; reduce smoke.
- **Keep the focus on forest maintenance**, the ultimate "brass ring." Over time, this will ensure America's forests can become more resilient to disturbances; habitats are improved; forest mosaics become commonplace; and fires are smaller and less intense. And, the current national emergency can begin to dissipate and eventually end.

¹⁴ Pre-positioning in order to be more efficient and effective in fire suppression was carefully addressed in a letter to the USDA Secretary by the National Wildfire Institute dated May 4, 2020.

¹⁵ The Department of Interior will need to review their level of resources, as well.

¹⁶ In response to the Senator Wyden-led letter addressed to the Forest Service Chief on April 30, 2020.

¹⁷ Congress is considering the Infrastructure Investment and Jobs Act. About \$3.4 billion is being targeted for "wildfire risk reduction" – about \$680 million annually for 5 years.

¹⁸ Current predictions indicate the 2021 fire season will more destructive. And, when reviewing the 2021 Omnibus Spending Bill just approved, there is a status quo budget in terms of forest maintenance.



The Concept of Managed Wildfire

This concept deserves added attention and must be addressed head on.¹⁹ Managed wildfires are natural ignitions [some refer to them as "unplanned"]²⁰ which under suitable weather and soil moisture conditions are allowed to burn to meet desired ecological objectives in Wilderness Areas only where pre-planned and approved in Forest Plans. This allows fire

"... These are different times. With the current land conditions and the impacts of a changing climate, the notion of allowing a fire to burn anywhere, for whatever reason, for the foreseeable future, is unacceptable and must be stopped now; no exceptions."

to play a natural role in restoring the ecosystems by recycling nutrients into the soil and clearing the forest floor of excessive debris. The key is to identify the right kind of fire at the right time at the right place. However, relying on natural ignitions to instantly create an opportunity for a managed wildfire in a random location, without adequate planning and pre-positioning for resources is like playing a game of Russian Roulette.²¹ This is not to be confused with "Prescribed Fire" which is conducted under very specific conditions.

Item No. 2 on the list of "Top 10 Action" in this *Call to Action* calls for — without exception — the elimination of "managed wildfires" for the foreseeable future. This includes Wilderness Areas. The reality is, with the clogged-up conditions of our forests; hard to predict weather events; and the extremely high level of expertise required to perfectly "herd" a wildfire, "managed wildfires" quickly become escaped fires. The notion of effectively directing a wildfire to help restore the forest has become largely an intellectual argument and puts others needlessly in harm's way; causes deaths due to smoke inhalation; and, significantly increases fire suppression costs that continue to shift more funds away from badly needed traditional forest maintenance.

In 2021, with the risks associated with the COVID-19 pandemic, the notion of letting fires burn to help accrue forest restoration targets is unconscionable. There is a strong connection between smoke inhalation and the more dire effects of Covid-19. ²² In addition, coronavirus cases in the U.S. have surged recently with the spread of the highly transmissible Delta and other variants.

Messages are very mixed. On one hand, national direction from leaders seems to suggest no more "managed wildfires" due to current conditions. Events on the ground show a far different scenario. This misguidance may be due to available budgets. A steady flow of funding from fire suppression is being used to "manage wildfires" or in reality, attempt to manage a wildfire The application of pre-approved and planned prescribed fire comes with a much more constrained budgetary account. Using an unplanned ignition as a de facto prescribed fire and claiming

¹⁹ On July 19, 2021, several conservation professionals, under the leadership of Philip S. Aune [Program Manager (RET), Pacific Southwest Research Station], discussed the concept of "managed wildfire" and concluded that under the current time, its use is completely inappropriate. The group – known as the "Call to Action Group -- has shared its views with the new Forest Service Chief, Randy Moore for his consideration.

²⁰ The term "natural" is often used by states and the federal government to describe the type of wildfire. Sometimes, the term "unplanned" is used. The terms have been used interchangeably. For example, a *natural* lighting strike causing a wildfire is *unplanned*. Prescribed fires are *planned*. They are not *natural* or *unplanned*.

²¹ Derr, William. United States Forest Service (Ret.). Email correspondence. May 18, 2020.

²² Some COVID deaths are linked to Western wildfires, study shows | Fox News



restoration credits is simply wrong. Perhaps an Office of Investigation [OIG] accounting of this practice is warranted.

As stated above, the practice of "managed wildfire", especially in the western part of our country, is a huge gamble that can quickly accelerate to an "escaped fire." This has become all too common in recent years, regardless of good intentions. ^{23,24} And, regardless of weather and all the other "fire factors," the practice of "managed wildfire" requires far too much knowledge and authority by the person making this immediate call; it's not a fair fight. There are simply too many factors at risk. The unpredictability of the fire and its destruction in the current time and place will always win. As stated earlier, this is a practice that must be separated from prescribed burning.

The outcome of prescribed fire is much more predictable. In recent studies, prescribed fires have shown to be much safer and if deployed carefully can significantly help reduce hazardous fuels. Increased appropriations by Congress for prescribed burning is a critical step in the right direction.

The concept of *managed wildfire* must be stopped and the careful use of prescribed fire needs to be a key tool in a pragmatic forest maintenance regime. It is interesting to note that recently, an extremely well-respected former Forest Supervisor for the Forest Service stated: "...If I were Chief, I would never allow "managed wildfires"; not this year, not EVER.

"Managed wildfire" seems to be, as some have suggested, an intellectual theory, that should never ²⁵ be applied, while "prescribed fire" is a great tool that needs much more application and funding."²⁶

Here is the bottom line: It is time to declare that all wildfires will be promptly and aggressively extinguished, period; no exceptions. Extremely clear direction is a must.

On August 2, 2021, the newly appointed Forest Service Chief sent a letter²⁷ to his leadership team regarding the use of managed wildfires. The key points of the letter: managing wildfires for resource benefits is a strategy we will not use. In addition, until further notice, ignited prescribed fire operations will be considered only in specific geographic areas and only with approval by the national office.^{28, 29}

²³ A classic case is the Tamarack Fire in Northern California. <u>Tamarack Fire Information - InciWeb the Incident Information System (nwcg.gov)</u>. The fire started on July 4, 2021 and was "monitored" for 13 days before any action. As of August 26, 2021, the Tamarack Fire is 68,696 acres burned and still not fully contained. Go to "Top 10 Action" No. 3, page 5. This incident did not have to turn out this way.

²⁴ Congressman Tom McClintock [CA-4-R] weighs in: Rep. McClintock Requests Information About Tamarack Fire Response | myMotherLode.com

²⁵ "Never" is a long time. But, let's be pragmatic. With the current land conditions and the impacts of a changing climate, the notion of allowing a fire to burn, for whatever reason, for the foreseeable future, is unacceptable and must be stopped now.

²⁶ Stubblefield, Ted. Forest Supervisor, United States Forest Service (Ret.). Email correspondence. October 30, 2020.

²⁷ 8.2.21 USDA Letter (ca.gov)

²⁸ USDA chief calls for overhaul of forest maintenance in western states ~ Missoula Current

²⁹ Forest Service Chief says wildfires will be suppressed, rather than "managed", for now - Wildfire Today



A National Emergency with Global Implications

Currently, there are over one billion burnable acres of landscapes across America. And, during the last three decades or so, the size and intensity of wildfires has left a path of destruction with annual losses in wildfire-related damages to infrastructure, economic effects of evacuations and lost tourism, public health, and natural resources estimated to be \$70 to \$350 billion each year. But it is more than just acres burned or the size of the fire. As Ernesto Alvarado, professor of wildland fire at the University of Washington says, "...we should concentrate more on human losses. Often, the human cost of wildfires has little to do with the fire size. For example, the Camp Fire, which burned more than 18,000 structures and killed 88 people in Paradise, California, isn't even in the state's top 20, ranked by acreage.

The Dixie Fire³² in Northern California is now at 960,213 acres burned and 65 percent contained after the fire started on July 14, 2021. To date, 1,424 structures have been destroyed or damaged. On August 14, the Caldor Fire³³ in Northern California started. It is now 218,950 acres burned and 65 percent contained. To date, 1,084 structures have been destroyed or damaged due to this fire; 5 known injuries.

A 1,000-acre fire in the west may go almost unnoticed. The same size fire in the Pinelands of New Jersey would be a disaster. This is a national emergency.

Sometimes we take the power of healthy forests for granted. In addition to their role in helping reduce the intensity of wildfires, healthy forests reduce the impacts of a changing climate by offsetting as much as 20 percent of the country's annual greenhouse gas emissions.³⁴ Healthy forests also reduce flooding by catching rainwater, creating permeable soils and reducing erosion. Healthy forests are crucial for good quality water and air. Over one-half of Americans depend on healthy forests to capture and filter their drinking water. Healthy forests remove millions of tons of pollutants each year helping to reduce respiratory problems, such as asthma and even premature death that pollutants may cause. Healthy forests create habitat for a wide array of plants and animals, including those in which their continued existence is threatened.

The degradation of America's forests due to the lack of maintenance and the subsequent destruction by uncontrollable wildfires has brought us to a pivotal point. That is, a lowered capability of our forests to help mitigate the adverse impacts of a changing climate and produce the air and water we need to survive, is resulting in planetary conditions that are threatening the very existence of humans and wildlife. Simply put, without the protection that healthy forests provide, we are also jeopardizing the future of planet Earth.

³⁰ The annualized economic burden from wildfire is estimated to be between \$71.1 billion to \$347.8 billion (\$2016 US). NIST Special Publication 1215. The Costs and Losses of Wildfires: A Literature Survey. Douglas Thomas, David Butry, Stanley Gilbert, David Webb and Juan Fung. Applied Economics Office Engineering Laboratory. November 2017.

³¹Wildfire Today, October 8, 2020, reporting on an NPR article.

³² Dixie Fire | Welcome to CAL FIRE

³³ Caldor Fire | Welcome to CAL FIRE

³⁴ https://www.fs.fed.us/climatechange/advisor/scorecard/Carbon_Infographic_Final.pdf



For example, smoke from wildfires does not only affect people's health, it can speed up the melting of polar icecaps. Particulate matter in smoke – soot -- settles on glaciers and darkens the ice surface, thereby speeding up melting as more of the sun's heat is absorbed. A growing body of research suggests that wildfire soot will contribute to accelerating the Arctic meltdown in the decades ahead.

With a projected rise in sea levels of about 2 meters [some predictions are higher] by 2100 – due to ice melting -- the impacts along coastal communities throughout the world will be devastating. According to research by Cornell University in 2017, "...2 billion people – about one-fifth of the world's population – could become climate change refugees due to rising ocean levels by 2100."³⁵ The social and economic impacts of this level of displacement is almost incalculable. As conservation leaders, we cannot stand by and allow this to take place. We must do all that can be done to mitigate the adverse impacts, now and ahead.

Declining forest health and large, high intensity wildfires that accompany this decline is *the* land conservation issue of our time. We must be vigilant. The lack of forest maintenance is a safety issue. It is an economic issue. It is a security issue. This lack of forest maintenance in America and the associated consequences is now a national emergency contributing to global degradation.

Discussion

In 2018, the Camp Fire wiped away the town of Paradise, California, "...burning homes, shops, restaurants, parks – many treasured pieces of an old mining town. It also left thousands of children displaced from their schools – at least from the campuses or even their teachers and peers."³⁶ 88 people perished. Other fires during the year accounted for over 2,000 civilian deaths. The 2018 fire season was horrific in terms of its destruction. But it was not that much different than what happened in 2017-2015; 2012-2011; 2009-2004; and, 2001-2000.³⁷ 2019 proved to be somewhat of a reprieve overall, even though the number of fires and acres burned across the country were still significant ³⁸. However, this *reprieve* has unfortunately become an anomaly. We cannot become complacent. The 2020 fire season was historic in its destruction. According to the National Interagency Fire Center, there were about 57,000 fires and 10.4 million acres burned. The total 10-year average is about 61,000 fires and about 6.7 million acres burned. The 2020 wildfire season has ended. The loss of life, directly from fire and more indirectly from smoke inhalation, and destroyed towns and communities was horrific. This destruction is continuing in 2021 at a faster pace.³⁹ For example, on August 14, 2021, the Dixie Fire -currently, the second largest fire in California history [and still burning], destroyed the community of Greenville. Respectfully, the current approach to wildfire management has become a bit stodgy. 40 Simply put, enough is enough. It is time for all of us – from the newly elected President to Congress to government officials to state leaders, and to the local citizenry to

³⁵ https://news.cornell.edu/stories/2017/06/rising-seas-could-result-2-billion-refugees-2100

³⁶ The Enterprise-Record. November 8, 2019.

³⁷ For the latest fire statistics, use this website: https://www.nifc.gov/fireInfo/nfn.htm See also Incident Activity Charts and Tables.

³⁸ 2019 wildland fire statistics: Number of Fires [50,477] and Acres Burned [4,664,364]. That is about 75 percent in Number of Fires and 67 percent in Acres Burned of the reported 10-year average [66,993 Number of Fires and 6,972,600 Acres Burned].

³⁹ As of September 13, 2021, there has already been 44,461 fires that have burned 5,567,600 acres – about the same pace as 2020.

⁴⁰ Wildfire solutions | Stanford News



garner the courage to stand up and begin to put an end to this horrific and totally unnecessary destruction.

Smoke is Also a Killer

Although it may not be as obvious as a raging inferno, smoke from wildfires is also a killer. America's population is expected to decline between 2000 and 2100. However, the mortality attributable to wildfire smoke is expected to triple between now and the end of the Century from as much as 25,000 to about 75,000 deaths per year. More conservative estimates show this range to be from about 15,000 to 44,000 annual deaths. 42

According to the US Climate and Health Alliance⁴³, "...wildfire smoke is primarily made of carbon dioxide, water vapor, carbon monoxide, particulate matter, hydrocarbons and other organic chemicals, nitrogen oxides, and many other trace elements. Smoke composition can vary, depending on the fuel type, fire temperature, and wind conditions. Of these pollutants, "particulate matter [PM] is the most concerning, given their very small size and ability to be inhaled deeply into the lungs." According to the Environmental Protection Agency⁴⁴, numerous scientific studies have linked long-term PM_{2.5} [also called particle pollution] exposure to a variety of problems, including:

- Cancer.
- Stroke.
- Irregular heartbeat and heart attacks.
- Respiratory problems, such as irritation of the airways, coughing or difficulty breathing.

People with asthma, heart or lung diseases, children⁴⁵ and older adults are the most likely to be affected by particle pollution exposure.⁴⁶ Research is also showing that smoke from wildfires is also causing significant harm to skin health, accelerating skin aging and skin cancers.⁴⁷

According to atmospheric researchers, led by a team from Yale and Harvard, "The scope of the problem is immense: Over the next three decades, more than 300 counties in the West will see more severe smoke waves from wildfires, sometimes lasting weeks longer than in years past." An obvious and immediate concern should be the vulnerability of the first responders, our wildland firefighters. Now we have the COVID-19 pandemic to accentuate this issue. 49

⁴¹ B. Ford, M. Val Martin, S. E. Zelasky, E. V. Fischer, S. C. Anenberg, C. L. Heald, J. R. Pierce. Future Fire Impacts on Smoke Concentrations, Visibility, and Health in the Contiguous United States. *GeoHealth*, 2018.

 $^{^{42}\} https://grist.org/article/44000-americans-could-end-up-dying-from-wildfire-smoke-every-year/$

⁴³ http://usclimateandhealthalliance.org/wildfires-public-health-view-front-lines/

⁴⁴ https://www.epa.gov/pm-pollution/health-and-environmental-effects-particulate-matter-pm

⁴⁵ Wildfire smoke is particularly harmful to kids' respiratory health, study finds (statnews.com)

⁴⁶ Recent [2020] studies by Stanford University researchers say smoke from the recent California wildfires led to 1,200 excess deaths and 4,800 additional ER visits among the elderly – and that's just for people ages 65 and over.

⁴⁷ Y. Claire Change. Caring for Skin After Wildfire Smoke Exposure and Irritation | Allure [Dougher, K.9/24/2020].

⁴⁸ https://www.cbsnews.com/news/2019-wildfire-season-smoke-from-wildfires-increases-health-risks-for-millions-of-americans/

⁴⁹ Some COVID deaths are linked to Western wildfires, study shows | Fox News



It's a Tie for the Top Spot

Large, high intensity wildfires throughout America – especially in the west – have created this national emergency. The three primary reasons are, with a tie for the top spot:

- 1. Lack of forest maintenance.
- 1. The impacts of a changing climate.
- 3. The expansion of the Wildland-Urban Interface

In some past writings on this subject, it has been stated that *the* primary culprit for the deterioration of America's forests [reminding us all that *forests* represent more than trees]⁵⁰ and the incredible destruction caused by wildfires, is the *lack* of forest maintenance. Further, it was concluded that the impacts of a changing climate represents a real force, no doubt, but not the driving force. Lately, however, the lines between the two – impact of wildfires and impacts of a changing climate on the warming of our planet have become much too blurred to make a rationale distinction; there probably is none. As Jad Daley, President and CEO of American Forests concluded in his November 2018 article, "Climate Change = More Fire = More Climate Change."⁵¹ Or, as Bob Berwyn of Inside Climate News stated in his August 2018 news note, we are in a "vicious cycle when the results of warming produce yet more warming."⁵²

The Paris Climate Agreement of 2015⁵³ provided worldwide awareness, leadership and goals to help ensure post Industrial Revolution global warming would not exceed a +2°C threshold [from pre-Industrial Revolution levels]. To many, re-committing to the Paris Climate Agreement [also known as, the Paris Accord] has indicated to the world that the United States continues to care about global warming and its impacts on the health, economy and security of current and future generations. And, we must do our part.

Since 1895, temperatures in the United States have increased by about one-half degree Fahrenheit; some projections by mid-Century are plus 2 to 4 degrees.⁵⁴ That's huge. The consequences will be devastating. Whatever path is chosen to highlight our role, we must be vigilant and sustain our responsibility as visionary and scientific leaders to help mitigate the impacts of a changing climate. Time is running out.

An estimated 120 million Americans in more than 46 million homes are at risk due to wildfire; 72,000 communities are directly in harm's way. Thousands of heroic firefighters have died protecting people and property. How many more reasons does it take before we can begin to improve America's forests so fire can eventually be used as a conservation tool and no longer feared for their destruction? We have a national emergency. The American people are calling for

⁵⁰ For example, the Chaparral Forests of Southern California and the wildland-urban forests [a wide-range of vegetation and tree species] are in critical need of improved maintenance. Fuels treatment represent far more than just trees.

⁵¹ Daley, Jad. New Math: Climate Change = More Fire = More Climate Change. American Forests. Nov 27, 2018.

⁵² Berwyn, Bob. How Wildfires Can Affect Climate Change (and vice versa). Inside Climate News. August 23, 2018.

⁵³ The Paris Agreement [Accord de Paris]. United Nations Framework Convention on Climate Change [UNFCCC]. 2015.

⁵⁴ https://www.americangeosciences.org/webinars/wildfire-maintenance-in-the-21st-century



a solution. What is happening does not need to happen. We know what to do to stop this destruction. Now is the time for a *Call to Action*.

The National Fire Plan

It has been over 20 years since the report entitled, "Managing the Impacts of Wildfires on Communities and the Environment" [the *National Fire Plan*] was written by the Departments of Agriculture and Interior. A critical feature of the *National Fire Plan* was "...hazardous fuels reduction improves forest health and its resiliency to fire." Unfortunately, not much has changed since then. In fact, land conditions have deteriorated. For example, in 2001 there was an estimated 38 million acres on our National Forests considered to be at high risk from destructive wildfires. Today, the estimate is about 80 million acres; some recent analysis suggest as high as 90 million acres.

A Funding Gap That Is Forever Increasing

As already stated, a primary culprit for this deterioration is the lack of forest maintenance. And, this is due in part to the lack of adequate resources, caused by 30+ years of shifting funds *from* maintenance actions *to* the fire suppression effort.

For example, about 65+ percent of the current Forest Service budget goes toward controlling fires. In 1995 this amount was about 16 percent. As more and more of the agency's resources continue to be shifted to the fire effort, fewer funds are available to support forest maintenance work – the same restorative projects that reduce the fire threat. Clearly, a paradox has been created. As funds are shifted away from forest maintenance work, fires have become larger and much more destructive because forests are not being maintained. The loss of funds for forest maintenance over the last decades has not been restored to the Forest Service through the appropriation process. This gap equates to a minimum annual amount of about \$2.2 billion up to \$3.6 billion.⁵⁵ The specific *minimum* annual investment for just the Forest Service [+\$2.2 billion] should be guided as follows: 56,57,58

ALERT: Indications are, the new Administration's Infrastructure and Investment Jobs Act that is under negotiations, will target about +\$3.4 billion for wildfire risk reduction. This is a 5-year Bill, so we have to think more short-term and effectively link expenditures with the annual appropriations process. If asked, this is how we would distribute the funding:

- 1. +\$3.047 billion for hazardous fuels treatment. With the current program, this brings the overall level to about \$1.1 billion annually from 2021-2026. The needs are greater but this would be a significant start.
- 2. +\$33 million for biomass uses and marketing for low value wood; a game changer!
- 3. +\$70 million for securing defensible space in high priority WUI area.
- 4. +\$250 million for prescribed fire a key feature of forest maintenance.
- 5. +\$100 million for the stewardship on nonfederal forests adjacent to high-risk NFS lands; could not be more critical.

⁵⁵ See Appendix A.1. The +\$3.61 billion is based on documented needs. The +\$2.2 billion represents *minimal* requirements. The primary difference is due to resource requirements for hazardous fuels reduction.

⁵⁶ These estimates are for the Forest Service only. Additional amounts, if any, will need to also be determined for the DOI.

⁵⁷ After adjusting for LWCF [Land and Water Conservation Fund] and a restructure of the Forest Service budget, the 2021 budget appears to represents a net increase of about \$19 million; essentially a status quo budget.

⁵⁸ Indications are about 0.3 percent, or approximately \$3,369,000,000 in this \$1 trillion infrastructure bill is directed at wildland fire reduction. See A Senate infrastructure bill will address many wildland fire issues - Wildfire Today.



- +\$97 million for "federally assisted state programs [the Forest Stewardship Program] to address the "...strengthening the stewardship of private lands", as stated by USDA Secretary Perdue.
- +\$600 million for hazardous fuels reduction [this brings the overall level for the Forest Service to \$1.05 billion]. Not the \$2.4 billion per year called for in some estimates but an important increase none-the-less over the completely inadequate \$445.3 million.⁵⁹
- +\$26 million for fire science and technology development [including defensible space protection in the Wildland-Urban Interface].
- +\$45 million for the cooperative fire programs.
- +\$14 million for forest health protection [specifically, invasive species control].
- +\$1.385 billion for maintenance actions on the National Forests.
- +\$33 million for biomass uses that include wood-based nanotechnology [cellulose nanomaterials], specifically addressing low value wood, such as hazardous fuel.

Caution: A "Fire Fix" is Not a "Forest Fix"

On March 23, 2018, H.R. 1625 [Consolidated Appropriations Act of 2018] was signed into law. This included the "Wildfire and Disaster Funding Adjustment" [Title I, Sec. 102], whereby additional funds for wildfire emergencies shall be authorized from 2020 – 2027, ranging from \$2.25 to \$2.95 billion. These emergency funds are intended to halt the momentum-killing process known as "fire borrowing", whereby funding for other programs are siphoned away for the fire effort. The Act would also halt the ever-increasing percentage of the overall United States Forest Service budget going to wildfire control by freezing the "10-year average" for fire suppression – a figure used by the Forest Service for budget development purposes — at the 2015 level. These are all very good things. Accordingly, the action commonly referred to as the "fire fix" has been accomplished. However, we need to fully understand that the *fire fix* is only the first step toward a *forest fix*. Allow for an explanation.

In 1995, expenditures in fire equated to about 16 percent of the total Forest Service budget. It is now about 60+ percent. Over this span, there was a tremendous <u>decline in forest maintenance</u> [maintenance] work across the country. Everything – money, skills and emphasis -- was being shifted to the fire effort. The "fire fix" hopefully enables this shift to stop. Again, this is very good news.

However, it must be clear, the "fire fix" certainly does not backfill the huge gap that was created in lost non-fire skills and forest maintenance actions foregone, as examples, especially during the last two decades. Accordingly, it is important that this notion be recognized and new momentum be immediately established for the next step. That is, to deploy a comprehensive forest maintenance strategy so wildfires will be smaller and less destructive. This forest maintenance strategy will require new the funding levels outlined above. The 2021 "Omnibus Spending Bill" does not include these additional funds. Unless these funds are provided for, the "fire fix" will have little to do with helping reduce the impacts of large, intense wildfires, perhaps especially for the 90 million acres of National Forests that are now considered to be at high-risk from destructive wildfires.

⁵⁹ The 2022 proposed budget includes an increase of \$476 million for hazardous fuels treatment. If enacted, this would bring the total funding level for hazardous fuels treatment for the Forest Service to about \$989 million or about 40 percent of needs.



As one Member of Congress succinctly concluded, "...It [the "fire fix"] doesn't solve the problem. Solving the problem is stopping the damn fires, not spending more money to put them out once they get started." Fundamentally, increased fire management requires aggressive forest maintenance. Otherwise, we simply spend more and more money to control wildfires, with no end in sight.

Lack of Forest Maintenance That Halts Resilient Vegetative Mosaics

At an August 16, 2018 Cabinet Meeting⁶⁰, the former President of the United States [Trump] spoke about the need to improve the *maintenance* of the forests. The former Secretary for the Department of Interior [Zinke] stated that the current situation of uncontrollable wildfires is due to "gross mismanagement [of the forests] for decades." Actually, what former Secretary Zinke said was not true. It is not *gross mismanagement*. It is little or no management [i.e., maintenance]. Nobody knows how to manage forests better than the Forest Service. But, "...you cannot do when you do not have."

In a November 19, 2018 opinion piece entitled "... Who or What Is Really Responsible for the Huge Forest Fires in California? [by Bruce Bialosky]," a quote from Chris French, Deputy Chief for tor the National Forest System, USDA Forest Service, stated: "the primary cause of the intense forest fires is the forests are overstocked. There are more trees than 100 years ago." 62

Accounting for amounts of wood exports and imports, we essentially use each year about one-half of the wood that is produced from all our forestlands. That in itself has created a problem. Simply put, our forests are getting clogged up. Each year, about 317 billion board feet of new wood is produced from the forests and woodlands in the United States – 60 billion board feet from our National Forests.⁶³ The current harvest level from these National Forests, for example, is 3 billion board feet -- or about 5 percent of the annual growth. More biomass *can* and *should* be removed. Our forests – which are much more than just trees [for example the Chaparral Forests of Southern California] -- are getting stressed, they are dying, and are becoming a tinderbox for fire. And, once a fire gets a foothold, they become destructive behemoths that destroy everything in their paths. Productive ecosystems are being completely altered or destroyed. Simply put, more vegetation *can* and *should* be sustainably, economically, and safely removed from our forestlands.

But let's be clear. This *Call to Action* is not just about biomass production and uses. In fact, available biomass – including biochar as an example -- is simply a "by-product" of a much more dynamic approach to maintaining America's forests. That is, the focus of expanded forest maintenance shall be on wildlife habitat condition treatments across very large landscapes. The goal shall be to create and maintain a mosaic of seral vegetative stages that are highly resistant to catastrophic fires, as well. That is, well-planned, methodical steps in the process of enabling

⁶⁰ See time 11:53 of the Cabinet meeting: https://www.youtube.com/watch?v=mNddZ4cwzRU

⁶¹ Rains, Michael T. Forest Maintenance and Fire Management: In Sync or at Odds [A "Short Paper"]. November 20, 2018.

⁶² Comments made while serving as the Deputy Chief for the National Forest System, United States Forest Service.

⁶³ U.S. Forest Resource Facts and Historical Trends. USDA Forest Service, FS-1035. 2014: https://www.fia.fs.fed.us/library/brochures/docs/2012/ForestFacts 1952-2012 English.pdf



productive ecological succession across priority watersheds that are especially high risk to wildfires. The 10-year plan-of-work in the *Call to Action* will outline specific treatments that place wildlife habitat first and foremost across large geographic ecotypes and agency regional boundaries. Cooperation and collaborative approaches, with a wide-range of partnership, will be commonplace resulting in the eventual reduction of large, intense fires.⁶⁴

Forest Maintenance: Pace and Scale

Repeating, a dominant reason for the deterioration of America's Forest and the incredible destruction caused by wildfires, is the lack of forest maintenance. But whenever the term "forest management" surfaces, there are many that conclude, "that's just a coverup for "*indiscriminate logging*." And, as former Forest Service Chief Jack Ward Thomas said, "gladiators form and fights ensue." So, we are using the term "forest maintenance" to convey our intentions. To be clear, forest maintenance focuses on managing vegetation, restoring ecosystems, reducing hazards and maintaining forest health. vegetation management ⁶⁵ activities that will help improve habitat -- including timber harvesting, timely salvage, thinning, pruning and prescribed fire are fundamental to the maintenance of trees, forests and forest ecosystems and wildlife habitat conditions. Over the last 30 years, timber harvest levels, for example, have declined by about 80 percent. Excessive regulations, disguised as important to an *environmental movement* have in fact contributed to a reduction in environmental health.

Most who are in the profession of caring for the land along a rural to urban gradient, consider themselves *environmentalists*. But, with a *conservation* bent. That is, to keep our forests healthy, sustainable and more resilient to disturbances. Maintenance, protection and use – stewardship – is key. Doing nothing means nothing ever changes. Thus, we find ourselves in this current mess.

Let there be no doubt, the health of America's forests is declining. Wildfires are destroying lives and property, reducing air quality, altering critical wildlife habitat and killing millions of animals needlessly. Forests in declining health, the impacts of a changing climate, and the expanding Wildland-Urban Interface, has created a volatile mixture that has led to the current national emergency. Now, it is time to step forward with a concentrated effort and begin to address the 19-20 million acres annually of forests across our country that need some type of restorative action – about 8 million acres each year on the National Forests.

The goal of this restoration commitment is to help create healthy, sustainable forests that are more resilient to disturbances so the linkage between environmental health and community stability can be more fully realized.⁶⁶ See Appendix A.3 for additional detail and tactics.

^{64 &}lt;u>LaMalfa Introduces RESTORE Act to Improve Forest Health, Mitigate Wildfire Risk | Congressman Doug LaMalfa (house.gov)</u>. The proposed legislation would be a solid "...set of good tactics that would fit nicely into a more cohesive Call to Action

⁶⁵ Vegetation management includes a wide-range of vegetation types and tree species. Perhaps a newer phrase in our communications needs to emerge. That is, instead of the lack of *forest management* we should say, lack of *vegetation maintenance* or the lack of *forest maintenance*. Our forests are more than just trees!

⁶⁶ Initially, due to lack of capacity and funding and other constraints, a goal of about 5-7 million additional acres annually would be a very reasonable objective, especially if these acres are targeted to the highest priority "firesheds." As capacity and funding increase, the pace and scale of forest maintenance will also increase.



Reduction in Hazardous Fuels

This large, fundamental task cannot be accomplished with such a meager level of funding. In the late 1990s, a General Accounting Office [GAO] report noted that "the most extensive and serious problem related to the health of forests in the interior West is the over-accumulation of vegetation, which has caused an increasing number of large, intense, uncontrollable, and catastrophically destructive wildfires." When the *National Fire Plan* was written, it was thought that about \$850 million annually was the minimum required to more effectively address the issue of hazardous-fuels removal. More recently, a 2013 Congressional Research Service report suggests costs for a comprehensive hazardous fuels treatment program for the National Forests could exceed \$2 billion a year.

The point is, cost estimates to effectively address the removal of hazardous fuels range from about \$1 to \$2 billion dollars a year for just the Forest Service depending on the acres that can be treated. The current agency budget for this activity is about \$445 million. Thus, with only a fraction of required funds available, focusing work on the highest-priority areas is fundamental to success. But let's be candid: no amount of focusing can offset this level of funding shortfall. Simply put: at the current investment level, the effort in reducing hazardous fuels is not making a difference that is even close to what is needed. A recent Farm Bill, authorized the collection of "excess KV funds," termed *K2*, to be collected and used for varied needs throughout the geographic region in which collected. This created an opportunity by Forest Service to use such funding for desperately needed fuel reduction projects, specifically within the Wildland Urban Interface [WUI] where fire risks are great.

Biomass Uses

Most people are aware that traditional timber harvesting, thinning, and timely salvage of dead and dying trees, as examples, represent biomass removed and then used; shorthand for *biomass uses*. Recently, biomass uses have turned to more innovative solutions that offer opportunities for high-volume, high-value markets for lower quality wood. For example, wood-based nanotechnology⁶⁷, a biomass use example, offers a revolutionary technology to create new jobs and strengthen America's forest-based economy through industrial development and expansion as well as providing means to enable forests to remain healthy and sustainable through accelerated restoration. Wood-based nanotechnology applications include packaging barrier coatings; printing paper coatings; structural composite panels for construction; flexible electronic displays; printed electronics; lightweight structural and non-structural panels and parts for aerospace; automotive applications; and, a host of industrial tools and consumer products.

Other examples include innovations in the development, application and technology transfer of cross laminated timber – CLT -- for use in nonresidential building construction. And, torrified wood and biochar for energy. For example, torrified wood and coal have similar heat producing

⁶⁷ https://www.fpl.fs.fed.us/documnts/pdf2014/fpl_2014_rains001.pdf



capabilities and can generate electricity at about the same efficiency rate while torrefied wood emits significantly less particulate matter.

These science-based innovations are critical to forest restoration, thus healthy forests. The greater the level of hazardous fuels that can be economically removed, the more efficient the forest maintenance campaign becomes.

It is estimated that a strong, well-established program in cost-effective biomass uses could create high-value markets from low-value wood [i.e., hazardous fuels] that could reasonably help restore about 20 million forested-acres annually. About one-half of the nation's 885 million acres of forestland currently requires some type of restorative action. This pace and scale of restoration could reduce future fire suppression costs in the range of 12-15 percent [some say as high as 23 percent]. In terms of what the 2020 fire suppression expenditures were, this represents a savings of about \$1 billion! These are funds that could be redirected for vegetation maintenance uses, which will in turn help reduce the size and intensity of unwanted fires. Simply put, it makes good economic sense to aggressively invest in biomass uses to help achieve more resilient forests throughout the rural to urban land gradient. As stated earlier, funding in the range of \$33 million per year equates to a "strong, well-established program" in innovative biomass uses. ⁶⁸

Be Fire Wise and Safe

As the Wildland-Urban Interface [WUI] continues to expand across America, emphasizing the maintenance of vegetation and individual property care in the WUI will be a critical aspect of the *Call to Action*. This includes helping expand the number of Fire Safe Councils⁶⁹, Fire Safe USA^{®70} sites, and defensible space around homes. And, any other tactics that will enable the WUI to be more resilient to fire in order to save lives and property. We know that "defensible space" [also known as the "home ignition zone"] and preparing ["hardening"]⁷¹ is critical for the protection of homes from wildfire. Yet, less than 2 percent of the 72,000 communities at risk have been formally designated as fire wise and safe. The *Call to Action* will help change this through activities that include, additional grants and funding; minimizing risks; improved insurability; application of *K2* funding; and expanded partnerships with first responders. The short-term goal -- working with existing organizations -- is to provide additional funding to protect the highest priority areas, immediately. The long-term goal is to help enable at least one-half of all communities-at-risk to be designated *fire wise and safe*. This will require significant resources over a long period of time. See Appendix A.2, page 24, for additional details.

Once again we must ask a driving question. That is, where is Congress on this serious financial need? As well, where is for example, NACo [the National Association of Counties] on this matter? Why are so many silent regarding the need for adequate forest maintenance funding?

⁶⁸ The 2021 Omnibus Spending Bill does not provide any increase in funding for Research and Development and specifically for biomass uses. Thus, in terms of funding and focus, nothing has changed.

⁶⁹ Home | California Fire Safe Council | Learn More Today (cafiresafecouncil.org)

⁷⁰ NFPA - Firewise USA®

⁷¹ Hardening Your Home - Ready for Wildfire



Improved Aerial Fire Suppression Tactics

In 2013, the U.S. Government Accountability Office, in their Wildland Fire Maintenance report to Congress, recommended a nationwide, multi-year Aerial Firefighting Use and Effectiveness [AFUE] study. The study was chartered by the United States Forest Service to answer a pivotal question given the growing wildfire threat across America.⁷² That is, "...What are the best mixes of aircraft to do the fire suppression job?" AFUE findings included:

- The majority of retardant drops were completed by large aircraft [Large Air Tankers (LATs), Very Large Air Tankers (VLATs), Multi-Engine Scoopers (MES), and Type 1 helicopters] in an effort to control large wildfires, including those that were allowed to burn [i.e., "managed wildfires"] across landscapes to remove fuels.
- Smaller aircraft [i.e., Single-Engine Scoopers (Fire Bosses), Type 2 and 3 helicopters, and retardant-dropping Single-Engine Air Tankers (SEATs)] were predominantly used to subdue small fires during Initial Attack.
- Based on the results of the AFUE study, and following the parallels of the 2012 Rand Institute Study on "Determination and Cost-Benefit Analysis of the Optimal Mix of Helicopters and Airtankers for the U.S. Forest Service", the Forest Service should be acknowledging that smaller, more agile "scooping" aerial firefighting assets such as single engine scoopers [i.e., Fire Bosses and others] can help fill the role to achieve goals and outcomes that are best suited for many fire prone western states.

Accordingly, in this *Call to Action*, another paradox has emerged. That is, since the concept of "managed wildfire" needs to be eliminated due to ramifications of much greater and destructive fires, the use of smaller aircraft to enable more cost-efficient and effective fire suppression needs to be expanded ["Top 10 Action" 2 and 3].

Here is what experience is telling us:

- Large airtankers certainly have a place in fire suppression efforts, but oftentimes they are not the most effective in helping achieve Goal No. 3 in the "Call to Action": "...Put out every fire immediately. Reduce response time by at least 80 percent!"
- Large airtankers are expensive and limited in number. There are just over 30 LATS or VLATs that can fight fires across the entire fire landscape in a given season.
- Due to these high costs, often times Incident Commanders are reticent to call for aerial assets and try to mitigate the fire risk without these assets, often with disastrous results.
- Smaller, more agile aircraft and helicopters are cost-efficient and effective.
- There are also significantly more of these smaller aircraft, with the number reaching to almost 100 retardant-dropping Single-Engine Air Tankers (SEATs) and 25 single engine scoopers [Fire Bosses]. This would allow for a simple and cost effective "network" of rapid response, Initial Attack assets to be positioned across much of the fire prone areas in a season.

⁷² AFUE FINAL REPORT.pdf

⁷³ Identifying a Cost-Effective Aviation Fleet for the U.S. Forest Service | RAND



- The firefighting agencies federal, state and local need to embrace a more agile, effective approach in aerial fire suppression tactics. Essentially, seek a better balance of aerial suppression tactics and a quick response force.
- A recent evaluation by this author suggests that up to 20 percent of the acres burned in 2020
 [about 2 million acres] might have been avoided if a more agile, aerial approach to fire
 suppression would have been deployed throughout.
- A goal of 65 percent of all aerial wildfire firefighting tactics would probably be a more effective target for smaller aircraft usage.
- All the above should result in a greater reduction in exposure to Covid-19; less the need for fewer fire camps and fewer crews.

Improved Usage of Smokejumpers

It should also be note that another critical feature of *Improved Aerial Fire Suppression Tactics* is the expanded use of Smokejumpers ["Top 10 Action" No. 7] in Initial Attack. In a recent article by Chuck Sheley⁷⁴, a former Smokejumper, the following was a conclusion: "...reverse the trend and let smokejumpers be used as they were designed to be used in 1940 -- initial attack as soon as possible. USFS [United States Forest Service] smokejumper use in 2018 went down by over 300 fire jumps compared with the 10-year average." In 2019, there were 604 *jumps*, down about 47 percent of the 10-year average of about 1,300. In 2020, and by all consensus a "horrible fire season," *jumps* represented about 74 percent of the 10-year average [959 *jumps*]. A reduction of 26 percent from the 10-year average of fire jumps in one of the worst fire seasons on record, clearly needs to be discussed and evaluated.

It is our combined opinion that today's Agency Administrators/Line Officers are not being adequately trained or informed of the valuable skills that Smokejumpers bring "to the table" for a quick reactionary force on fires at the point of Initial Attack.⁷⁵

With the wildfires America is facing, and assuming safety protocols are being met, there should be few to **NO** available smokejumpers on the *daily status report*. We must maximize the use of these iconic resources, if at all where possible.

Again, the optimal use of aerial suppression tactics, including a fuller utilization of the Smokejumper force must be discussed, analyzed and determined to reduced damages and costs and save lives from wildfires. It seems clear that currently an optimal level on both tactics is not being attained.

⁷⁴ Smokejumpers.com - National Smokejumper Association

When the Tamarack Fire in California started on July 4, 2021, Smokejumpers were readily available but not deployed while the fire was being "monitored." As of August 14, 2021, the fire is now 68,663 acres in size and 81 percent contained. Tamarack Fire Information - InciWeb the Incident Information System (nwcg.gov)



A Call to Action

Conservation leaders are concluding that in order to "create healthy, sustainable forests that are more resilient to disturbances -- so the linkage between environmental health and community stability can be more fully realized" -- a *Call to Action* is required. That is, a well-coordinated partnership that bands together, shares resources and avoids duplication will ensure a successful campaign that improves our forests and the economy and protects lives and property.

This Call to Action will include a:

- 1. National Emergency Commitment. This shall include a formal declaration of an unprecedented national federal, state and local commitment to aggressively care for America's forests along the complex rural to urban land gradient, so the destructive nature of large, high intensity wildfires will be reduced. The national commitment must address the current lack of resources that have dictated a lack of *forest maintenance*, resulting in the landscape scale destruction from wildfires that we are seeing every year. This cannot be overstated. Estimates suggest this amount is more than \$2 billion annually for just the Forest Service; some suggest as high as about \$5 billion. The total investment level for all involved shall be determined and budgeted. Leading the way for this national commitment will be a clear and powerful "Statement of Intent" to be issued jointly by the Secretaries of the Departments of Agriculture [USDA] and Interior [DOI]. Success of this national commitment will be enhanced by local and regional coalitions seeking to resolve common problems.
- **2. Statement of Intent.** An example "Statement of Intent" is as follows:

"The lack of forest maintenance across the country has greatly contributed to the current wildfire situation and the associated horrific impacts on people's lives and their communities. This is going to change. Immediately, we [USDA and DOI Secretaries] will be meeting with the new Administration leaders and Congress to gain adequate funding for the *Toward Shared Stewardship Across Landscapes: An Outcome-Based Investment Strategy* and other corporately-used guides.

This will be the beginning of a long-term campaign to ensure our landscapes become healthy, sustainable and more resilient to disturbances. We will be counting on the aggressive, promotional leadership of everyone to ensure our direct and indirect roles in the stewardship of America's forests is achieved, now and ahead. The Forest Service Chief and the Director of the Bureau of Land Management will be relentless in leading the way."

3. **Vision.** The vision of the national commitment will be guided by the following: "To ensure America's forests are healthy, sustainable and more resilient to disturbances in order to

⁷⁶ Recently [August 4, 2021], USDA Secretary Vilsack talked about the positive impacts of forest maintenance and his commitment to emphasize the care of our forests. <u>USDA chief calls for overhaul of forest maintenance in western states</u> Courthouse News Service

⁷⁷ https://www.fs.fed.us/sites/default/files/toward-shared-stewardship.pdf



protect people, landscapes and communities from the destruction of large, high intensity wildfires."

- 4. **Strategy.** The *Call to Action* is the overall framework. *Toward Shared Stewardship Across Landscapes: An Outcome-Based Investment Strategy* can be a guiding strategy for the Forest Service. This will be augmented by the 2014 *National Cohesive Wildland Fire Management Strategy*. The overall strategy shall include specific levels of vegetative maintenance to improve ecosystem health through actions such as hazardous fuel treatment, timely timber salvage, thinning, pruning, prescribed fire and reforestation. A focus shall be to create and maintain a mosaic of seral vegetative stages that are highly resistant to catastrophic fires and provide for quality wildlife habitat conditions. Quantifying associated outputs and expected outcomes with specific investment levels targeted to specific geographic areas [i.e., high priority watershed and landscapes] that are at high risk to wildfire.
- **5. 10-year Plan of Work.** A comprehensive 10-year Plan of Work shall be developed to deploy the *Call to Action*. This Plan of Work will include monitoring and the annual evaluation of progress and outcomes, with adjustments as needed. The Plan of Work will need to include detailed tactics, including additional investment strategies to increase the pace and scale of forest restoration; optimal fire suppression methods; agency workforce requirements; outlining of specific roles; identification and deployment of improved organizational processes; comprehensive reform maintenance; and the delineation of specific outcomes. These annual outcomes shall include, but not be limited to, the amounts of prescribed burning; targeted hazardous fuels reduction; increasing the production of traditional and innovative new forest products; the creation of varied wildlife habitat conditions; and reducing the backlog in critically needed reforestation.

Capacity to efficiently deploy significant new funding levels is a concern. This must be addressed now. The very comprehensive "Increasing Workforce Capacity" report⁸⁰ developed by the National Association of Forest Service Retirees [NAFSR], as an example, provides a strong foundation for many elements of an effective 10-year Plan of Work for the *Call to Action*. The decline of non-fire skills sets within the Forest Service over the last 30 years – about 40 percent -- cannot be overstated.

NAFSR has also produced a position paper entitled "America's Forest Management Emergency – A National Catastrophe." The details in this "Call to Action" help augment NAFSR's position paper.⁸¹

⁷⁸ https://www.fs.fed.us/sites/default/files/toward-shared-stewardship.pdf

⁷⁹ https://www.forestsandrangelands.gov/strategy/thestrategy.shtml

⁸⁰ https://www.nafsr.org/advocacy/2019/072619%20Workforce%20Capacity%20Study.pdf

⁸¹https://www.nafsr.org/advocacy/2021/042921%20Cover%20Letter%20to%20Congress%20on%20America's%20Forest%20Maintenance%20Emergency.pdf



Appendix A.1. Additional Cost Estimates to Address COVID-19, Effective Fires Suppression Tactics and Forest Maintenance. 82,83,84

Category	Amount
COVID-19:	\$ in millions
Supplies and Equipment [Protection and Care]	\$128.0
Planning and Response [On Incidents and Within the Community]	34.5
Infection Control [Identification and Mitigation]	88.6
Cost Recovery of Businesses Associated with Fire]	108.3
Behavior and Health Response [First Responders and Citizenry]	34.5
Medical Team [s] Assistance [Newly Established IC Teams]	44.3
Medical Assistance [Direct Assistance]	24.6
Medical Assistance [Insurance and Added Hospital Facilities]	19.7
Community Outreach [Technical Assistance to Ensure Safety]	9.8
COVID-19, Subtotal	492.4
Wildland Fire Suppression:	
Expanded Contracts for Shorter Response Times	579.6
Personnel [Additional to Keep Fires Small]	326.0
Personnel [Replacements Due to Sickness]	157.0
Community Assistance to Ensure and Deploy Defensible Space	69.5
Community Assistance For Structure Preparedness	320.0
Fire Suppression, Subtotal	1,452.2
Fire Suppression Plus COVID-19	1,944.6
Forest Maintenance:	
Hazardous Fuels Reduction [HFR], Subtotal	1,855.0
Fire Suppression, COVID-19 and HFR, Subtotal	3,799.6
Delayed Maintenance of Forestlands	1,755.0
Total Estimated Costs	\$5,554.6

⁸² Additional costs ranged between +\$130 up to +\$250 per acres burned in 2020 [projections estimate 2021 will be the same or higher]. This includes new suppression tactics ["preparedness closer to the incident"]; new skill sets in and around incidents; equipment; medical assistance; backup personnel due to sickness; etc.]. The projection for 2020 is in the range of about 7.1 to 10.2 million acres burned [the actual count was 10.4 million acres]. Costs are expected to exponentially increase above 8.8 million acres. The estimates, additional annual costs, also include additional resources for hazardous fuels reduction and delayed maintenance of forestlands based on questions presented in the Senator Wyden-led letter to the Forest Service Chief on April 30, 2020.

⁸³ The USDA Forest Service budget for 2021 is status quo. The additional needs for 2021 that are illustrated in Appendix A.1 remaining basically the same. The 2022 proposed budget includes \$1.7 billion for high-priority hazardous fuels and forest resilience projects, an increase of \$476 million over the 2021 enacted level.

⁸⁴ HHRG-117-AP06-Wstate-ChristiansenV-20210415.pdf (house.gov)



Appendix A.2. Cost Estimates to Address Defensible Space and Home Hardening Requirements⁸⁵

Assumptions:

1. Defensible Space [DS]:

- **a.** 1 community averages 600 homes and 50 percent of these homes need DS work: thus 300 homes per community at an average cost of \$1,750 per home:
 - 1 crew = 4 homes per month.
 - 1 month = 20 days; 1 day = 7 hours; 1 month = 140 hours of work per month.
 - 140 hours x \$50/hour = \$7,000.
 - $\$7,000 \div 4 = \$1,750$ per home for DS work.
 - 1 community = \$525,000 [\$1,750 * 300 homes] for DS work.

2. Home Hardening [HH]:

- **a.** \$8,000 per home.
- **b.** 1 community averages 600 homes and the goal will be to Hardened [HH] 50 percent of the homes in each community served.
- **c.** 1 community will cost \$2.4 million [(\$8,000 * 600) * 0.50] to HH.

3. Total Communities:

- a. There are 72,000 communities at high risk to wildfire across the country. Only 2 percent have been designated as "fire wise and safe." Thus, 70,560 communities need DS and HH.
- b. **Goal:** treat one-half of the total communities at risk to wildfire *and* in need of DS and HH work: 35,280 communities.
- c. Time period to accomplish work: 20 years [or, 1,764 communities treated annually].
- 4. **Cost-share Requirement:** 75 percent federal share/25 percent non-federal share.

5. Calculations:

- a. **DS:** \$525,000 * 1,764 [communities] = \$926.1 million * 0.75 ~ \$694.6 million each year.
- b. **HH:** \$2.4 million * 1.764 [communities] = \$4.2 billion * 0.75 ~ 3.2 billion each year.
- c. Total Annual Federal Costs: ~ \$3.85 billion.
- d. **Revised Amount in the "Call to Action" for DS and HH [Appendix A.1]:** 10 percent of estimated costs to help comply with overall budget constraints: DS [\$69.5 million]; H [\$320 million] for a total of \$389.5 million for the first 5-7 years. As fire suppression costs decline, funds for DS and HH can increase.

6. **Definitions:**

- **a. Defensible Space.** Defensible space is the buffer between a building on your property and the grass, trees, shrubs, or any wildland area that surround it. This space is needed to slow or stop the spread of wildfire, helping protect your home from catching fire -- either from direct flame contact or radiant heat. Defensible space is also important for the protection of the firefighters defending your home.⁸⁶
- b. **Home Hardening.** Preparing your home to provide maximum wildfire protection with appropriate building materials and related design features. To provide maximum protection, home hardening must be used in combination with adequate defensible space. 87

⁸⁵ Prepared by Michael T. Rains on February 23, 2021 [revised].

⁸⁶ Defensible Space - Ready for Wildfire

⁸⁷ Hardening Your Home - FIRESafe MARIN



Appendix A.3. Possible Forest Maintenance Tactics to Help Implement the Call to Action⁸⁸

The *Call to Action* specifies a clear pathway as to what is necessary, especially for the Appropriations needed, the immediate fire policies required, and political support needed. I [Aune] would like to take some time and specifically concentrate on the "how-to" aspect of getting on top of the current forest conditions exacerbated by tremendous overstocking and excessive fuel loading. We need to begin being prepared to discuss and present possible on-the-ground solutions.

Here are a few of my imperatives that must be achieved to change the behavior and actions of the United States Forest Service [USFS]:

- 1. As the *Call to Action* clearly points out, immediately halt the use of *managed wildfire* for resource benefits, the so-called strategy of "monitoring wildland fires," and other euphemisms currently used that lead to what is now regarded by many as "let burn" procedures and policies. This cessation of letting fires burn would be replaced with a rebirth of the "10 a.m. policy."⁸⁹
- 2. This policy would be in place on every Ranger District west of the Mississippi River.
- 3. This policy would remain in place until Fire Condition Class III⁹⁰ lands comprise less than 20 percent of a third-order watershed. Fire Condition Class [FCC] II⁹¹ lands should be reduced to no more than 30 percent of the same third-order watershed. Reduce the existing FCC III and FCC II lands will require careful considerations of aspect, species, stocking levels, ground fuel conditions, slopes, past fire history, expected reentry periods and other key factors.
- 4. A network of Defensible Fuel Profile Zones (DFPZ)⁹³ located adjacent to roads and ridges shall be established and blocks of forested lands no greater than 5,000 acres within these third-order watersheds.
- 5. District Rangers would be required that within six months of establishing an action-oriented fuels reduction policy, to map and identify all of their appropriate third order watersheds, high priority Condition Classes, appropriate Defensible Fuel Profile Zones, and Wildland Urban Interface [WUI] lands.
- 6. Develop a ten-year plan focused on accomplishing the fuels reduction program based upon accomplishing the goals of the program on each of the Ranger Districts within a National Forest. This may not be feasible due to lack of funding, personnel needs or lack of skills

⁸⁸ Prepared by Phil Aune, September 7, 2021. While with the USFS, Aune was a Silviculture Research Program Manager for PSW 1987-2000; Forest Silviculturist Tahoe NF 1975-1987; Silviculturist Mad River Ranger District 1970-1975; Forestry Tech and Forester 1962-1970. Additionally, he was Vice President of the California Forestry Association 2000-2005 and Consultant to the American Forest Resource Association 2006-2012.

⁸⁹ In 1935, Chief Forester of the USFS, Ferdinand "Gus" Silcox, utilized the CCC to develop a uniform fire policy. The result was Silcox's "10 a.m. policy," a directive that demanded that all wildfires, regardless of how remote, be brought under control by 10 a.m. the morning following ignition. In 1978, the USFS abandoned the policy and adopted a more ecological approach to wildfire management, which included the use of prescribed fire to minimize catastrophic fires.

⁹⁰ Condition Class 3: Lands where fire regimes have been significantly altered from their historical range. The risk of losing key ecosystem components is high.

⁹¹ Condition Class 2: Lands where fire regimes have been moderately altered from their historical range. The risk of losing key ecosystem components is moderate.

⁹² Watersheds (umd.edu).

⁹³ Defensible Fuel Profile Zones [DFPZ] create openings in the landscape to alter wildfire behavior and decrease fire intensity,



- necessary, availability of forest products firms, or other reasons that limit the capability to achieve full coverage. This will help establish the necessary local infrastructure needs. A companion fire-year action plan would be required to consider all of the available factors such as workforce, funding, mill capacity, etc. This would be similar to the 5-year Timber Sale Action Planning process that has been used in the past.
- 7. A suite of appropriate fuel reduction prescriptions will be developed that eliminate fuel ladder conditions, reduce stocking levels not to optimize growth, but reduce fuel loads and the potential for crown fires. WUI lands and DFPZ's should be designed to look like an open park-like stand of forested conditions with the goal of keeping fires in these areas as ground fires with less than 3 to 5-foot flame lengths. The focus on all lands would be to reduce the ground, ladder, and crown fuels to levels that are only suitable for ground fires during typical wildfire seasons.
- 8. Active use of all possible forest management practices including the use of prescribed fire will be included in the assessment and implementation of all of the previous requirements for fuel management and reduction programs.

The pathway to accomplishing all of the above is the *Call to Action*. Further debates are not necessary. The only action left is the focus on implementation and accountability. There is no need to wait for a new computer program to analyze how much of the landscape to treat, what would be the most efficient suite of activities required, or where should treatments occur. In essence, implementation will be focused on:

- 1. Which trees to cut and which trees to leave. This is always the major question for any forest management program. What will be required is that the fuels management objectives will be paramount. Once that is established, the goals are essentially similar to experiences with forest management objectives designed to maximize growth and yield, economic returns, wildlife habitat objectives, or any other natural resource objective established for management of our National Forests or other forestlands. The goal will be to improve the resiliency of the forest while reducing the fuel problems as soon as possible. The goal will not be to regulate the forest in a classic forest management perspective. That can come later.
 - All forest management practices can and should be used to reduce excessive fuel loading including the use of Prescribed Fire with all of the proper controls and requirements under policies that have worked for the past 50+ years.
 - Tree harvesting prescriptions should focus on selecting the trees that have the best characteristic and strongest potential to survive a ground fire and prevent the development of crown fires. An analogy to use for similar approaches to selecting the best trees for fire survival is the development of prescriptions for a seed step shelterwood: The focus there is to select trees that have to potential for excellent seed-bearing characteristics and to develop wind firmness in the potential seed trees. All of the trees not meeting these desired characteristics for either the seed tree prep or the fuel reduction objectives are to be removed.
 - During the harvesting operations, concepts like whole tree yarding and delimbing at the landing should be used of all lands available for log processing machines. On cable ground, Yarding Unmerchantable Material (YUM), should be required to reduce within stand fuel loads. Removal of chippable material and other non-saw log material should be considered if markets are available.



- 2. Post-sale activities should focus on ground fuels not removed in the harvesting operations. This would be the highest priority for all post-sale activities including reforestation.
- 3. Annually report to Congress the progress on accomplishing the fuels reduction program results in terms of Fire Condition Classes reduced and planned activities for the next five years.

Concern. The only significant barrier to accomplishing the aforesaid actions is <u>the willingness</u> to do it! All of the other so-called barriers are merely problems that can be overcome given the willingness to do it! As an example, mill-capacity! **One helpful solution:** Immediately eliminate log export restrictions and develop regulations that encourage exporting of logs.



A National Emergency: Lack of Forest Maintenance Resulting in Destructive Wildfires¹

A Call to Action



Sign-on to the *Petition* [Petition Link: http://chng.it/bGsyZvSb]. As of September 13, 2021, there are 4,887 signatories for this *Call to Action*. In 2020, over 10 million acres were destroyed by wildfire. As of this update, another 5,567,600 acres have already burned in 2021, about the same amount of last year's very destructive campaign -- at the same time. The fire season never stops. Help make a change.

¹ Prepared by Michael T. Rains with comments included from a wide-range of professionals; 36 and counting. This summary paper has been updated as 9/13/2021 11:10:16 AM.



A National Crisis: Lack of Forest Maintenance Resulting in Destructive Wildfires

A Call to Action

Summary

In 2001, there was a "Call to Action" or sorts. It was called "Managing the Impacts of Wildfires on Communities and the Environment" -- the *National Fire Plan*. Then, the Administration and Congress banded together. The *National Fire Plan*, while certainly had it flaws, served the country pretty well. Now it is time for a new "Call to Action." It has been drafted with the help of 36 professionals [and counting] who are incredibly skilled – over a thousand years of combined experience – in controlling wildfires to save lives and property. It is now time for a *new* "Call to Action."

The current version includes five basic parts:

- National Emergency Commitment.
- Statement of Intent [an example].
- Vision.
- Strategy.
- 10-Year Plan of Work.

Lately, there seems to finally be a developing awareness that the lack of forest maintenance [forests are more than just trees] and destructive wildfires are linked. Yet, the proposed legislation and press releases and various statement are not well focused. We have a "Call to Action" in place that establishes the requirements for change. Let's reconfirm the logic we need to address:

Keeping Fires Small Logic Sequence

? Forest Maintenance Helps Keep Fires Small:

- ✓ Small fires = less risk to firefighters and the local citizenry:
 - Putting all fires out immediately is very cost effective; large fires are unimaginably expensive and destructive;
 - The concept of "managed fire", for now, is simply an intellectual argument with mostly disastrous results:
 - Keeping fires small = saving valuable watershed values, including critical habitat for wildlife:
 - Keeping fires small = fewer smoke pollutants impacting nearby communities, as well as the firefighters themselves:
 - Well trained leaders at the local level = the best utilization of resources to keep fires small.



A National Emergency

In 2001, there was about 38 million acres of our national forestlands classified as high risk to fire. It is now about 90 million acres. Why? Because for three decades, we have significantly underfunded forest maintenance work that could restore the health and resiliency of our landscapes and help prevent large, intense wildfires. By shifting money *from* sustainable forest maintenance actions *to* fire suppression, today's forests have become overgrown and act like tinderboxes.

How do we break the cycle?

We solicit an aggressive commitment -A Call to Action -- from leaders² across America to legislate and properly fund forest health maintenance work that creates and maintains a mosaic of vegetative stages that are productive and more resilient to catastrophic wildfire. By restoring the health of our landscapes, we break the cycle and help reduce the horrific destruction that these wildfires level against public health, infrastructure, and natural resources.

It's a Tie for the Top Spot

Large, high intensity wildfires throughout America – especially in the west – have created this national crisis. The three primary reasons are, with a tie for the top spot:

- 1. Lack of forest maintenance
- 1. The impacts of a changing climate.
- 3. The expansion of the Wildland-Urban Interface

We must address all three.

The 2021 Fire Season:

The 2021 fire season is aggressively upon us. During the 2020 fire season, about 10.4 million acres burned. It is just September 13, 2021 and already 5,567,600 acres have burned – about the same amount at the same time the year earlier. But it's so much more than just acres burned. People are dying from fire and smoke, along with countless wildlife and domestic animals. Towns and communities are being wiped away. Stories of loss and grief are gut wrenching. Current activity indicates the 2021 fire season will be just as destructive as last year; probably more. And, when we review the current and proposed budgets, they are status quo budget in terms of forest maintenance. Simply put, nothing is going to change unless we become strong advocates for expanded forest maintenance that enables healthy, resilient forests. Through legislation, funding and the optimization of our wildfire suppression strategies, we can dramatically decrease the threat of large, destructive wildfires.

² Recently [August 4, 2021], USDA Secretary Vilsack talked about the positive impacts of forest management and his commitment to emphasize the care of our forests. <u>USDA chief calls for overhaul of forest management in western states</u> <u>Courthouse News Service</u>



Top 10 Actions

The current "Call to Action" calls for "Top 10 Actions" that must be deployed now and for the foreseeable future:

- 1. In all probability, the 2021 fires season will be more destructive than last year and the COVID-19 pandemic and the new variants will still be with us. We must understand this and act accordingly or thousands of people will needlessly become ill or die.
- 2. The concept of "managed fires" must be taken off the table for now; no exceptions.
- 3. The goal is to put out every fire immediately. Reduce response time by 80 percent!
- 4. Smoke is also a killer. We must keep it to a minimum.
- 5. More fully utilize smaller, more agile aircraft and helicopters. They come with much less people needed to effectively operate, thereby reducing the COVID-19 risk profile.
- 6. Use larger aircraft more in a more appropriate role.
- 7. Fully utilize smokejumpers and other specialized firefighters to augment Initial Attack.
- 8. Pre-position resources much better than ever before. The current mantra needs to be: "Strive to be close to the incident, react quickly and put all wildfires out immediately."
- 9. Seek added funds. Estimates are as much as +\$5.5 billion annually for 5-7 years.
- 10. We must do all we can to keep people safe and well. This is a national emergency.

Critical Steps:

- Behave very differently to remain safe.
- **Keep all fires small** and put them out immediately; reduce smoke.
- Keep the focus on forest maintenance, the ultimate "brass ring."

Key Components of the Current "Call to Action" [rev. 9.1]: September 13, 2021] includes:

- Smoke is Also a Killer
- Caution: A "Fire Fix" is Not a "Forest Fix"
- Lack of Forest Maintenance That Halts Resilient Vegetative Mosaics
- Reduction in Hazardous Fuels
- Biomass Uses
- Be Fire Wise and Safe
- Improved Aerial Fire Suppression Tactics

The Latest "Call to Action":

For the latest update of the "Call to Action" and its full text, please send a request to mtrains 7@verizon.net.

Receipt number AUSFCC-7235525

IN THE UNITED STATES COURT OF FEDERAL CLAIMS

THE CONFEDERATED TRIBES OF THE COLVILLE RESERVATION,

Plaintiff.

No. 21-1664 L

v.

THE UNITED STATES OF AMERICA,

Defendant.

COMPLAINT

Plaintiff, by and through the undersigned attorney, for its Complaint against the United States, hereby alleges as follows:

INTRODUCTION

- 1. This is an action by Plaintiff, the Confederated Tribes of the Colville Reservation ("Colville Tribes" or "Tribes"), seeking money damages against the United States of America ("United States" or "Government") for breaches of fiduciary duties by the United States, acting by and through its past and current federal agencies and officers, as trustees and trustee-delegates of land, timber, roads and other assets held by the United States for the benefit of the Colville Tribes. This action arises out of the Government's breach of statutory, regulatory, and common law trust duties owed to the Colville Tribes relating to the Tribes' forests and catastrophic forest fires that severely damaged resources held in trust for the Tribes.
- 2. The United States' breaches, which resulted in the largest loss of board feet of timber of any fire event on any Indian reservation in recorded history, are in many forms. The United States failed to fund or carry out adequate fuels management, such as prescribed fires and

thinning. This led to tinderbox conditions in which catastrophic fire was inevitable. The United States also did not adequately prepare for wildfire. Required fire prevention systems and measures were not in place, such as fuel breaks and early fire identification and suppression systems. Once the fires grew, the United States failed to provide adequate suppression resources, and diverted scarce resources from the Reservation to protect off-Reservation vacation homes and other areas. Widespread failure to maintain forest roads exacerbated every aspect of fire management, including severely limiting access for fuel management, fire prevention, and fire suppression. After the fires were finally out, the United States failed to take the required measures to restore roads, protect sacred water resources, rehabilitate soils, replant forests, and promote healthy reforestation. Because of the severity of the burning, the failure to restore forests has set back the development of healthy forests and timber production for decades, or in some instances, indefinitely. The failure to restore forests has also exacerbated harm to water quality and quantity, soils, wildlife, fisheries, and cultural resources.

- 3. A series of reports prepared by independent experts on behalf of the United States identified systemic lack of fuels management and fire prevention on Indian lands, including the Colville Reservation, as breaches of trust and a pressing threat to Tribal resources and public safety.
- 4. The North Star fire ignited in mid-August, 2015. The fire burned on the Colville Reservation for 57 days, during which time the Tunk Block fire, which was partially on-Reservation, also raged. In total, the wildfires burned more than 590 square miles, including more than 800,000,000 board feet of the Tribes' valuable commercial timber. The lost timber represented approximately 20 percent of the commercial timber on the Reservation. In many areas the fires burned so hot that they sterilized the soil and created a moonscape. The area

consumed by fire was more than eight times greater than the geographic area of the District of Columbia.

- 5. Since the North Star and Tunk Block wildfires, wildfires have continued to occur on the Reservation. The Tribes are contending with major fires at the time of the filing of this Complaint. In the summer of 2021, more than 60,000 acres have already burned, before the typical height of fire season.
- 6. Wildfire is a regular natural phenomenon. However, the United States' breaches of trust relating to the Tribes' forests greatly increased the opportunity for, and the size and severity of, the North Star, Tunk Block, and other fires on the Reservation. In the summer of 2015, the Tribes lost roughly twenty percent of the commercial timber on the Reservation, and those losses have increased in the years following.
- 7. Individually and cumulatively, the United States' breaches of trust related to forest conditions, road maintenance, fire prevention, fire suppression, and post-fire rehabilitation caused extensive damage to the Tribes and its trust resources, including commercial forests, soils, water, fisheries, and cultural resources.

<u>PARTIES</u>

8. Plaintiff is a federally recognized Indian tribe organized pursuant to Section 16 of the Indian Reorganization Act of 1934, 48 Stat. 987 (codified at 25 U.S.C. § 5123). Pursuant to the Act, the Tribes adopted a Constitution, which established its Business Council as its governing body. The Constitution and associated by-laws were approved by the United States government on February 26, 1938. The Tribes amended their Constitution multiple times, most recently in 1990 and, to correct a typographical error, in 2014. Accordingly, the Tribes possess

all legal rights afforded to federally recognized Indian tribes. The Tribes occupy the Colville Reservation in eastern Washington. The Tribes have approximately 9,429 enrolled members.

- 9. Defendant trustee United States, acting by and through the Department of the Interior, the Department of the Treasury, and other past and present federal agencies and their officers, as a matter of federal statutory, regulatory, and common law, is trustee and a fiduciary to the Colville Tribes and is charged with carrying out trust duties and responsibilities with regard to the management and administration of assets held in trust for the use and benefit of the Tribes. The Secretary of the Interior, as the principal agent of the trustee United States, has continuously reaffirmed that the trust responsibilities of the United States to the Tribes are well-established, originated with the formation of the United States Government, and are an ongoing obligation.
- 10. Secretarial Order No. 3335 § 3a (Aug. 20, 2014) states that "[t]he trust responsibility consists of the highest moral obligations that the United States must meet to ensure the protection of tribal and individual Indian lands, assets, resources, and treaty and similarly recognized rights." The January 26, 2021, "Memorandum on Tribal Consultation and Strengthening Nation-to-Nation Relationships" issued by President Joseph R. Biden, Jr., reaffirms that "[i]t is a priority of my Administration to make respect for Tribal sovereignty and self-governance, commitment to fulfilling Federal trust and treaty responsibilities to Tribal Nations, and regular, meaningful, and robust consultation with Tribal Nations cornerstones of Federal Indian policy. The United States has made solemn promises to Tribal Nations for more than two centuries. Honoring those commitments is particularly vital now, as our Nation faces crises related to health, the economy, racial justice, and climate change all of which disproportionately harm Native Americans."

JURISDICTION

- 11. This Court has jurisdiction over the subject matter of this civil action under the Indian Tucker Act, 28 U.S.C. § 1505, and the Tucker Act, 28 U.S.C. § 1491(a)(1), because the action involves a claim against the United States for money damages brought by an Indian tribe residing within the territorial limits of the United States, and arises under the Constitution, laws, statutes, and regulations of the United States, agreements between the Tribes and the United States, Executive Orders of the President, and federal common law, all of which govern the administration and management of property held by the United States in trust for Indian tribes as described herein.
- 12. The Government has waived its sovereign immunity under 28 U.S.C. §§ 1491 and 1505.
- Supreme Court, the Federal Circuit and this Court, courts have routinely asserted jurisdiction over claims for money damages stemming from the government's mismanagement of tribal-forest resources under forest management statutes. *See United States v. Mitchell*, 463 U.S. 206, 222, 224, 226 (1983) (holding government accountable in money damages for alleged breaches of trust in connection with management of forest resources held in trust) ("*Mitchell II*"); *Confederated Tribes of the Warm Springs Reservation v. United States*, 248 F.3d 1365, 1370-71 (Fed. Cir. 2001) (finding the government breached fiduciary duties in managing tribal forest land); *Apache Tribe of Mescalero Reservation v. United States*, 43 Fed. Cl. 155, 162-63 (1999) (same); *Navajo Tribe of Indians v. United States*, 9 Cl. Ct. 336, 344-45 (1986) (same); *The Blackfeet Tribe of the Blackfeet Reservation v. United States*, Case No. 12-429L, ECF No. 62 (Fed. Cl. Aug. 21, 2015)).

ALLEGATIONS

The Colville Confederated Indian Tribes and the Colville Reservation

- 14. Twelve culturally distinct Bands compose the Confederated Tribes of the Colville Reservation: Chelan, Chief Joseph Band of Nez Perce, Colville, Entiat, Lakes, Methow, Moses-Columbia, Nespelem, Okanogan, Palus, San Poil, and Wenatchi. The traditional territories of the Tribes extend across eastern Washington and into portions of British Columbia, Oregon and Idaho.
- 15. The Colville Reservation was established by Executive Orders and an Act of Congress, including Executive Order of April 9, 1872, and Executive Order of July 2, 1872. As established by these Executive Orders, the Colville Indian Reservation consisted of all lands within Washington Territory bounded by the Columbia and Okanogan Rivers, extending northward to the U.S.-Canadian border and encompassed approximately three million acres.
- 16. The present-day Colville Reservation boast tremendous natural resources, rich ecosystems, and stunning scenery. As detailed in the Integrated Resources Management Plan currently in effect for the Reservation, the forest-type category of land classification totals almost two-thirds of the Reservation land area. Open rangeland and forested rangeland account for almost one-third of Reservation lands with residential, agricultural, and surface water comprising the remainder.
- 17. The Colville Tribes rely on sound management of the Reservation's resources to sustain the Tribes' way of life and economy in perpetuity.
- 18. The Reservation contains a variety of natural and renewable resources, including timber. There are more than 913,000 forested acres on the Reservation, of which approximately

652,308 acres are commercial forest in various stages of growth. The Reservation's commercial forests are the Tribes' single largest asset.

- 19. The Tribes' trust lands and natural resources are of enormous economic importance to the Tribes. The Tribes rely on its lands and natural resources to generate revenue for the Tribes, to provide employment for Tribal members, to provide cultural and natural benefits, and to serve as a self-sustaining permanent homeland. If managed correctly, the Reservation's natural and renewable resources would sustain the Tribes and its members into the foreseeable future.
- 20. The Tribes' trust lands and natural resources are also of enormous cultural and spiritual importance to the Tribes. For the Tribes, natural resources are cultural resources.

 Tribal members hunt, fish, and gather food and other resources on the Reservation. Water quality and quantity are critical, with Tribal members placing a high value on being able to drink from streams. Culturally significant plants are gathered for food, medicine, and ceremonial purposes. Tribal members also value locations of cultural and spiritual significance on the Reservation.

The United States' Fiduciary Obligations

- 21. The long-standing trust relationship between the United States and the Colville Tribes, and the fiduciary duties assumed by the United States, are rooted in and derived from multiple statutory and regulatory provisions governing the administration of trust assets.
- 22. The Tribes' land, and the timber and other resources on and under its land, are held in trust by the United States and are inalienable except as authorized by Congress. 25 U.S.C. § 177. The United States exercises control over natural resources on and under the Tribes' land and has a trust obligation to appropriately manage the natural resources located

within the boundaries of Indian reservations and trust lands. Congress delegated to the Secretary of the Interior the authority and responsibility to oversee the use of Tribal lands and the associated timber and other natural resources. *See* 25 U.S.C. §§ 3101 through 3120 ("National Indian Forest Resources Management Act" or the "NIFRMA"); *see also* 25 U.S.C. § 162a(d)(8) (stating general trust responsibility with respect to natural resources).

- 23. The statutes and regulations describing the United States' duties in managing tribal land, timber and non-monetary assets create specific fiduciary duties that mandate compensation for damages sustained as a result of the breach of the duties imposed. *See, e.g.*, *Mitchell II*, 463 U.S. at 224, 226.
- 24. The United States, through the Secretary of the Interior, has managed the Tribes' land, timber, and other non-monetary assets. The United States' control and management of the Tribes' trust property as described herein has existed from at least 1871 to the present.
- 25. Because the United States holds tribal land and resources in trust, it has assumed the obligations of a trustee. *United States v. White Mountain Apache Tribe*, 537 U.S. 465, 475-76 (2003); *Mitchell II*, 463 U.S. at 224-26; *Jicarilla Apache Nation v. United States*, 100 Fed. Cl. 726, 731-32 (2011); *see also* 25 U.S.C. § 3101(2) (Congress has acknowledged that "the United States has a trust responsibility toward Indian forest lands").
- As trustee, the United States has a fiduciary relationship and obligations of the highest responsibility to administer the trust with the greatest skill and care possessed by the trustee; its conduct "should therefore be judged by the most exacting fiduciary standards." *Cobell v. Norton*, 240 F.3d 1081, 1099 (D.C. Cir. 2001) (quoting *Seminole Nation v. United States*, 316 U.S. 286, 297 (1942)); *Shoshone Indian Tribe v. United States*, 364 F.3d 1339, 1348 (Fed. Cir. 2004); *Jicarilla Apache Nation v. United States*, 112 Fed. Cl. 274, 287 (2013). These fiduciary

obligations include, among other duties, ensuring that tribal trust property is protected, preserved and managed so as to maximize the trust income to the beneficiary by prudent investment. *Jicarilla Apache Nation*, 112 Fed. Cl. at 289.

- 27. It is well-settled that the United States has fiduciary responsibilities in managing Indian-owned forest land. *See Mitchell II*, 463 U.S. at 210, 226 (holding the government has a fiduciary responsibility to manage allotted forest land consistent with the principles of sustained yield); *The Confederated Tribes of Warm Springs Reservation*, 248 F.3d at 1370 ("[T]he United States has a fiduciary responsibility to manage those timber resources based upon a consideration of the needs and best interests of the Indian owner and his heirs.") (internal quotation marks and citations omitted).
- The United States has a fiduciary responsibility to manage those timber resources "based upon a consideration of the needs and best interests of the Indian owner and his heirs," including "the need for maintaining the productive capacity of the land for the benefit of the owner and his heirs," 25 U.S.C. § 406(a), and the proceeds from the sale of timber harvested from the reservations must be used for the benefit of the Indians or transferred to them, *see id.* §§ 406, 407. The Secretary of the Interior is directed to adhere to principles of sustained-yield forestry on all Indian forest lands under government supervision, *see Mitchell II*, 463 U.S. at 209, and to manage the forested reservation land so as to ensure that the Indians receive "the benefit of whatever profit [the forest] is capable of yielding," *White Mountain Apache Tribe v. Bracker*, 448 U.S. 136, 149 (1980). *See also* 25 USCS § 5109 (directing regulation of sustained yield management); 25 USC § 318a (authorizing appropriations for roads); 25 U.S.C. § 162a(d)(8).
- 29. Congress built upon and detailed the government's fiduciary responsibilities related to the management of tribal forest land when it enacted the NIFRMA in 1990. Through

NIFRMA, Congress directed Interior to ensure "the development, maintenance, and enhancement of Indian forest land in a perpetually productive state in accordance with the principles of sustained yield and with the standards and objectives set forth in forest management plans." 25 U.S.C. § 3104. In addition to related statutes governing forests and forest road management on the Colville Reservation, NIFRMA and its implementing regulations impose comprehensive, money-mandating duties to manage the forests and forest roads on the Colville Reservation. The United States, through the Secretary of the Interior, promulgated numerous regulations that generally and specifically describe the Government's duties in managing the Tribes' land, timber, and other non-monetary assets including without limitation 25 C.F.R. Part 163, and the predecessors to those regulations. Applicable regulations include 25 C.F.R. § 163.28, which authorizes the Secretary of the Interior to expend funds to prevent wildfire, restore forest conditions post-fire, and to use fire as a management tool on Indian reservations.

30. The United States breached the above duties owed to the Tribes, resulting in substantial losses to the Tribes.

Forest Background

- 36. The Tribes have a robust tradition of managing timber for economic, environmental, and cultural benefit. While the Tribal forestry department has taken on some aspects of forest management, the Tribes' management has been hampered in important respects by the systemic failures of the United States to fulfill its fiduciary obligations to the Tribes.
- 37. Beginning with the enactment of NIFRMA in 1990, Congress required the Secretary of the Interior to obtain periodic independent assessments "of Indian forest lands and Indian forest land management practices." 25 U.S.C. § 3111(b). Under 25 U.S.C. § 3111, reports were prepared in 1993, 2003 and 2013 by the Indian Forest Management Assessments Team

("IFMAT"), a team of nationally recognized and independent forestry experts. IFMAT found that the United States failed to fulfill its trust obligations to Indian forestry generally. *See, e.g.*, IFMAT-I at ES-5 (Nov. 1993) ("Indian forestry is seriously underfunded and understaffed compared with forestry on similar federal and private lands"); IFMAT-II at 6 (Dec. 2003) ("Little progress has been made in overcoming the major shortcoming of trust oversight of Indian forests by the federal government"); IFMAT-III at Vol. I, p. 9 (2013) ("the federal government continues to inadequately fulfill its trust obligations to Indian forestry . . .").

- 38. Each of the IFMAT reports included visits to and review of the Colville Reservation and forest conditions on the Reservation.
- 39. The IFMAT-III report concluded that the United States' trusteeship of Indian forests is underfunded, understaffed, and provides insufficient technical support for Indian forestry operations. IFMAT-III at Vol. I, pp. 7, 36, 41, 42, and 45. The report concludes that "the federal government continues to inadequately fulfill its trust obligations to Indian forestry as identified by Congress in the preamble to NIFRMA (Title III Sec 302)." *Id.* at 9.
- 40. IFMAT III specifically identified the well-known and growing threat of catastrophic fire resulting from inadequate fuel reduction and forest management. The report states that "[t]he health of tribal forests is threatened by density-related issues such as wildland fire, insects, and disease, which will increasingly compromise long-term forest sustainability. This is especially the case in the dry West where much of Indian forest acreage is. Thinning backlogs (for stand improvements such as precommercial thinning) on tribal forest lands are estimated by the BIA to total 440,000 acres. This does not include the tens of thousands of acres on which hazardous fuel reduction treatments are needed. If land managers are going to use fire as a tool to restore ecosystems and reduce landscape level fuel accumulations, they need to be

treating five to ten times the amount of acres they have been treating annually over the last decade." IFMAT-III at Vol. I, p. 6.

- 41. IFMAT III further anticipated that "[a]dding urgency to these risks are climate change; personnel shortages; the widespread loss of harvesting, transportation, and processing infrastructure; and adjacent forest ownerships that are densely stocked in many locations, posing increased wildfire threats to tribal resources." IFMAT-III at Vol. I, p. 7. Detailed budget review demonstrates that for decades the United States has provided significantly less funding per acre for hazard fuel reduction and other forest management on Indian lands than on other regional forest lands. "IFMAT III finds that federal forestry funding for Indian forest lands still lags forest land investments on the federal forests (National Forests and BLM), state forests and private lands, particularly in the West." IFMAT-III at Task A 89.
- 42. Roads are integral to forest management, fire prevention, and fire suppression.

 Road maintenance on Indian lands is chronically underfunded, as documented in IFMAT I, II, and III. IFMAT III states that "road infrastructure in-forest and out-of-forest is poor in Indian Country, with reportedly only 16% of the [BIA roads] functioning at acceptable or better levels." IFMAT-III at Task A 79.
- 43. The United States' breaches of fiduciary duty to tribes described in the IFMAT reports also occurred on the Colville Reservation. As part of IFMAT III, the IFMAT team prepared a site report for the Colville Reservation ("Site Report"). The Site Report was prepared in part by the co-chairs of IFMAT.
- 44. The Site Report describes a systemic lack of funding from the United States to fulfill trust responsibilities to the Colville Tribes, and specifically details failures with respect to forest health, fire prevention, and fire suppression:

Programmatic funding has been undergoing steady decline. The Tribe competes for soft-money grants which are used to help meet planning and operation costs. The fire management program has many shortfalls and disparities in funding including planning, wildland fire suppression, protection of the wildland urban interface and hazardous fuels reduction needs that if not addressed in the next 12 to 18 months is expected to have significant impacts on the Colville management of their lands. Tribal foresters report that the Department of Interior Hazardous Fuels Priority Allocation System (HFPAS) has serious modeling flaws that have resulted in significant shifts in national funding priorities that have created swift funding cuts for tribes such as the Confederated Colville Tribes (CCT).

Site Report at 3.

- 45. The Site Report also describes poor road maintenance as follows: "overall the roads on the Reservation are in need of maintenance, road abandonment, bridge and culvert installation and improvements in fish passage. Funding for roads, culverts and water structures are lacking and a road plan needs to be completed." Site Report at 2.
- 46. In addition to inadequate funding, the Site Report describes chronic staffing shortages. The Site Report states that "[i]t is difficult to fill job vacancies and it can take up to 12 months just to get key positions posted since BIA human resources office was moved to Oklahoma." *Id.*
- 47. The United States eliminated staff and funding necessary to fulfill its trust responsibilities, resulting in forest management, fire prevention, fire suppression, and fire rehabilitation not occurring or forcing the Tribes to take on management costs that must be borne by the United States.

The North Star, Tunk Block, and Other Fires

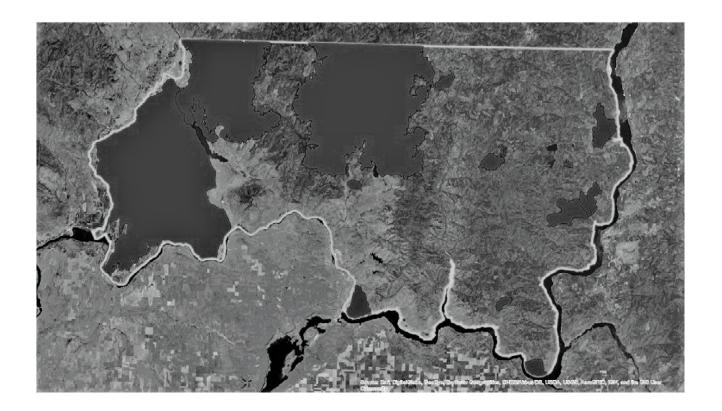
48. The North Star Fire was reported on August 13, 2015, approximately 12 miles north of Nespelem, WA, on the Colville Reservation. The fire grew quickly using abundant logging slash and overstocked stands, along with dry grasses, as fuels. By August 14th, the fire had grown to 14,000 acres.

- 49. Despite a large, growing wildfire over and near lands susceptible to catastrophic fire, necessary and anticipated additional fire suppression resources did not arrive to supplement the local firefighting workforce. After 72 hours into the fire without any major suppression resources, the 118 local fire fighters were exhausted and hampered by extremely limited resources, steep terrain, rolling rocks and falling trees in an already unstable situation.
- 50. A Type 2 Incident Management Team arrived on the evening of August 17th, more than three days into the fire. At this point the North Star fire had burned more than 35,000 acres.
- 51. The fire exhibited extremely dangerous behavior, including spotting (sparks carrying fire, sometimes for miles, to quickly spread), group torching (complete ignition of trees from heat), and uphill runs (accelerated spread up slopes). On August 19, 2015, due to potential for new fire starts, limited firefighting resources, drought conditions, and extreme fire behavior, the Industrial Fire Protection Level on the Colville Reservation was raised to Level 4, "General Shutdown" to all activities.
- 52. By August 21st the fire had grown to 126,000 acres and was at zero containment. On August 23rd, the fire was up to 147,000 acres with 448 personnel working. By August 26th, the fire was at 155,000 acres. Extreme smoke conditions pervaded the Reservation and the public was advised to stay indoors. The Tribes distributed smoke masks to their members.
- 53. The Colville Tribes did not receive any air tanker or other major federally deployed suppression resources until the North Star fire exceeded 100,000 acres. Conversely, federal authorities deployed federal suppression resources to other fires in the area that were not burning federal trust property, including the Colville National Forest.

- 54. It was not until August 26th, almost two weeks after the North Star fire started and after vast amounts of timber held in trust had burned, that fire fighters from the National Guard and U.S. Army began arriving to assist crews on some of the fires. On August 27th, the crews were up to 731 personnel.
- 55. By September 1st, the North Star Fire had finally moved up in priority as the number one fire in the nation and available personnel increased the work force to 1,444 people. By September 5th, a change in the weather helped suppression efforts and containment increased to 35 percent. By this time, the fire had burned through 208,145 acres.
- 56. 57 days after initial ignition, the North Star fire finally ended on October 8, 2015, having burned 165,000 acres on the Colville Reservation and 218,138 acres total. It was the state's largest fire in 2015.
- 57. To make matters worse, the Tunk Block fire started on August 14, 2015, and crossed onto the Reservation from state and federal land. Like the North Star fire, the Tunk Block fire encountered huge amounts of available fuel on the Reservation, and limited suppression resources were provided by the United States. It burned for 64 days through timber, grass, shrubs, and logging slash and ultimately burned approximately 165,947 acres. About half of the fire was within the Colville Reservation. The Tunk Block fire ended October 15, 2015.
- 58. Together the North Star and Tunk Block fires burned more than 240,000 acres on the Colville Reservation, with enormous damage to trust resources. The fires burned at high intensity. Collectively, the fires burned more than 590 square miles and more than 800,000,000 board feet of the Tribes' valuable commercial timber. The lost timber represented approximately 20 percent of the commercial timber on the Reservation and was—and remains—the single

largest loss of board feet of timber on an Indian reservation in recorded history. In many areas the fires burned so hot that they sterilized the soil and created a moonscape.

- 59. Since the North Star and Tunk Block fires, there have been additional high intensity fires on the Colville Reservation that have damaged trust resources, including the Cold Creek Fire, Bridge Creek Fire and other fires, including fires burning at time of the filing of this complaint. The United States' breaches of trust caused damages suffered by the Colville Tribes from these fires and greatly increases the opportunity for more large-scale devastating fires in the near future.
- 60. Approximately one-third of the Tribes' commercial forest resources have been burned during the last six years because of fire events. If the United States continues to breach the fiduciary duties owed the Tribes, the remaining commercial forest will be lost in the coming years.
- 61. The following map depicts major fires that burned on the Reservation from mid-August 2015 through 2020. The Reservation boundary is outlined in light grey, while the burnt areas are the darker shaded areas:



- 62. The North Star, Tunk Block, and subsequent fires burned with incredible intensity and severity. In areas lacking fuels treatment in the North Star fire, flame length exceeded 100 feet, which means that from ground to tip the fires were higher than a seven-story office building. The fires repeatedly jumped miles at a time, created their own weather systems, and presented enormous risk to firefighters and the public.
- 63. As detailed below, the United States' breaches of trust increased the opportunity for and the size, severity, and intensity of fires. The United States' failure to adequately restore the post-fire environment caused ongoing damages to the Tribes. This complaint discusses some of the United States' breaches of its fiduciary duties. The failure of the United States to account to or otherwise keep the Tribes informed about the condition and status of Tribal trust property prevented the Tribes from discovering the full extent of its claims. The violations are described in detail herein, but form an illustrative rather than exhaustive list.

The United States Breached Its Fiduciary Duties Relating to Fuels Management and Forest Health

- 64. The United States failed to adequately manage fuels on the Colville Reservation and failed to maintain the health of the Tribes' forests.
- 65. The United States failed to conduct adequate fuels management measures, including prescribed burning. The United States' failures to reduce fuels resulted in extreme risk of catastrophic fire and contributed to the size and severity of wildfire on the Reservation.
- 66. The United States imposed unreasonable limitations and restrictions on prescribed burning on the Reservation, which greatly impaired the ability of the United States and the Tribes to carry out adequate fuels management.
- 67. The United States' breaches of trust increased the size and severity of the North Star and Tunk Block fires, with resulting damages to the Tribes. The BIA conducted a Fuels Treatment Assessment—Northwest Region, published in 2015. The Assessment determined that only 12,449 acres of the area burned by the North Star fire had previously undergone fuel treatment, thus comprising less than ten percent of the area burned. Only 5,396 acres of the approximate 80,000 acres area burned by the Tunk Block fire on the Colville Reservation had previously undergone fuel treatment. As with the North Star fire, the area subject to fuels treatments on the Reservation comprised less than ten percent of the area burned.
- 68. Fuels treatments are effective at reducing the damage of fires. The Tribes historically practiced indigenous burning to control catastrophic wildfire and enhance wildlife habitat. Where fuels treatments have occurred on the Reservation, subsequent fires have burned with less severity and less damage to the Tribes' resources.

- 69. The BIA Assessment of the North Star fire concluded that where treatments occurred, "[f]uels treatments composed of thinning followed by prescribed fire routinely reduced fire behavior and minimized negative fire effects." Assessment at 12. For example, the Clark Creek treatment consisted of mechanical thinning followed by broadcast burning over 1,100 acres. The Clark Creek treatment was completed in 2011. BIA documented that when the North Star fire entered the area covered by "the Clark Creek treatment, active crown fire with over 100-foot flame lengths changed to a surface fire, which also aided firefighter's ability to safely conduct more direct suppression tactics. By reducing the amount of vegetation on the ground, the highly-valued middle-aged to old-growth stands adjacent to the Clark Creek and Jim Creek and treatments were protected. Heavy thinning and pile burning along the Highway 155 corridor removed a lot of potential energy, so that when the fire did enter the treated area, there was little overstory mortality." Thus, the limited treatments that occurred not only reduced fire severity, they helped to protect trust resources.
 - 70. The United States failed to address overstocking and lack of tree species diversity.
- 71. The United States failed to conduct thinning operations necessary to accelerate commercial growth and prevent overstocking. Precommercial, forest health, and hazard reduction thinning promote high value, large diameter trees that are more fire resistant. In order to obtain maximum value from the Tribes' forest trust assets, thinning is necessary on hundreds of thousands of acres of the Tribes' commercial forests.
- 72. The United States failed to conduct thinning operations and other treatments necessary to reduce fire risk.

- 73. The United States failed to carry out thinning operations, uneven-aged management, and other measures necessary to protect and develop wildlife habitat, grazing, recreation, and cultural and aesthetic values.
- 74. For example, the BIA prepared a 2005-2014 Plan for Integrated Resource Management ("IRMP"), which encompassed forest management through a Forest Plan. With input from the Tribes, the BIA selected the Tribes' preferred alternative, "Alternative 7," for implementation. The IRMP remains in effect because the United States has not approved a draft revised plan or completed the associated environmental review. Alternative 7 prioritized fuels management and thinning.
- 75. The plan sets a fuels management objective of 15 tons per acre and commits that "[t]he fuels management objectives of 15 tons per acre would be achieved by pile and burning, underburning, jackpot burning, or broadcast burning depending on the treatment and the amount of activity and natural fuels. Under this Forest Plan, 5,400 acres of non-harvest stocking control (thinning) and 6,400 acres of prescribed burning for non-harvest fuels management would occur annually." IRMP at 68. The United States did not fulfill these commitments.
- 76. The Plan calls for a total of 11,100 acres of total thinning annually. IRMP at 10. The Plan further states that "[p]re-commercial thinning will be approved," IRMP at 44, and that "[t]hinning will be used to prevent resource loss and maintain large trees as long as possible." IRMP at 45. The United States did not fulfill these commitments.
- 77. The Draft 2015 Integrated Resources Management Plan ("2015 IRMP"), which has not yet been finalized by the United States, also calls for forest managers to "[u]tilize prescribed fire as a tool to manage fuels, improve vegetation health, and plant community resilience," and to "[i]mplement thinning, manage stand structure, and shift species composition

to make stands more resistant & resilient to insects and diseases." 2015 IRMP at 92. With respect to wildfire, the 2015 IRMP calls for forest managers to "[m]anage fuel loadings to reduce the potential for wildfires that result in severe resource damage." 2015 IRMP at 95. The United States has not fulfilled these objectives.

78. The United States' breaches of trust relating to forest health damaged the Tribes' forests and imposed costs on the Tribes that must be borne by the United States. The United States' breaches of trust relating to forest health caused the forests on the Reservation to pose an extreme fire risk, and increased the size, severity, and damage caused by the North Star, Tunk Block, and other fires.

The United States Breached Its Fiduciary Duties Relating to Forest Roads

- 79. The United States failed to perform necessary road maintenance on forest roads, resulting in restrictions on access to forests for conducting forest management, fire prevention, fire suppression, and rehabilitation.
- 80. NIFRMA provides that "the Secretary shall comply with tribal laws pertaining to Indian forest lands, including laws regulating the environment or historic or cultural preservation ..." 25 U.S.C. § 3108. In 1985, the Colville Tribes enacted its Forest Practices Water Quality Act ("FPWQA"), which prescribes comprehensive, detailed standards for the design, construction, and maintenance of forest access roads and culverts on forest land on the Colville Reservation. The IRMP incorporates the FPWQA by reference and its requirements are restated throughout. The United States did not fulfill its commitments to comply with the FPWOA and other Tribal laws relating to Indian forest lands.
- 81. The BIA is aware that the forest roads on the Colville Reservation are not adequately designed to comport with applicable federal and Tribal standards. The BIA has never

had forest roads specialists employed within the agency. The Tribes have devoted significant

Tribal funding and staff resources to forest road maintenance and restoration over the past

decade, in large part in an attempt to minimize damage caused by the United States' breaches of

trust.

- 82. Also, as noted above, the IFMAT III Site Report documented major concerns with forest roads, concluding that "overall the roads on the Reservation are in need of maintenance, road abandonment, bridge and culvert installation and improvements in fish passage." Site Report at 2.
- 83. The IRMP commits to "[n]o net increase in roads. Reduce total road density to desired future condition of 3.0 miles per sq. mile and open road density to 1.5 miles per square mile in 15 extremely sensitive watersheds." IRMP at 10. The United States did not fulfill these commitments.
- 84. During the North Star and Tunk Block fires, inadequately maintained roads caused significant limitations in fire suppression. Following the fires, inadequately maintained roads contributed to severe resource damage, including to water quality, soils, and fisheries.

The United States Breached Its Fiduciary Duties Relating to Fire Prevention

- 85. The United States failed to conduct adequate fire prevention.
- 86. The United States failed to provide adequate firefighting staff, resources, equipment, and fire detection systems.
 - 87. The United States did not construct sufficient fire breaks.
- 88. The United States did not maintain an adequate level of readiness to meet normal wildfire protection needs and extinguish forest or range fires on the Colville Reservation, and did not provide adequate staff and labor for fire prevention.

89. The United States' breaches of trust relating to fire prevention increased the size, severity, and damage caused by the North Star, Tunk Block, and other fires.

The United States Breached Its Fiduciary Duties Relating to Fire Suppression

- 90. The United States failed to provide adequate fire suppression resources to curtail fire size, severity, and damage caused by the North Star and Tunk Block fires. The United States allocated its resources to fires earlier in the fire season, to the detriment of the Tribes.
- 91. The United States directed fire suppression resources to protect off-reservation, non-trust property as a priority over the Tribes' land and forests, which are held in trust status by the United States.
- 92. In 2018, the Intertribal Timber Council, of which Colville Tribes are a member, prepared a report titled "Improving Efficiency, Equity and Effectiveness of Wildfire Impacts on Tribal Trust Resources." The Report, in part based on experience in the North Star and Tunk Block fires, documented a systemic problem in which the United States provides limited fire resources that are allocated based on the timing of a fire in the fire season (early fires receive the first chance to request resources). This incentivizes earlier fires to order extensive resources, and results in later season fires receiving delayed suppression resources. For the North Star and Tunk Block fires, this resulted in a several days-long delay in delivery of fire suppression resources, which allowed the fires to grow massive and beyond control.
- 93. The Intertribal Timber Council report also documents a systemic issue in the United States' prioritization of all structures, whereby outbuildings and unoccupied vacation homes, are prioritized over trust resources. This prioritization resulted in resources initially allocated to the North Star and Tunk Block fires and protection of the Colville Reservation to be moved to off-Reservation areas to protect unoccupied structures. The United States breached its

fiduciary duties to the Tribes by prioritizing off-Reservation structures and other non-trust property over forest resources held in trust by the United States when allocating suppression resources.

94. The United States' breaches of trust relating to fire suppression also occurred with fires subsequent to the North Star and Tunk Block fires. The United States' breaches of trust increased the opportunity for, and the size, severity, and intensity of, the North Star, Tunk Block, and subsequent fires, with resulting damages to the Tribes.

The United States Breached Its Fiduciary Duties Relating to Forest Rehabilitation

- 95. While the North Star and Tunk Block fires were still burning, the Secretary of the Interior toured the fire activity and met with Tribal officials on the Colville Reservation on September 7, 2015. On September 11, 2015, a delegation from the Colville Tribes met with Interior officials in Washington, D.C. to discuss anticipated rehabilitation and restoration funding needs.
- 96. In a September 30, 2015, letter to the Secretary of the Interior, the Colville Tribes requested a minimum of \$36.78 million that it preliminarily estimated would be needed for restoration activities from the North Star and Tunk Block fires. Citing the Secretary's duties under NIFRMA, the Tribes requested, among other things, that the Department reprogram or transfer existing Departmental funds for these purposes. To the extent existing funds were not available, the Tribes alternatively requested that the Department affirmatively request sufficient funds to fully address the aftermath of the fires on the Colville Reservation and other Indian reservations in the Pacific Northwest from Congress.
- 97. The Department neither provided the funds the Colville Tribes requested from existing sources nor made efforts to secure them. The Tribes would later learn that the

Department, in considering the Tribes' alternative request, decided to prioritize securing additional funding for Sage-Grouse habitat for other federal lands instead of seeking restoration and rehabilitation funds for the Colville Tribes' and other tribes' burned forests.

- 98. Following the devastating North Star and Tunk Block fires, the United States failed to ensure the return of the Tribes' forests to a productive state.
- 99. The United States failed to restore damaged roads, control soil erosion, conduct mulching and seeding, clean and repair culverts, and conduct replanting.
- 100. A team of experts prepared a Burned Area Emergency Response ("BAER") report. The United States failed to implement the BAER report.
- 101. A team of experts prepared the North Star Fire Burned Area Emergency
 Stabilization and Rehabilitation Assessment and Suppression Specifications Plan (collectively,
 "BAER Plan"). The United States failed to implement the BAER Plan.
- 102. For example, the BAER Plan calls for extensive road restoration and maintenance, at 109-14, post-fire treatment of noxious and invasive weeds, at 134-35, and planting of 6,533,600 ponderosa pine and western larch seedlings across 32,688 acres and associated gathering of cones and nursery production. *See* BAER Plan at 144-45. The United States did not provide adequate funding and resources for these efforts.
- 103. The United States' breaches of trust relating to forest rehabilitation delayed the development of commercially valuable timber, and harmed wildlife, fisheries, and other cultural resources.

Damages

104. The Reservation is the Tribes' permanent homeland, which the Tribes rely upon to sustain the economy, the Tribes' culture and traditions, and the Tribal members' lifeways.

- 105. As set forth above, the United States' breaches of trust regarding forest, road, and related trust assets caused extensive and ongoing damage to the Tribes. For example, the Tribes have lost valuable commercial timber that would otherwise have been harvested. Where salvage logging was possible, the value returned was far less than would have been achieved from green tree harvest. The United States' breaches of trust also resulted in fires burning developing stands that would have been harvested in coming years and decades. Damages to soils extended the time needed to regrow commercial stands, particularly where restoration efforts are insufficient, which delayed future commercial timber harvest. Some lands may never be recovered.
- 106. United States' breaches of trust caused extensive and ongoing damage to cultural resources, forest roads, and air and water quality. In addition to the damages suffered at the time of the fires in mid-August 2015 to present, vast acreage of the Reservation has been reduced to severely burnt standing and fallen timber with highly erodible soils. These conditions create continuing harm to native plants, wildlife habitat, water quality, and fisheries.
- 107. Catastrophic wildfires, including the North Star and Tunk Block fires and subsequent fires, have also caused damage to air quality from smoke and particulates, with resulting harm to the Tribes and their members.

CLAIM I: BREACH OF TRUST BY MISMANAGEMENT OF FOREST, ROAD, and RELATED TRUST ASSETS

- 1. The Tribes realleges and incorporates by reference the allegations contained in paragraphs 1 through 107 above.
- 2. The United States possessed and exercised comprehensive authority, control, and supervision over the Tribes' forest trust assets, including without limitation its land and timber.

3. Under 25 U.S.C. § 3101 *et seq.*, and other statutes, regulations, and law applicable

to forest Tribal trust assets, the Government has fiduciary duties as trustee to manage those assets

on the Colville Reservation.

4. The Government breached its fiduciary duties in managing the Tribes' forest trust

assets, causing economic loss to the Tribes.

5. As a result of the Government's breaches of its fiduciary duties, the Tribes have

been damaged in an amount to be determined at trial.

PRAYER FOR RELIEF

WHEREFORE, the Tribes respectfully requests that the Court:

1. Award the Tribes monetary damages in an amount to be determined by the Court

at trial which will compensate the Tribes for the injuries and losses caused through violations of

the United States' fiduciary and statutory responsibilities set out above, including interest as

required by law;

2. Award the Tribes its costs and attorney's fees incurred herein under 28 U.S.C. §

2412 and any other applicable law; and

3. Award such other relief as the Court deems just and equitable.

Dated this 4th day of August, 2021.

Respectfully submitted,

s/Brian W. Chestnut

Brian W. Chestnut

ZIONTZ CHESTNUT

2101 4th Avenue, Suite 1230

Seattle, WA 98121

Tel. (206) 448-1230

Fax (206) 448-0962

bchestnut@ziontzchestnut.com

Attorney of Record for Plaintiff

27

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brian.gunn@powerslaw.com

County of Lassen

BOARD OF SUPERVISORS

CHRIS GALLAGHER
District 1
GARY BRIDGES
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District 3
AARON ALBAUGH

District 4
TOM HAMMOND
District 5

August 10, 2021

The Honorable Thomas J. Vilsack Secretary U.S. Department of Agriculture 1400 Independence Avenue, SW Washington, D.C., 20250 The Honorable Randy Moore Chief, Forest Service U.S. Department of Agriculture 1400 Independence Avenue, SW Washington, D.C., 20250

County Administration Office

221 S. Roop Street, Suite 4

Susanville, CA 96130

Fax: 530-251-2663

Phone: 530-251-8333

Dear Secretary Vilsack and Chief Moore:

I write today on behalf of the Lassen County Board of Supervisors and our constituents, who are deeply concerned about wildfires originating from, and managed by, the Plumas National Forest (PNF). We are requesting that you investigate the PNF's wildfire management decisions that were made during the Walker Fire, Sheep Fire (North Complex), Beckwourth Complex Fire, and Dixie Fire.

As I write today, August 6, 2021, the Dixie Fire has grown to be the 3rd largest wildfire in California's known fire history. Yesterday, it grew more than 100,000 acres in 24 hours, is now 35% contained, and is more than 432,000 acres and growing! It has severely destroyed the town of Greenville and community of Canyon Dam, Plumas County, and caused the mandatory evacuations of 15,000 people in Butte, Plumas, Lassen, and Tehama counties. There are more than 5,000 personnel assigned to the fire. Lassen County is providing law enforcement assistance and evacuation shelter mutual aid to our neighboring counties, while also planning and preparing for our own communities for evacuation in Lassen County. We greatly appreciate all of the front-line workers, law enforcement, CAL FIRE, and fire emergency personnel for the mutual aid and organizational support that they're providing.

Fires originating from our national forests, especially from the PNF, have been quite an ordeal for our constituents, law enforcement, county staff and emergency personnel. All of those fires were not managed or, fully suppressed, in a timely manner, instead they were monitored, grew and traveled a great distance, and caused mass evacuations. The Sheep, Beckwourth Complex, and Dixie fires have destroyed a great deal of public resources and private property, destroyed homes, and threatened and destroyed critical infrastructure. Because of the inability and gross negligence of the USFS to manage those fires, we no longer have trust and confidence in the decision-making process being used by the USFS. Whatever forest management practices, initial fire attack and suppression decisions were employed by the USFS and PNF have now been proven to be unsuccessful for protecting communities, sensitive resources, water and air quality, wildlife habitat, and other economic, social and ecological values.

Overall, those fires and other fires on our national forest lands have completely destroyed the public resource for generations to come and have caused great grief to many for their personal losses. These fires have put many in harm's way. It is a disappointment to us that the USFS has been derelict in its duty to manage our public forestlands over these past forty-plus years and is obviously unprepared and incapable of planning for and managing wildfires.

The Lassen County Board of Supervisors respectfully request that you investigate the Walker, Sheep, Beckwourth, and Dixie fires to ascertain if the decisions made by the USFS leadership, PNF, and the Incident Management Commanders were decisions made for full suppression or for managing the resource. What course of action did the Forest Supervisor initially order (full suppression or observation and monitoring), daily? When and what decisions were made by the Forest Supervisor and Regional Leadership? When and what decisions were made by the Forest Supervisor and Regional Leadership throughout the fire's timeline; did those decisions ultimately aid or hamper fire suppression operations by Incident Commanders? Did the Forest Supervisor influence key leadership staffing appointments, by appointing their own staff, to Incident Command Teams?

Please invite the National Interagency Fire Center to participate in these investigations, especially with regard to staffing decisions that were made for key Incident Command positions, including filling positions to serve with the Beckwourth Complex Fire, Incident Management Team 4.

In closing, over the past twenty years, the Lassen County Board of Supervisors has invested wisely in supporting community-based wildfire protection planning and hazardous fuel reduction treatments throughout Lassen County. A main stumbling block and cause of delays for implementing fuel reduction treatments near and next to local communities and critical infrastructure, on federal lands, are the very same federal regulatory policies meant to protect the environment. Those environmental policies, and USFS fire and resource management policies, seem deliberately contrary to local objectives and statewide efforts that are determined to make progress toward safeguarding our public resources and protecting our communities from wildfires, including fires originating on and from USFS managed lands.

Thank you for your time and attention to these matters. We expect and look forward to hearing from you. Something has to change!

Sincerely,

AARON ALBAUGH, CHAIRMAN

Lassen County Board of Supervisors

lann Albaux

CC: The Honorable Diane Feinstein, Member of the U.S. Senate

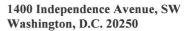
The Honorable Alex Padilla, Member of the U.S. Senate

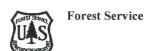
The Honorable Doug LaMalfa, Member of the U.S. House of Representatives

Rural County Representatives of California (RCRC)

California State Association of Counties (CSAC)

Board of Supervisors: Plumas, Sierra, Tehama, and Butte Counties.





File Code: **Route To:** 5100

Date:

August 2, 2021

Subject:

Chief's Wildland Fire Direction

Regional Foresters, Station Directors, IITF Director, Deputy Chiefs, and WO Directors To:

The 2021 fire year is different from any before. On July 14, 2021, the National Multi-Agency Coordination Group raised the national preparedness level (PL) to 5, the earliest point in a decade and the third earliest ever. There are currently over 70 large fires burning across the nation and 22,000 personnel responding, which are both nearly three times more than the 10-year average for the month of July. Severe drought is affecting over 70 percent of the West, and the potential for significant fire activity is predicted to be above normal into October. Our firefighters are fatigued, especially after more than a year of almost constant deployments, beginning with helping Australia in January 2020, and continuing through a difficult 2020 fire year and then supporting the vaccination effort in early 2021. In addition, COVID-19 infections are rising again. They are degrading our firefighting response capacity at an alarming rate, which will persist until more Americans are vaccinated.

In short, we are in a national crisis. At times like these, we must anchor to our core values, particularly safety. In PL 5, the reality is we are resource limited. The core tenet of the Forest Service's fire response strategy is public and firefighter safety above all else. The current situation demands that we commit our fire resources only in instances where they have a high probability of success and they can operate safely and effectively. We will rely on the tested principles of risk management in determining our strategies and tactics.

At this time, for all of these reasons, managing fires for resource benefit is a strategy we will not use. In addition, until further notice, ignited prescribed fire operations will be considered only in geographic areas at or below PL 2 and only with the approval of the Regional Forester after consulting with the Chief's Office. We are in a "triage mode" where our primary focus must be on fires that threaten communities and infrastructure. There is a finite amount of firefighting resources available that must be prioritized and fires will not always get the resources that might be requested. We will support our Agency administrators and fire managers as they make the best choices they can, given the resources at hand, the immediate threats, and the predicted weather.

Let me be clear. This is not a return to the "10 a.m. Policy." This is the prudent course of action now in a situation that is dynamic and fluid. When western fire activity abates, we will resume using all the tools in our toolbox, including wildfire and prescribed fire in the right places and at the right time.

I know we all continue to remember the sacrifices of the fallen. Let us honor them by ensuring we do all we can to get everyone home safely, every single day. Thank you for all you are doing. I'm proud to serve alongside you.

8/2/2021

For

Signed by: MELISSA JENKINS

RANDY MOORE

Chief







TRINITY COUNTY

Board of Supervisors

P.O. BOX 1613, WEAVERVILLE, CALIFORNIA 96093-1613 PHONE (530) 623-1217 FAX (530) 623-8365

September 8, 2021

The Honorable Thomas J. Vilsack Secretary U.S. Department of Agriculture 1400 Independence Avenue, SW Washington, D.C., 20250

The Honorable Randy Moore Chief, Forest Service U.S. Department of Agriculture 1400 Independence Avenue, SW Washington, D.C., 20250

RE: National Forest Wildfire Management

Dear Secretary Vilsack and Chief Moore:

We write today on behalf of the County of Trinity and our constituents, who are deeply concerned about wildfires originating from the Shasta/Trinity National Forest (STNF) and the Six Rivers National Forest (SRNF) and managed by the United States Forest Service (USFS). We are requesting that you investigate the USFS's wildfire management decisions that were made during the August Complex Fire, Monument Fire, McFarland Fire, and portions of the River Complex under the leadership of USFS.

As we write today, August 30, 2021, the Monument Fire has grown to be in the top 20 largest wildfires in California's known fire history, well exceeding 150,000 acres and continues to see significant growth. Under the leadership of the federal incident management team, the fire has threatened the towns of Weaverville, Douglas City, Hayfork, Junction City, Del Loma, Burnt Ranch, Cedar Flat, Big Bar, Big Flat, and Helena; and other small communities. It has caused the mandatory evacuations of thousands of people in Trinity and Humboldt counties.

The August Complex Fires, started on August 16, 2020 and burned over 1 million acres. In Trinity County alone, it destroyed close to 140,000 acres in the Shasta-Trinity National Forest and 160,000 acres in the Six Rivers National Forest. The August Complex is the largest recorded fire in California history.

Title of Letter
April 16, 2019
Page 2 of 2

Fires in our national forests, especially from the ST/SR-NF, have had significant impacts on our constituents, law enforcement, county staff and emergency personnel. The fire suppression philosophy of the USFS in managing, monitoring and lack of commitment to protecting private property, has resulted in the loss of a great deal of public resources, private property, homes, and critical infrastructure. Because of the gross negligence of the USFS's fire management philosophy, we no longer have trust or confidence in the decision-making process being used by the USFS. The current "maximum suppression effort" looks to us a lot like the old "let it burn" policy. The forest management practices, initial fire attack and suppression decisions employed by the USFS have now been proven to be unsuccessful for protecting communities, sensitive resources, water and air quality, wildlife habitat, and other economic, social and ecological values.

These fires, and many others, in our national forest lands have completely destroyed public resources for generations to come and have caused many great grief due to their personal losses. These fires have put many in harm's way. It is a disappointment to us that the USFS has been derelict in its duty to manage our public forestlands over these past forty-plus years. They appear unprepared and incapable of planning for and managing wildfires.

The Trinity County Board of Supervisors strongly urge that you investigate these fires to ascertain if the decisions made by the USFS leadership and the Incident Management Commanders were decisions made for full suppression—or for managing the resource. What course of action did the Forest Supervisors initially order (full suppression or observation and monitoring)? When and what decisions were made by the Forest Supervisors and Regional Leadership? When and what decisions were made by the Forest Supervisors and Regional Leadership throughout the fire's timeline; did those decisions ultimately aid or hamper fire suppression operations by Incident Commanders? Did the Forest Supervisors influence key leadership staffing by appointing their own staff to Incident Command Teams? In addition, we respectfully request reimbursement for costs associated with County's response to these events, and recovery efforts.

Thank you for your time and attention to these matters. We expect and look forward to hearing from you. Something has to change! Should you have any questions regarding Trinity County's position on this matter, please contact Richard Kuhns at 530.623.1382 or rkuhns@trinitycounty.org.

Sincerely,

Jeremy Brown, Chairman Trinity County Board of Supervisors

cc: Butte County Board of Supervisors

The Honorable Diane Feinstein, U.S. Senate

The Honorable Alex Padilla, U.S. Senate

The Honorable Jared Huffman, U.S. House of Representatives

The Honorable Jim Nielsen, California Senate

The Honorable Jim Wood, California State Assembly

The Honorable Mike McGurie, California State Assembly

Prentice Long, PC

Rural County Representatives of California (RCRC)

California State Association of Counties (CSAC)



Butte County Board of Supervisors

25 County Center Drive, Suite 200 Oroville, California 95965

T: 530.552.3300 F: 530.538.7120

www.buttecounty.net/administration

Members of the Board Bill Connelly | Debra Lucero | Tami Ritter | Tod Kimmelshue | Doug Teeter

August 24, 2021

The Honorable Thomas J. Vilsack Secretary U.S. Department of Agriculture 1400 Independence Avenue, SW Washington, D.C., 20250

The Honorable Randy Moore Chief, Forest Service U.S. Department of Agriculture 1400 Independence Avenue, SW Washington, D.C., 20250

RE: Plumas National Forest Wildfire Management

Dear Secretary Vilsack and Chief Moore:

I write today on behalf of the Butte County Board of Supervisors and our constituents, who are deeply concerned about wildfires originating from, and managed by, the Plumas National Forest (PNF). We are requesting that you review the PNF's wildfire management decisions that were made during the North Complex Fire and portions of the Dixie Fire under the leadership of USFS.

The Dixie Fire has grown to be the second largest wildfire in California's known fire history, well exceeding 700,000 acres and continues to see significant growth. Under the leadership of the federal incident management team, the fire has destroyed the town of Greenville, the community of Canyon Dam, and other small communities. In addition, it has caused the mandatory evacuations of thousands of people in Butte, Plumas, Lassen, and Tehama counties. The North Complex Fire, starting on September 8, 2020, burned over 318,000 acres, destroyed over 2,342 structures, and did major damage to the communities of Berry Creek, Feather Falls, Brush Creek and others.

Fires in our national forests, especially from the PNF, have had significant impacts on our constituents, law enforcement, county staff and emergency personnel. The fire suppression philosophy of the USFS needs to be questioned. The "fire use policy" which has been used consistently by the USFS (which essentially lets a fire burn provided it does not pose an immediate risk of damage to homes or lives), is clearly not effective in these times. This practice in recent years has not worked. With the extreme dry conditions and weather patterns, fires are able to burn over 15 miles in one day. It has recently been stated that the USFS will discontinue this policy for this fire season.

These two fires and other fires on our national forest lands have completely destroyed the public resource for generations to come and have caused great grief to many for their personal losses. These fires have put many in harm's way. It is a disappointment to us that the USFS has taken this long to adapt. With the existing conditions, it would seem that an aggressive suppression approach should be taken with most wildfires today. Do you agree?

The Butte County Board of Supervisors respectfully request that you investigate the North Complex and Dixie fires to ascertain if the decisions made by the USFS leadership, PNF, and the Incident Management Commanders were decisions made for full suppression or for managing the resource. What course of action did the Forest Supervisor initially order (full suppression or observation and monitoring)? When and what decisions were made by the Forest Supervisor and Regional Leadership? When and what decisions were made by the Forest Supervisor and Regional Leadership throughout the fire's timeline; did those decisions ultimately aid or hamper fire suppression operations by Incident Commanders? Did the Forest Supervisor influence key leadership staffing appointments, by appointing their own staff, to Incident Command Teams? In addition, we respectfully request reimbursement for costs associated with County's response to these events, and recovery efforts.

Thank you for your time and attention to these matters. We look forward to responses to the above questions. Should you have any questions regarding Butte County's position on this matter, please contact Brian Ring at 530.552.3311 or bring@buttecounty.net.

Sincerely,

Bill Connelly, Chair

Butte County Board of Supervisors

Bill Connelly

cc: Members, Butte County Board of Supervisors

The Honorable Diane Feinstein, U.S. Senate

The Honorable Alex Padilla U.S. Senate

The Honorable Doug LaMalfa, U.S. House of Representatives

The Honorable Jim Nielsen, California Senate

The Honorable James Gallagher, California State Assembly

The Honorable Megan Dahle, California State Assembly

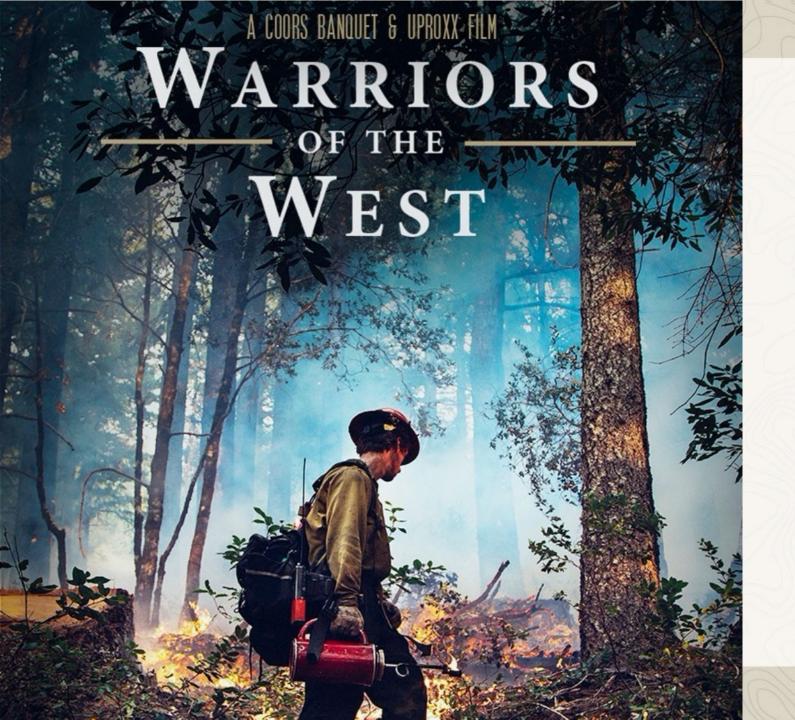
Paul Yoder, Shaw, Yoder, Antwih, Schmelzer & Lange Inc.

Rural County Representatives of California (RCRC)

California State Association of Counties (CSAC)

Use "ignited prescribed fire" and wildfire where allowable...

- Managed Fire
- Restoration Wildfire
- Defensive Fire
- Unplanned Fire Use
- Let-Burn Fire
- Prescribed Wildfire
- Wildfire Use
- Applied Wildfire





The New Wild West: "Using Wildfire where allowable...."

Using unplanned fire....





wildfirepros.com

SCIENCE

Land Managers Can't Burn the West Fast Enough

Prescribed burns, which create buffers against larger fires, can do only so much.

AMANDA MONTHEI OCTOBER 28, 2020





The Massive Burning is Premeditated

Use Wildfires where allowable...

- Firefighter safety too dangerous to send FFs in (Tamarack)
- Resource benefits restore fire to firedepleted ecosystems (Pole Creek)
- Manage scarce resources Not enough FFs to go around (All)
- Community protection Defensive backfires (Rafael)
- Fuels management Restoration wildfire (B-T)
- Ignited prescribed wildfire to do good



Use wildfires where allowable....

The Endangered Species Act

- Willow Fly Catcher
- Jumping Mouse
- Spotted owl

They don't know the cumulative effects of their actions or the extent of their damage to core habitat and T&E species.

They'll throw you in jail for destroying spotted owl habitat.

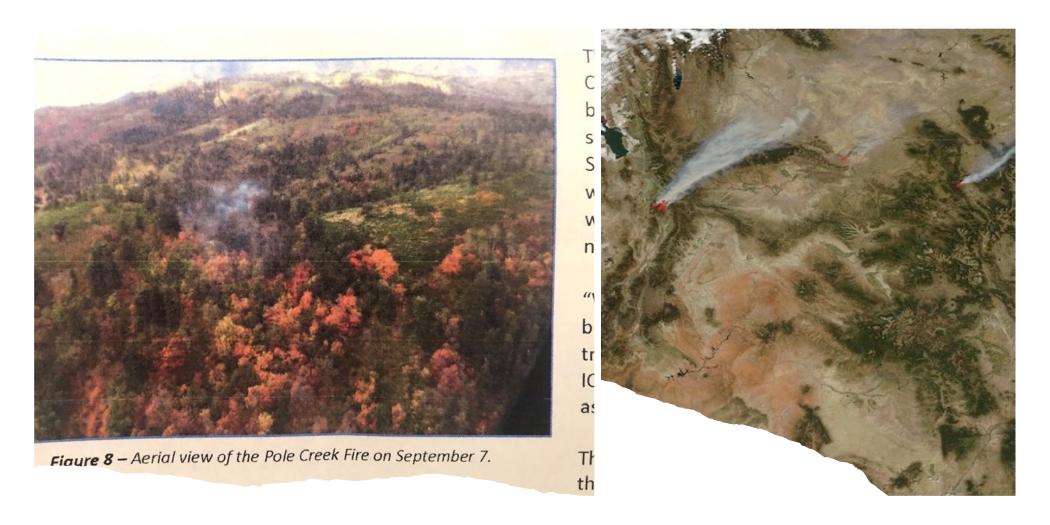




No legal basis...

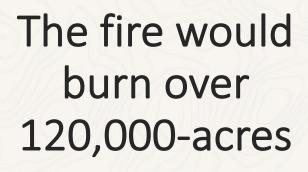
- Managed fire and ignited prescribed fire are major federal action that demands conformance to procedural law including NEPA NFMA, and substantive law including Clean Air, Clean Water, ARPA, T&E.
- There is no programmatic EIS or unit EISs, no Records of Decision, no public processes or objection periods.
- Fire managers are using "emergency fire suppression" money to conduct massively expensive and time-consuming "prescribed wildfires" with no specific authorization from Congress.

Utah's 2019 Pole Creek Fire was a 40' log





The Forest Service decided to make it an ignited prescribed fire....



\$200 million in damages







It's called drawing a Big Box then lighting it on fire.

Often using roads and lake shores for fire lines.

This one was an ignited prescribed fire.



They called it an ignited prescribed fire....to do good....

This tactic increased the fire size from 1 acre to 120,000 acres



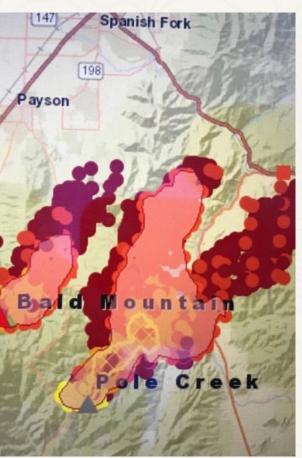


And increased the harm....









They let the fire burn, then they lit more fire to stop it.



U.S. Forest Service-Humboldt-Toiyabe National Forest

July 10 at 6:20 PM · ❸

The #TamarackFire burning in the Mokelumne wilderness was ignited July 4 from lightning. The tactical management decision is not to insert fire crews due to safety concerns, however, this is not an unresponsive approach. Smoke might be visible to Pacific Crest Trail hikers but the .25 acre fire is surrounded by granite rocks, a small lake and sparse fuels. Fire poses no threat to the public, infrastructure or resource values.



The Tamarack Fire was a quarter acre on July 10, six days after it started. "Fire poses no threat to the public, infrastructure, or resource values," FS wrote.

Decision is to not insert fire crews due to safety concerns.





wildfirepros.com















Montana Fires:

No exception

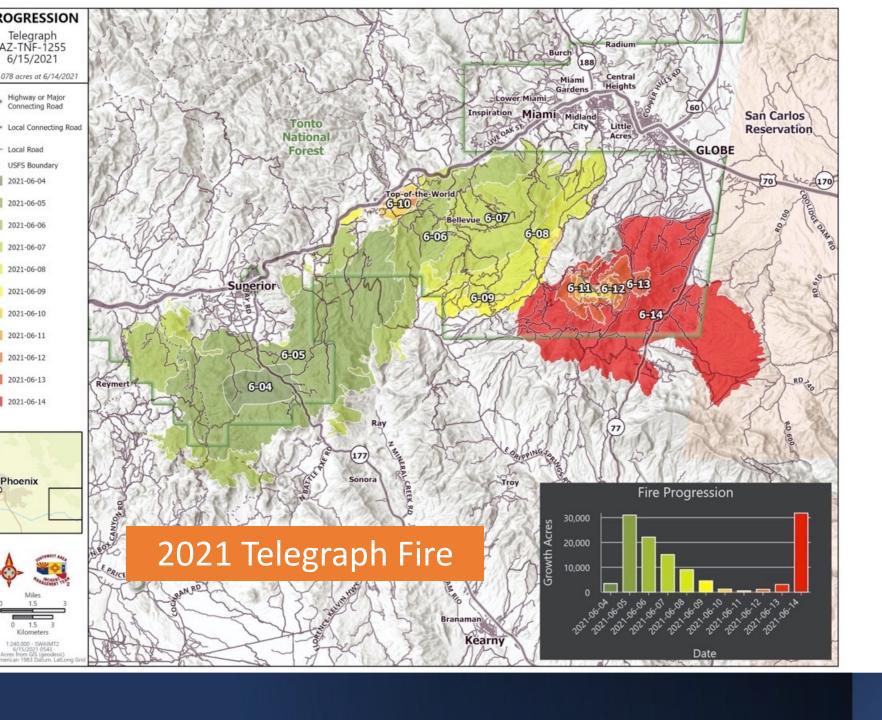




2020 Bush Fire

Fire lighters burned everything in orange on purpose, claimed to be covered by FONSI

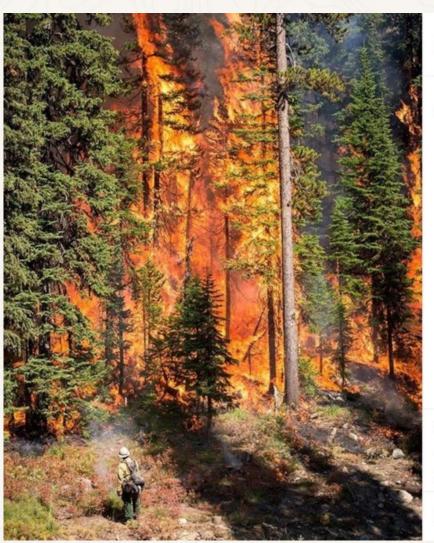
- 100,000 plusSaguaros
- Arizona cypress



The red was burned on purpose June 13-14, 2021

wildfirepros.com

2017 Lolo Peak Fire





bomberodesigns · Follow



bomberodesigns From @wyoming_hotshots #bomberodesigns

Sometimes you've just got to stop and take a look back at your handy work. #wyoming_hotshots #hotshots #us_hotshots #fireseason2017 #burnout #fire #usfs #forest_service #lolopeakfire

209w









1,053 likes

AUGUST 31, 2017



Add a comment...

Post





Forest Service firefighters lit the mountain on fire from the valley floor





Lolo Peak Fire at 6:25 p.m. MDT August 19, 2017 as seen from the Missoula area. Photo by Dick Mangan.







wildfirepros.com

September 10, 2021 – Royal Burnett

Yesterday afternoon fire crews attempted a back firing operation on the Dixie Fire in the vicinity of the community of Old Station...the backfire escaped control and soon necessitated the evacuation of Old Station...it burned from Park and USFS land onto private land. It jumped Hwy 44 and expanded the already huge perimeter of that fire. This is not the first backfire lost on that fire...or other fires in the North state.

I've watched that portion of the Dixie for weeks. The NPS backfires inside Lassen Park had run into the 2012 Reading (another NPS let burn fire escape) Fire scar and stalled. They attempted to fire the line of the Reading fire, but the young (12-year-old) Snowbrush wouldn't carry fire ...so it just sat. Firing crews went over to the East of Butte Lake , lit backfires and lost them. These backfires burned a good portion of the Caribou Wilderness but were held South of Hwy 44.



wildfirepros.com

I don't know why the people running the fire decided to burn that area...and why they decided to execute that burn in the face of predicted Red Flag Fire Weather with warnings of dangerous outflow winds from developing thunderstorms...That's not negligent, that's stupid!

The story of the Dixie fire is a story of lost backfires. They lost control of the backfire they lit near the South Park entrance and burned thousands of acres of standing timber both in the Park and on private land. They lost control of the backfire around Butte Lake and burned thousands of acres of timber and now this disaster. I am angry. What they (Whatever fire Agency) has done is nothing less than wild land arson! They are paid to protect us, not to burn our public land down to stumps. On the other side of the Valley the Monument fire a backfire escaped control and caused the evacuation of Hayfork and Hyanpom. Once again, it burned onto private land burning standing timber and we don't have a count of homes or buildings lost.



wildfirepros.com

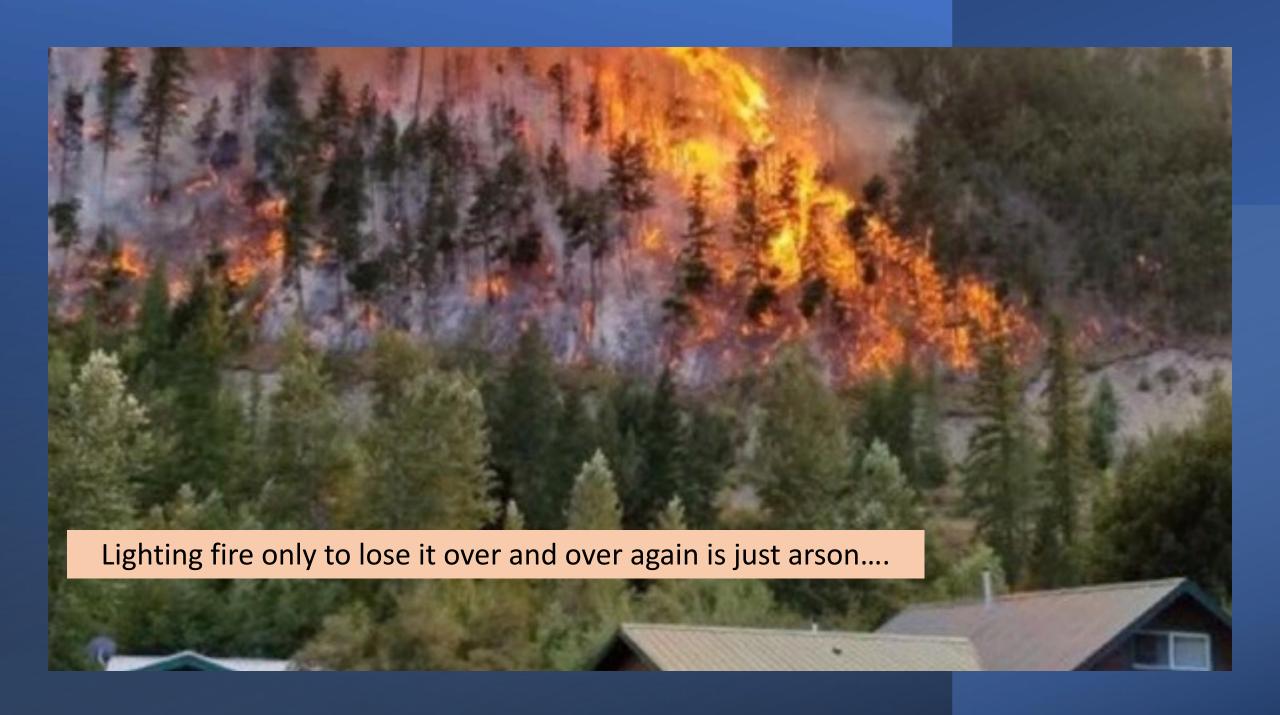
What the heck is going on? Don't these "fire professionals" know **not** to set backfires int the face of Red Flag Fire Weather warnings? Apparently not since just last year the USFS backfired during Red Flag Weather Conditions and burned more that 200 homes in the Forest Glenn/Ruth area.

I'm disgusted, I'm at wit's end. I realize these are tough fires, but tough fires require tough crews that will lay hose put fires out...not backfire with the wind in their face and wonder why they lost it.

These Incident Management Teams will rotate home. Federal teams only serve 2 weeks on fires...and they will not be subject to review. We'll be stuck with a National Park that was deliberately burned in backfire, tens of thousands of acres of burned timber and a huge bill for suppression cost. Something is dreadfully wrong when we pay these incompetents to run our fires and not be subject to public review.

Royal Burnett











Decisions made with no input and no opportunity to object or participate





Unelected acolytes of the New Wildfire Use Religion







Managed Fire has consequences....

Consequences with no accountability





There is no
Forest Service
Accountability

No private compensation





• The post-fire impacts are often as bad as the actual fire.

• Who Pays?



Post Fire Flooding





Now what?

- Current burning practices are far outside the scope of Forest Plans
- Except for prescribed fire in shoulder seasons



It's time to stop "using wildfires where allowable" for resource benefits or other reasons and invite the public to participate in future policies and practices....Follow the Park Service lead and develop Fire Management Plans based on environmental assessments and EISs.



NATIONAL WILDFIRE INSTITUTE

Supporting Healthy Forests That Resist Catastrophic Fire

Chief, it's time to declare that all fires will be promptly and aggressively extinguished.... This would be direction until such time as the Agency would engage the public in a robust and comprehensive planning process to subject fire policy to widespread public involvement and public understanding.



BOARD OF DIRECTORS AGENDA

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TRINDEL BOARD MEETING

September 23, 2021

GENERAL BUSINESSAGENDA ITEM VI.g.

SUBJECT: Future Meetings

ACTION FOR CONSIDERATION: Informational for review and comment, select date of Virtual January 2022 meeting and location of May 2022.

BACKGROUND:

September 2021-Go To Meeting

May 2021- Plumas County

January 2021-Go To Meeting

September 2020-Go To Meeting

May 2020-Go To Meeting

Jan 2020- San Benito County

Sept 2019~Del Norte County

May 2019~Alpine County

Jan 2019~Trinity County

Oct 2018~Napa County~due to CSAC meetings

May 2018~Lassen County

Jan 2018~Sutter County

Sept 2017~Modoc County

May 2017~Mono County

Jan 2017~San Benito County

FISCAL IMPACT: N/A

RECOMMENDATION: Select date of Virtual January 2022 meeting and location of May 2022.

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CLOSED SESSION

VII

a. Executive Directors Evaluation
Government Code Section 54957.6

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ADJOURNMENT

VIII

Adjourn Meeting:	
Date:	
Time:	